



2024/2025 FINAL INTEGRATED DEVELOPMENT PLAN

2024/25 REVIEWED IDP (FINAL)



PREPARED IN-HOUSE BY: THE IDP UNIT
WEST RAND DISTRICT MUNICIPALITY
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LIST OF ABBREVIATION

AC	Audit Committee
AFS	Annual Financial Statements
AGSA	Auditor General South Africa
AIDS	Acquired Immunodeficiency Syndrome
AQMP	Air Quality Management Plan
CBD	Central Business District
CRP	Comprehensive Rural Development Programme
CCTV	Closed Circuit Television
CFO	Chief Financial Officer
CPF	Community Policing Forum
CPI	Consumer Price Index
CPTR	Current Public Transport Record
CoGTA	Cooperative Governance and Traditional Affairs
DALRRD	Department of Agriculture, Land Reform and Rural Development
DBSA	Development Bank of Southern Africa
DDM	District Development Model
DHC	District Health Council
DEA	Department of Environmental Affairs
DITP	District Integrated Transport Plan
DLECC	District Law Enforcement Coordinating Committee
DRT	Department of Roads and Transport
DWAFF	Department of Water Affairs Fishery and Forestry
ECDC	Early Childhood Development Centre
EOC	Emergency Operations Centre
EMT	Emergency Medical Technician
EMS	Emergency Medical Services
EMF	Environmental Management Framework
EHP	Environmental Health Practitioners
FPA	Fire Protection Association
GCIS	Government Communication and Information System
GDLG&H	Gauteng Department Local Government & Housing
GDP	Gross Domestic Product
GDS	Growth and Development Strategy
GDARD	Gauteng Department of Agriculture Rural Development
GEYODI	Gender, youth and people living with disability
GFA	Gauteng Funding Agency
GIS	Geographic Information System
GRAP	Generally Recognized Accounting Practice
GTSS	Gauteng Tourism Sector Strategy
HIV	Human Immunodeficiency Virus
H&SD	Health and Social Development
IDC	Industrial Development Corporation
IDP	Integrated Development Plan
ICT	Information Communication Technology
IGR	Intergovernmental Relations
IMATU	Independent Municipal and Allied Trade Union
ISPMTT	Intervention Support Projects Monitoring Task Team
IT	Information Technology
ITS	Information Technology Support
IWMP	Integrated Waste Management Plan
KPA	Key Performance Area
KPI	Key Performance Indicator

LED	Local Economic Development
LM	Local Municipality
LTA	Local Tourism Association
MFMA	Municipal Financial Management Act, Act No. 56 of 2003
MHS	Municipal Health Services
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MOA	Memorandum of Agreement
MPAC	Municipal Public Accounts Committee
MSA	Municipal Systems Act, Act No. 32 of 2000
MSIG	Municipal Service Infrastructure Grant
MTREF	Medium Term Revenue Expenditure Framework
NDPG	Neighbourhood Development Partnership Grant
NDP	Neighbourhood Development Programme
NDP	National Development Plan
NEMWA	National Environmental Management Waste Act
NEMA	National Environmental Management Act
NGO	Non-Governmental Organization
NT	National Treasury
NYS	National Youth Services
OPCA	Operation Clean Audit
PAC	Performance Audit Committee
PCF	Premier's Coordinating Forum
PHC	Primary Health Care
PIER	Public Information Education Relations
PMS	Performance Management System
RMC	Risk Management Committee
RTO	Regional Tourism Organization
SALGA	South African Local Government Association
SAMWU	South African Municipal Workers Union
SANS	South African National Standard
SANTACO	South African National Taxi Council
SAPS	South African Police Services
SEF	Social Employment Fund
SETA	Skills Education Training Authority
SEZ	Special Economic Zone
SO	Strategic Objective
SPLUMA	Spatial Planning and Land Use Management Act
Stats SA	Statistics South Africa
TB	Tuberculosis
TEDA	Township Economic Development Act
TOD	Transit oriented development
TOLAB	Transport Operating Licence
UIFW	Unauthorised, Irregular, Fruitless, Wasteful Expenditure
WHBO	Construction Company in terms of Company's Act
WRDM	West Rand District Municipality
WRTS	West Rand Tourism Sector Strategy
WRFLH	West Rand Freight and Logistics Hub

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FOREWORD BY THE EXECUTIVE MAYOR

The 2024/25 financial year IDP review provides the municipality with a huge responsibility to reflect on what has been and what still need to be achieved in line with the five year IDP which was adopted in May 2022. The WRDM continues to focus on improving the lives of its people, despite challenges that the WRDM is facing such as financial constraints.

In this financial year, more focus will be placed in strengthening the Intergovernmental Relations with key stakeholders in line with the provisions of Intergovernmental Relations Framework Act (IGR) of 2005, which fosters collaborative efforts with sector departments, private sector in working towards achieving the municipality's strategic goals and objectives. The latter will be implemented through Service Delivery and Budget Implementation Plan (SDBIP) (municipality's annual plan) which will be implemented throughout the financial year.

The content of this IDP as well as the Annual Plan (SDBIP) refer and complies with the following key strategies:

- Chapter 14 of the NDP,
- National Outcome No. 03,
- Back to Basic
- Growing Gauteng Together
- 10 Provincial Pillars No.04,
- Strategic Goal No. 02 and
- Key Performance Areas of Local Government (Basic Services; Local Economic Development; Financial Viability; Institutional Development; Good Governance and Public Participation).

Furthermore, as the WRDM, we are working together with all the relevant stakeholders to revitalise our economy, create jobs and end the inequality and injustice that impedes our progress. We continue to combat the acts of fraud and corruption and to ensure consequence management for those who do commit fraud and corruption.

Cllr TM Bovungana
Executive Mayor

FOREWORD BY THE MUNICIPAL MANAGER

This Integrated Development Plan (IDP) 2024/25 remains a legislative requisite and in line with guiding the developmental principles in the Constitution, White Paper on Local Government and Municipal Systems Act of 2000 (Act No: 32 of 2000). It has been developed at a time when we as a country is faced with many challenges impacting negatively on the country's econom, such as loadshedding, increased petrol prices etc.

This IDP marks the second review of the approved 2022/23-2026/27 IDP and has been structured according to National and Provincial strategies with which the municipality's strategic objectives and priorities have been aligned. Different programmes and projects have been identified in the IDP to improve the lives of the communities within the West Rand Region and they include; basic services and infrastructure projects; economic development; spatial planning and human settlement. These projects are intended towards improvement of the lives of the communities and also creating job opportunities within the West Rand Region. The West Rand District Municipality (WRDM) continues to foster participatory governance, through structures such as the Integrated Development Planning Representative Forum affording the public/stakeholders an opportunity to participate and contribute towards the development of the West Rand Region.

The WRDM Council and Management commit to the delivery of quality of services in line with its powers and functions despite financial constraints that is faced with. This IDP will be implemented through the Service Delivery and Budget Implementation Plan (SDBIP) that will be approved by the Executive Mayor in line with the provisions of the Municipal Management Finance Management Act, 56 of 2003. The implementation of the SDBIP is a priority for the management, whereby the management has adopted a new principle "doing things right the first time" to improve the overall performance of the municipality. The latter will also contribute towards the improvement of the audit outcome of the WRDM as it has remained an "unqualified with findings" for more than two consecutive years.

The municipality continues to work collaborately with the national and provincial government departments to give effect to the District Development Plan (DDM) with an intent to accelerate service delivery through the implementation of different projects in local municipalities. The district will continue to provide the local municipalities with support to enable them to perform their functions and ensure service delivery within the region to give effect to the vision of the municipality (Integrating district governance to achieve a better life for all).

M.E Koloji
Municipal Manager

SECTION A: 1. VISION, MISSION AND CORE VALUES

The WRDM Vision, Mission and Values were affirmed by Council in May 2022, subsequent to a strategic planning session held in February 2022, in line with Section 26(a) of Municipal Systems Act 32 of 2000, which stipulates that an integrated development plan must reflect the municipal council's vision for the long term development of the municipality. Transparency and Accountability were also added to the core values of the municipality, in order to capture the sceptre of the whole Good Governance.

VISION:

Integrating District Governance to achieve a better life for all

MISSION:

To provide an integrated and excellent developmental district governance system in the West Rand

SLOGAN:

Green is the new **Gold**

CORE VALUES

-  Service excellence;
-  Pride;
-  Integrity;
-  Responsibility;
-  Transparency;
-  Accountability;
-  Innovation; and
-  Teamwork

1.1 WEST RAND DISTRICT MUNICIPALITY CONTEXTUALISATION

The West Rand District Municipality (WRDM) is a Category C municipality located in the west of the Gauteng Province and consists of three local municipalities namely: Mogale City Local Municipality, Merafong City Local Municipality and Rand West City Local Municipality. It is a home to the famous Cradle of the Humankind World Heritage Site and is about 50 minutes from OR Tambo International Airport. It borders the North West Province and accessibility is easy from all major Gauteng centres. This region is a great base from which to explore the fascinating and ancient part of South Africa. The West Rand Region has a rich and diverse landscape with the lovely Magaliesberg Mountains forming the backdrop. Towns in the region include Krugersdorp, Randfontein, Westonaria and Carletonville. Each of these is in easy reach of the peaceful countryside well known for its warm hospitality.



Spatial context

Merafong's historical development is closely-knit with the discovery of rich gold deposits in the early 1930s. Fochville is the oldest town in the region, and was declared a town in 1951. The town Carletonville was named after Guy Carleton Jones, an engineer from the Gold Fields Ltd mining company, who played a prominent role in the discovery of the West Wits gold field, of which Carletonville forms a part. The mining company decided, in November 1946, to establish the town. Carletonville was proclaimed in 1948 and attained Town Council Status on 1 July 1959. Formerly a cross-border municipality, the entire municipality was transferred to the North West Province

following the abolition of cross-border municipalities by an amendment to the South African Constitution in 2005. The municipality was part of the North West Province from 2005 to 2009, when it was reincorporated into the Gauteng Province by another amendment to the Constitution, following often-violent protests in the township of Khutsong.

An urban concentration is found in the south-eastern part around Krugersdorp and Kagiso. The Krugersdorp CBD is the main business, social and administration centre and fulfils a regional function. The areas around Krugersdorp are established middle-to-high income residential areas with the full range of urban amenities, services and facilities. The areas to the south of Krugersdorp, namely Kagiso, Azaadville and Rietvallel (referred to as the Kagiso complex), are predominantly disadvantaged settlements with more limited access to service and facilities. The Kagiso complex is physically separated from Krugersdorp's urban areas by an extensive mining belt that runs roughly in an east-west direction through the area. In the 2015/16 annual report of Mogale City, it was indicated that the municipality has 99 urban formal settlement.

In terms of overall spatial structure, Rand West City has three distinct separate precincts: the urban residential and economic core, the mining precinct and agricultural land. The west of Rand West City is characterized by extensive farmland and agricultural holdings containing a rural residential node known as Badirile. The Rand West City Local Municipality is characterised by dispersed urban structures consisting of various urban areas and mining villages spread across the entire municipal area. The rural areas consist of a large number of farms, as well as agricultural holdings. There is very limited scope for new development north of the ridge due to dolomitic conditions. The established settlements e.g. Westonaria, Simunye, Bekkersdal and Venterspost cannot be expanded / can only be expanded in a very limited way.

The strategic location of the WRDM in relation to the Gauteng Province creates a huge potential for the agriculture sector to grow and stimulate economic development in the region. The advantage held by farmers within the West Rand is their close proximity to the largest consumer market of perishable goods in South Africa (i.e. City of Tshwane and City of Johannesburg), coupled with the fact that the region has areas with good to excellent agricultural potential. Furthermore, the region possesses the potential to develop agro-processing within its borders, as the majority of required resources are available. Mining is still a very important economic sector in the West Rand, both in terms of production and employment and its influence in the economy of the West Rand is still to be felt for many years to come. Therefore it's critical that the mining sector be used as a catalyst for developing other economic activities within the region.

SECTION B: 1.2 DEMOGRAPHIC PROFILE OF THE MUNICIPALITY (SITUATIONAL ANALYSIS)

1.2.1 Population profile

Demographic statistics are essential for planning in both the country and its regions. The West Rand District population is 6 percent of the Gauteng Province’s total population which makes it the least populated region in the province, with less than million residents.

Table 1: West Rand Population Size and Growth in West Rand

Table 1 below shows the population for the West Rand District between 2011 and 2022 as expounded by the 2022 StatsSA census and it is the lowest compared to Sedibeng and the metros. The West Rand District’s population remains below a million mark, with the highest being Mogale City and the lowest being Merafong City.

Municipality	Population Size		Rank
	2022	2011	
West Rand	998 466	821 191	n/a
Mogale City	438 217	362 618	1
Rand West City	334 773	261 053	2
Merafong City	225 476	197 520	3

Source: Statssa, Census 2022

Table 2 depicts population groups and gender which assists to explain current dynamics based on historical population settlement patterns.

Population groups

	1996	2001	2011	2016	2022
Black	503,130	586,440	650,029	660,179	853,000
White	130,517	132,815	136,987	148,062	102,910
Coloured	15,489	17,628	20,503	21,153	28,061
Indian	5,720	7,078	9,411	9,201	12,019
Other	4,720	NA	3,887	NA	2,476
Total	659,577	743,961	820,817	838,595	998,466

Population and Gender

	1996	2001	2011	2016	2020 [†]	2022
Males	385,125	399,745	428,057	434,602	484,630	505 187
Females	274,452	344,215	392,760	403,993	429,840	493 279
Population density (persons/ha)	0.72	1.82	2.01	2.05	2.24	2.44
Total Population	659,577	743,961	820,817	838,595	915,661	998 466

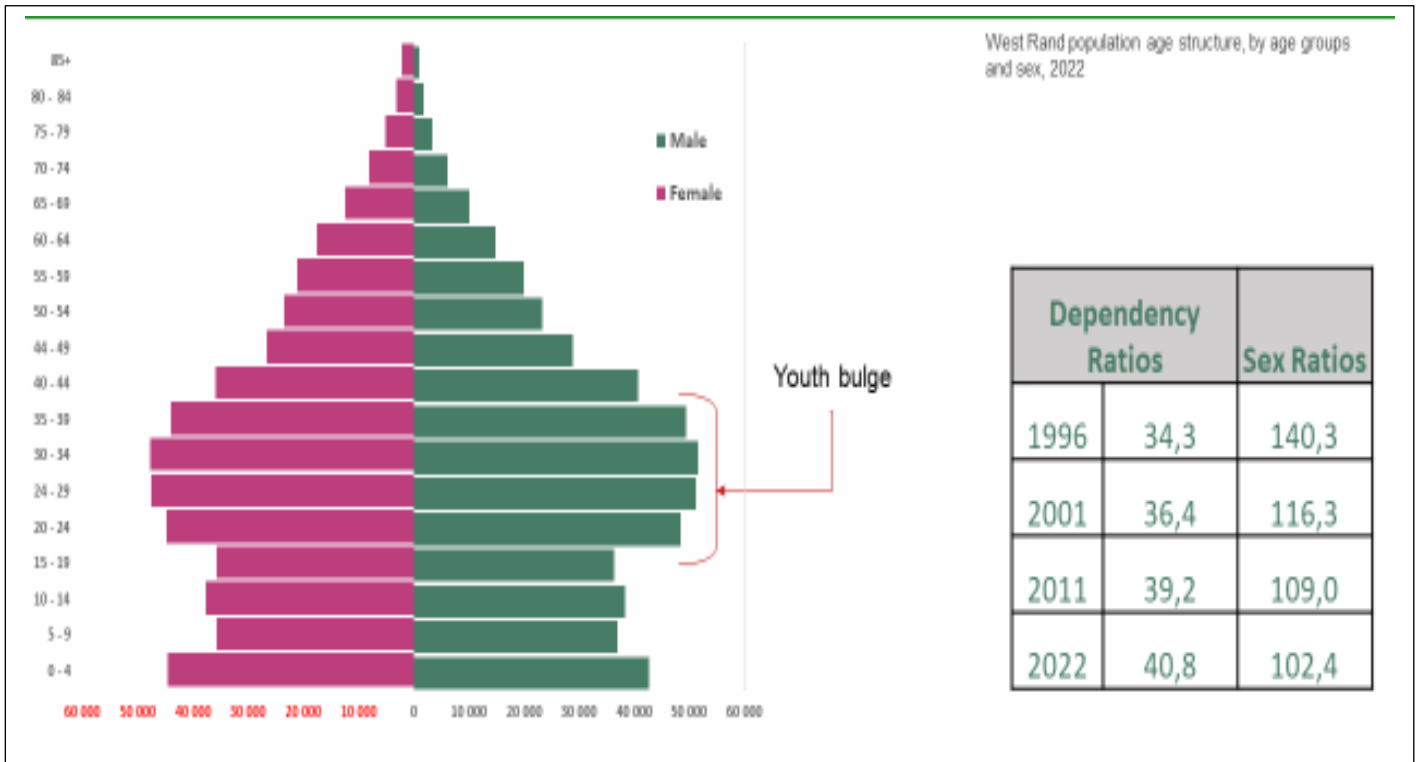
Table 3 in considering age groups, the 20 to 65-year cohort is very significant. The male-female ratio in this age group is important. As explained above male absenteeism or a male surplus is a good proxy for migrant labour. Furthermore, the number of women in this age group also indicates the expected number of households in an area.

Age groups census 2011-2022					
	0-4	5-14	15-34	35-60	60+
2011	78 305	119 858	317 539	252 762	52 726
2022	87 339	148 917	363 429	313 155	85 524

Table 4 Language groups display very strong spatial patterns in South Africa. These patterns and distributions have ramifications for education, labour markets, and labour relations. Its impact on the demand for community services, infrastructure and social facilities are, however, not significant for the planner.

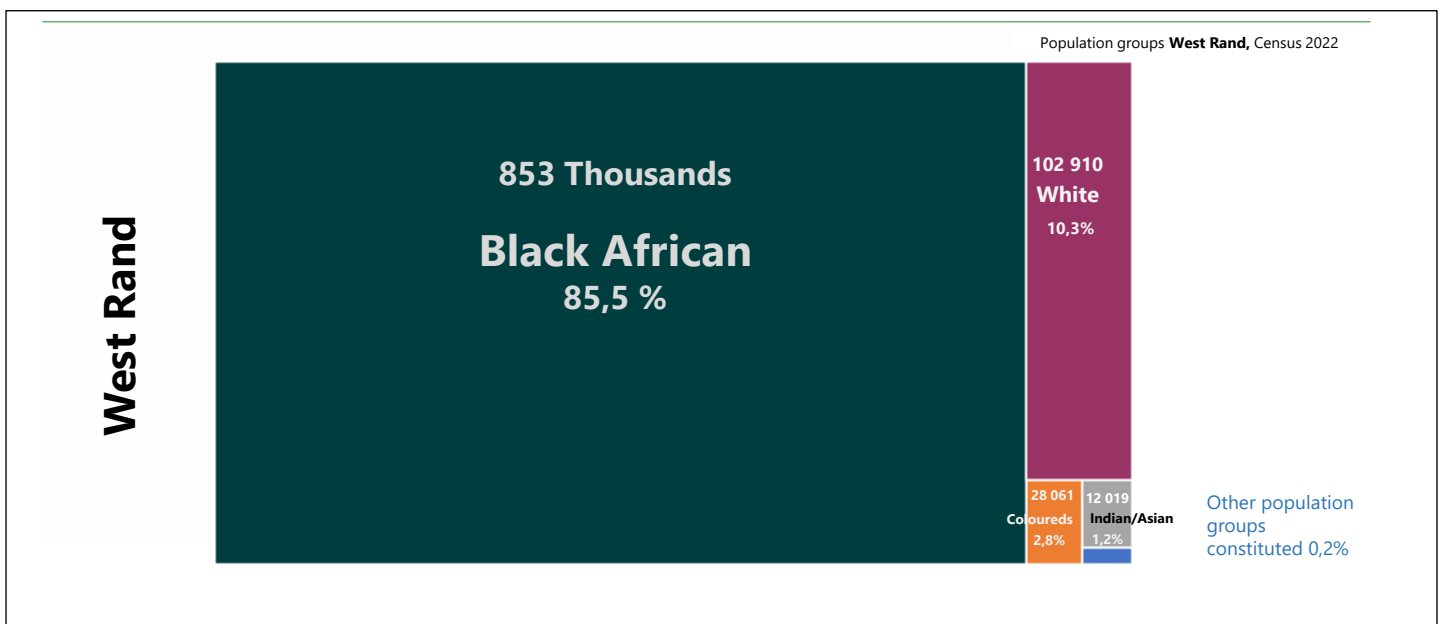
Language groups				
	1996	2001	2011	2016
Afrikaans	120,711	125,507	135,707	139,234
English	33,334	36,664	53,317	43,636
Ndebele	1,127	2,940	8,484	4,133
Sepedi	16,279	23,259	24,611	24,562
Sesotho	76,348	85,258	86,537	86,330
SiSwati	10,919	10,216	7,290	6,475
Tsonga	44,203	38,193	41,843	38,806
Tswana	171,494	214,740	219,109	265,103
Venda	4,979	9,185	11,545	10,850
Xhosa	110,834	123,014	119,512	118,382
Zulu	53,608	64,614	72,435	76,601
Other	15,742	10,369	40,427	24,483
Total	659,577	743,961	820,817	838,595

The majority of people living in West Rand District are youth



Source: Statssa Census, 2022

At 85, 5% the **Black African** population group constitutes the largest proportion of West Rand's population, followed by **White (10,3%)** and **Coloured (2,8%)**.



Source: Statssa Census, 2022

1.2.2 Household characteristics

Population numbers relate to the demand for community and or social facilities. On the other hand, households determine the demand for infrastructure and housing. Furthermore, many planning indicators are measured using household sizes and densities.

1.2.2.1. Households, size and density

Table 4 Households are usually assessed in the context of the total population. This gives rise to density ratios and household size. The total number of households is always an important factor in determining the overall demand for infrastructure services and housing. Household density is an important indicator of settlement efficiency and plays an important role in urban planning and development strategies. Household size has an impact on the extent of consumption of goods and services. One should note that housing support strategies have affected household formation to the extent that there are often different rates of change between households and populations. The basic household profile for the assessment area is shown in the table below.

	Total households, size and density				
	1996	2001	2011	2016	2022
Total households	152,514	282,867	266,907	330,572	356 530
Household density (households/ha)	0.17	0.69	0.65	0.81	0.87
Ave household size	4.32	2.63	3.08	2.54	2.8

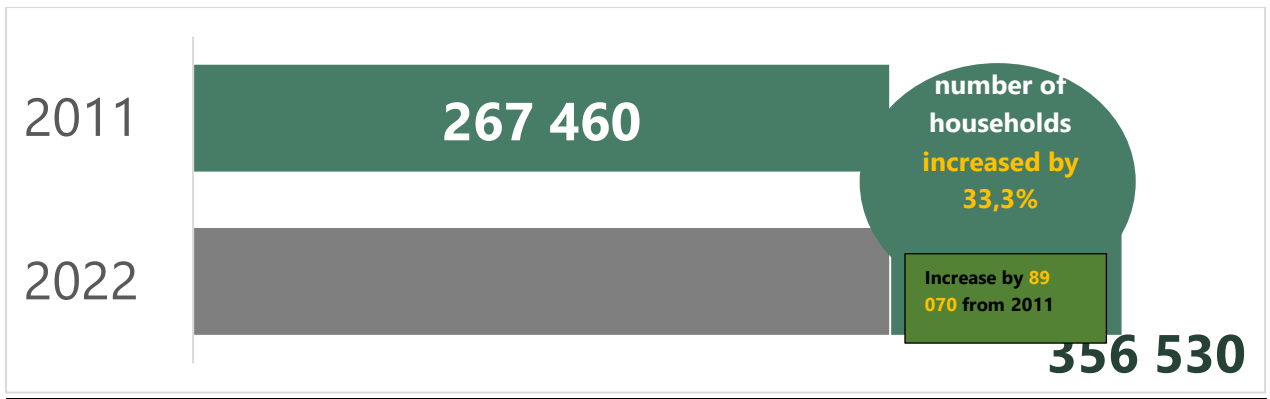
1.2.3 Dwelling type

Information about access to household amenities remains essential for the purposes of planning and budgeting for Gauteng and all its municipalities.

Using the StatsSA definition of a household and a dwelling unit, households can be categorised according to type of dwelling. The categories are:

- Very formal dwellings - structures built according to approved plans, e.g. houses on a separate stand, flats or apartments, townhouses, rooms in backyards that also have running water and flush toilets within the dwelling.
- Formal dwellings - structures built according to approved plans, i.e. house on a separate stand, flat or apartment, townhouse, room in backyard, rooms or flat let elsewhere etc, but without running water or without a flush toilet within the dwelling.
- Informal dwellings - shacks or shanties in informal settlements, serviced stands, or proclaimed townships, as well as shacks in the backyards of other dwelling types.
- Traditional dwellings - structures made of clay, mud, reeds, or other locally available material.

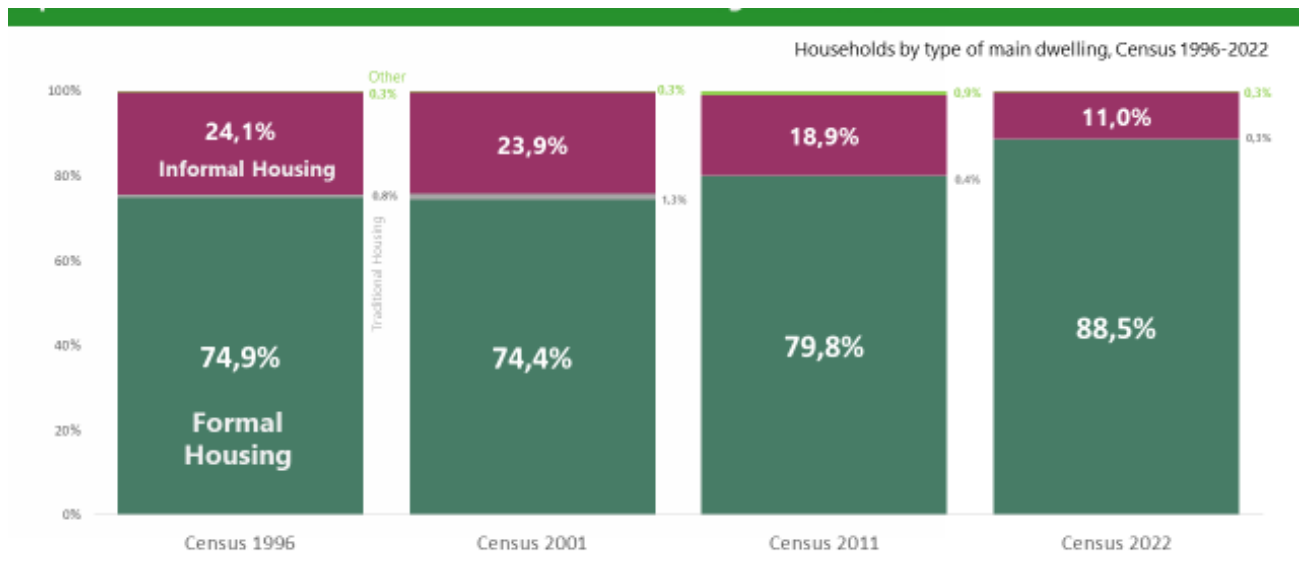
As per latest StatsSA census 2022 data, the West Rand District Municipality had a total number of 356 530 households.



Source: Statssa Census, 2022

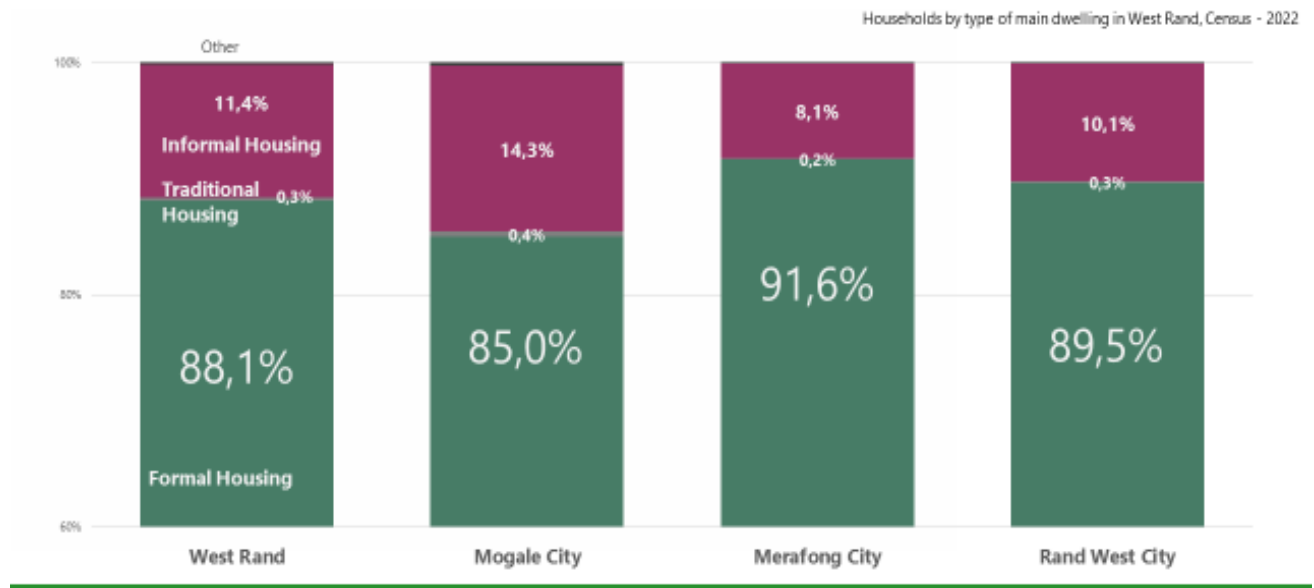
Housing backlogs and the demand for housing was and will always remain an issue in development and social support strategies in South Africa. The next table shows the different dwelling types in the municipality under assessment.

Households that resided in formal dwellings increased by **13, 6 percentage points**, from **74, 9%** in 1996 to **88, 5%** in 2022 in Gauteng



Source: Statssa Census, 2022

Households by type of main dwelling in West Rand, Census - 2022



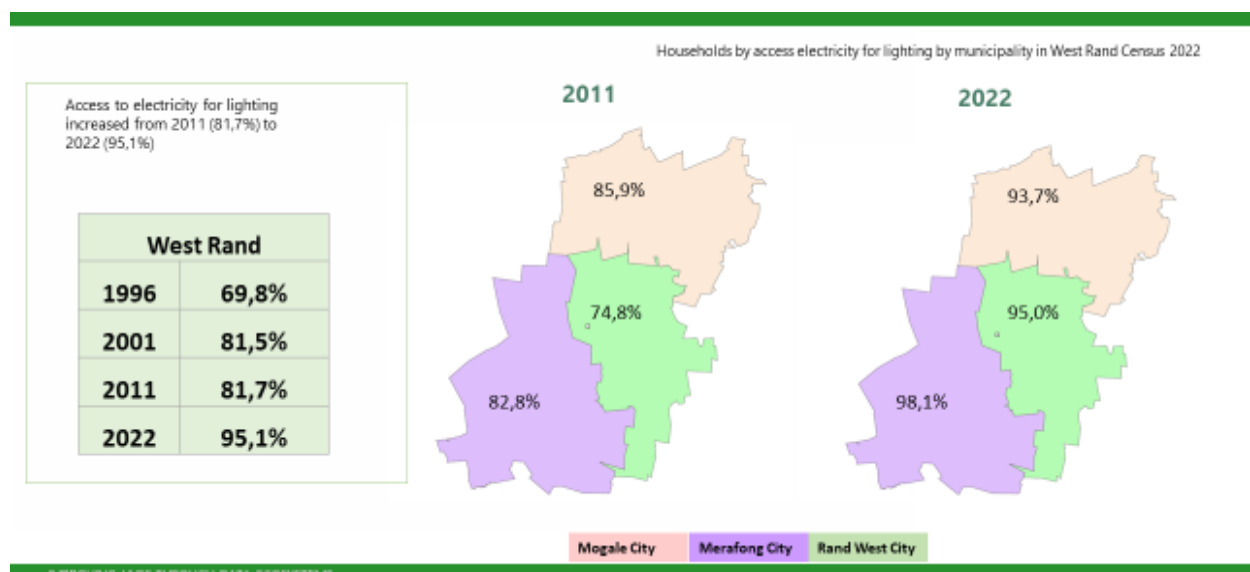
Source: Statssa Census, 2022

The graphs above highlights the type dwelling as per the three local municipalities. This is inclusive also in terms of the formal and informal household. There were more Households that resided in formal dwellings in Merafong City in 2022 as compared to other municipalities in West Rand.

1.2.4 ACCESS TO BASIC SERVICES

1.2.4.1. Access to electricity

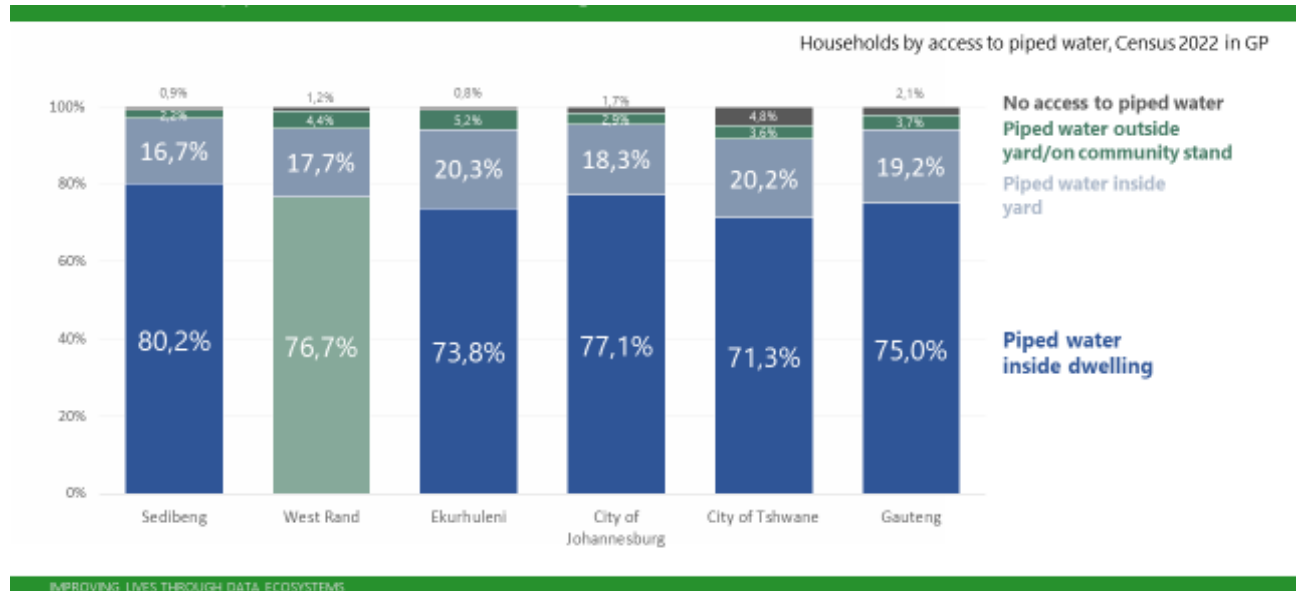
All municipalities in West Rand had more than **90%** of households having access to electricity for lighting in 2022.



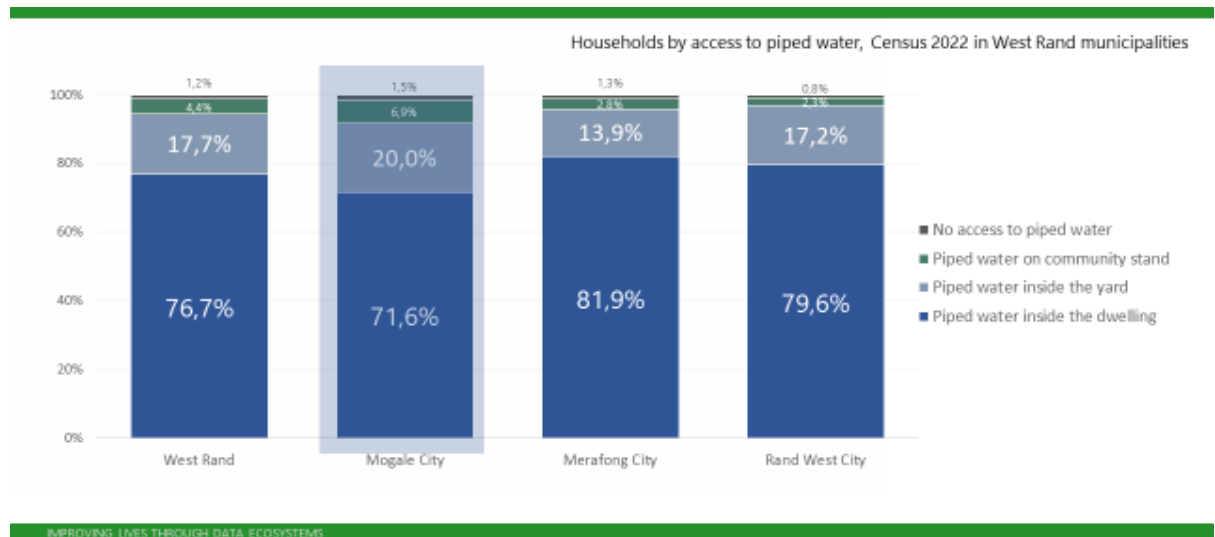
Source: Statssa Census, 2022

1.2.4.2. Access to piped water

West Rand district had the third highest (76,7%) proportion of households with access to piped water inside the dwelling



Proportion of households with access to piped water inside the dwelling in West Rand District Municipality is at (76,7%).

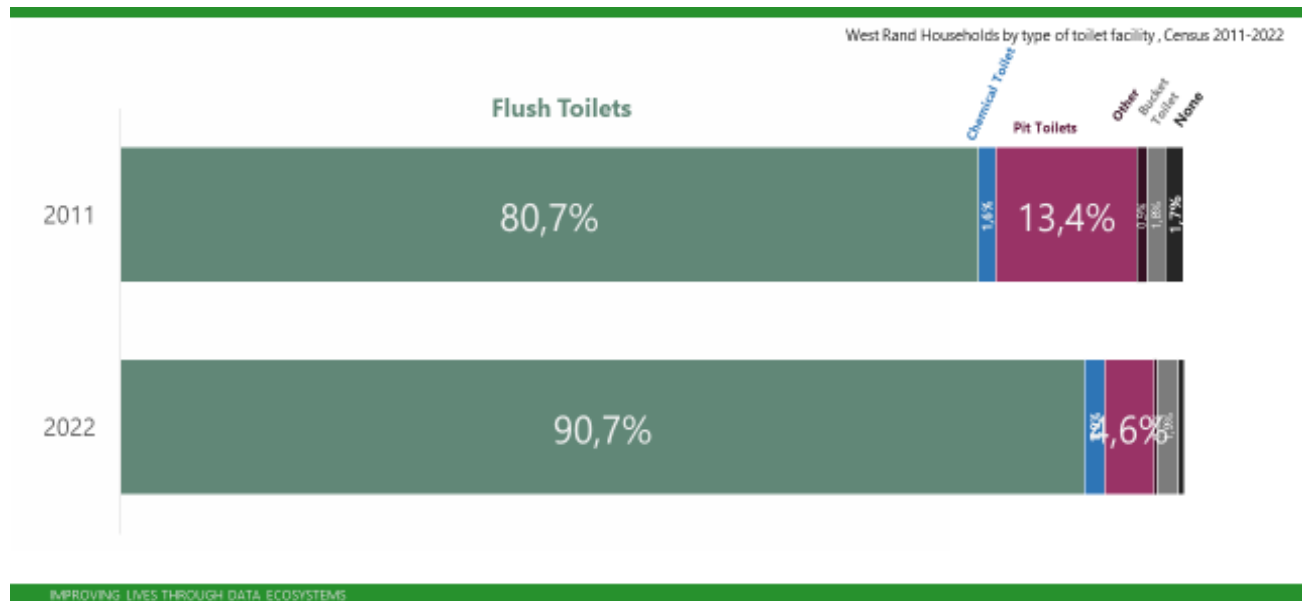


Source: Statssa Census, 2022

The graph above depicts that Merafong City had the highest (81,9%) proportion of households with access to piped water inside the dwelling. Rand West City had about 79,6% proportion of households with access to piped water inside the dwelling. Mogale City had the lowest (71,6%) proportion of households with access to piped water inside the dwelling as compared to other municipalities.

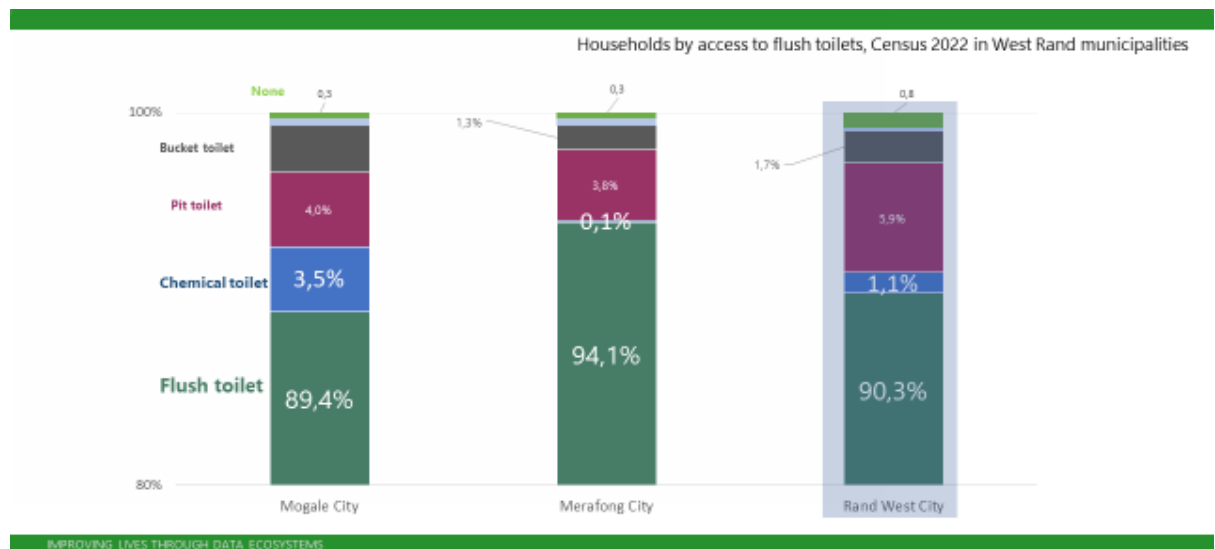
1.2.4.3. Access to flushing toilets

Households using flush toilets increased by **10 percentage points** between 2011 and 2022 in West Rand.



Source: Statssa Census, 2022

Proportion of households with access to flushing toilets in West Rand District Municipality.



Source: Statssa Census, 2022

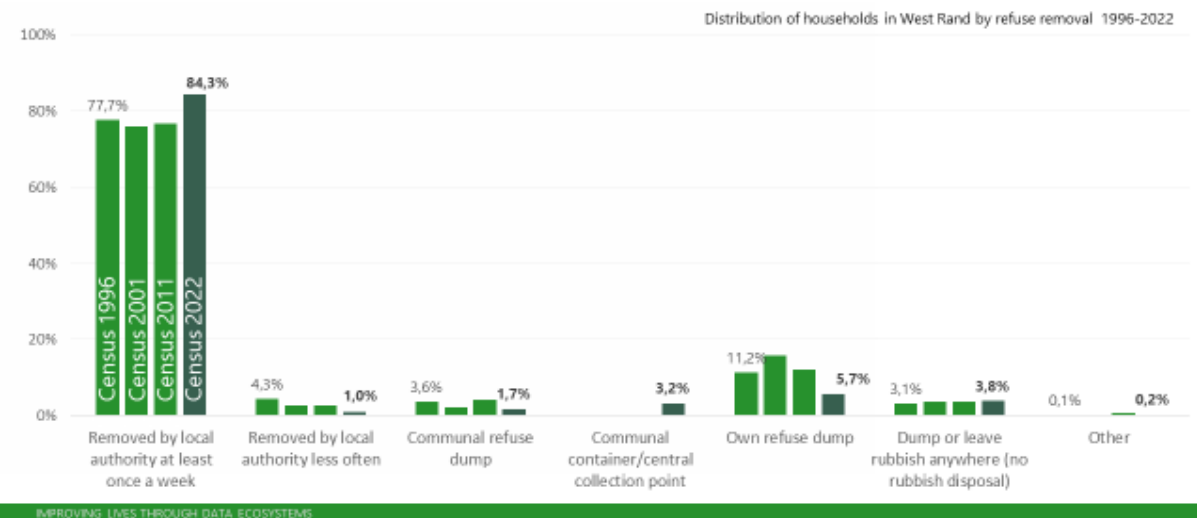
The graph above depicts that Households in Merafong City (94,1%) had the highest access to flush toilets than other municipalities. Households in Rand West City had 90,3% access to flush toilets. Households in Mogale City (89,4%) had the lowest access to flush toilets than other municipalities.

1.2.4.4. Access to refuse removal

Approximately **84,3%** of households in West Rand had their refuse removed by a local authority once a week.

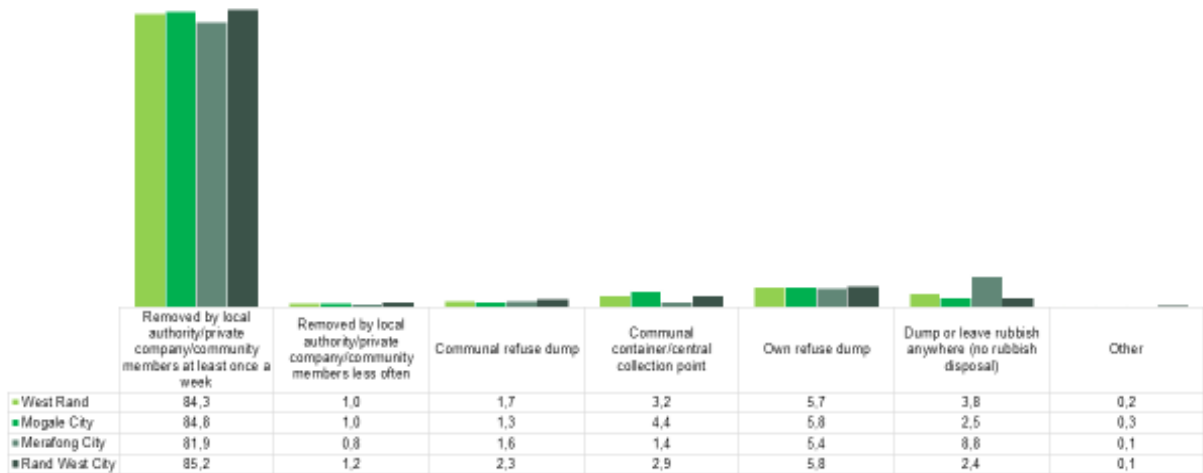


Refuse removal by local authority at least once a week increased from **77,7%** in 1996 to **84,3%** in 2022 in West Rand



Proportion of refuse removal per local municipality

Refuse removal in West Rand municipalities, Census 2022

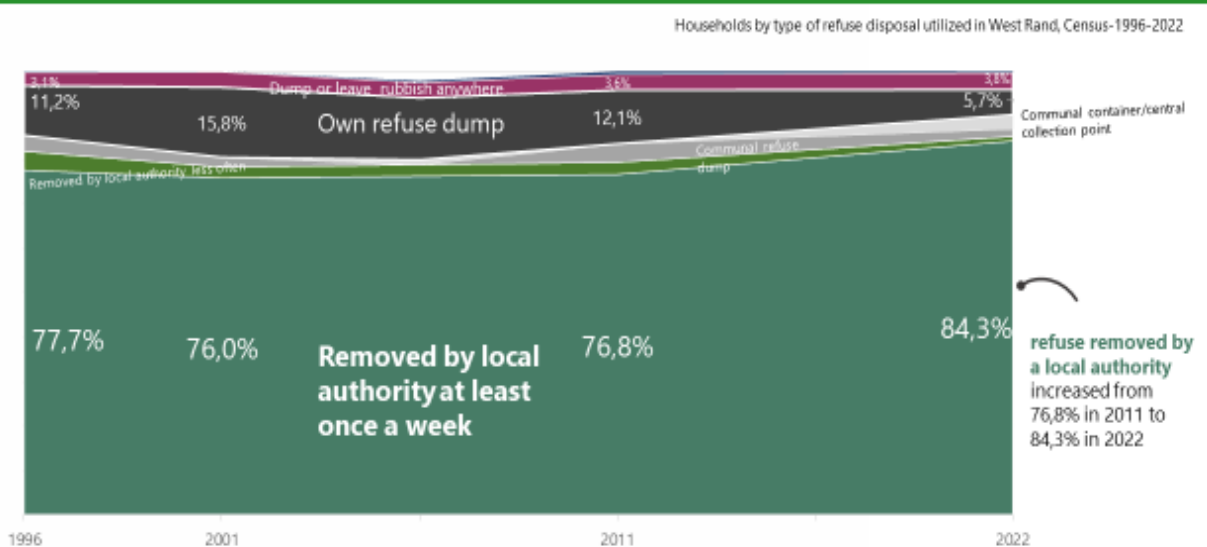


IMPROVING LIVES THROUGH DATA ECOSYSTEMS

Source: Statssa Census, 2022

The graph above depicts that Rand West City (85,2%) had the highest percentage of Refuse removal by local authority at least once a week as compared to other municipalities. Mogale City had 84,8% of Refuse removal by local authority at least once a week. Merafong City had the lowest percentage of Refuse removal by local authority at least once a week as compared to other municipalities.

The proportion of Households that have own refuse dump decreased from 11,2% in 1996 to 5,7% in 2022 in the West Rand district.



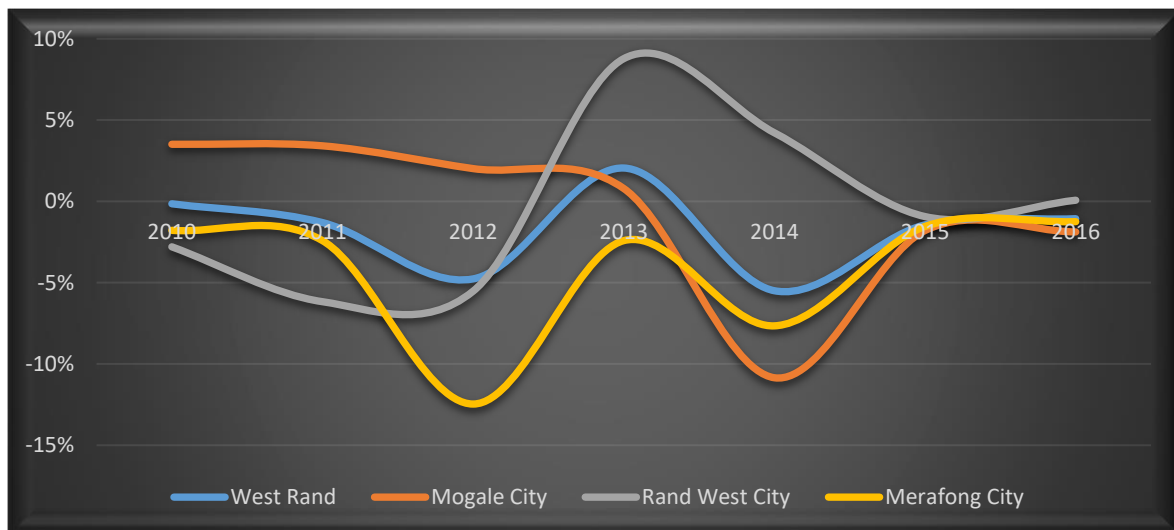
IMPROVING LIVES THROUGH DATA ECOSYSTEMS

Source: Statssa Census, 2022

1.2.5 DISTRICT ECONOMIC ACTIVITY

The global economic trends continue to affect South Africa, Gauteng and its region's outlook. The commodity price slump has also affected economies of commodity exporting countries including South Africa. The West Rand, with its economy dominated by mining & quarrying activities, is also affected by such global events.

Growth in Economic Activity, 2010 - 2016



Source: IHS Markit, 2017

Figure above shows growth in economic activity for the West Rand and its Local Municipalities from 2010 to 2016. The figure indicates that Mogale City recorded positive growth rates from 2010 to 2013, the Rand West City did so for 2013 and 2014 only. Economic growth remained in negative territory for the district and the rest of the local municipalities for most parts of the review years. Merafong City, the growth rate has been negative throughout the review period.

Table 5: Sectors Share of the Regional Total, 2016

	West Rand	Mogale City	Rand West City	Merafong City
Agriculture, forestry & fishing	1,7%	2,4%	1,2%	1,3%
Mining & quarrying	28,6%	4,9%	47,6%	33,8%
Primary Sector	30.0%	7.3%	48.8%	35
Manufacturing	13,6%	24,4%	11,9%	4,2%
Electricity, gas & water	4,4%	7,5%	3,4%	2,2%
Construction	3,1%	4,1%	2,6%	2,6%
	West Rand	Mogale City	Rand West City	Merafong City
Wholesale & retail trade	11,4%	12,4%	8,9%	12,9%
Transport & communications	7,0%	8,1%	5,2%	7,6%
Finance & business services	12,8%	13,9%	8,1%	16,4%
Government, social & people services	17,4%	22,2%	11,1%	18,8%
Total Industries	100,0%	100,0%	100,0%	100,0%

Source: IHS Markit, 2017

Table 5 shows the sector's share of the region's total economic activity for 2016. Activities in the West District remain dominated by the mining & quarrying at 28.6%. The sector is also more dominant in the Rand West City at 47.6% and Merafong City at 33.8%. In Mogale City, manufacturing dominates economic activity at 24.4%. To diversify economic activities in all the Gauteng regions, the Transformation, Modernisation and Re-industrialisation (TMR) pillars identifies sectors to promote economic development in each of the province's municipalities including the West Rand.

1.2.6 LABOUR MARKET OVERVIEW

During 2019, the West Rand labour market shed a lot of jobs due to the deteriorating economic conditions. The number of employed people fell by 4 per cent (or 12 476 people). This pushed the official unemployment rate to 32.3 per cent for the district, an increase of 3.1 percentage points from the rate recorded in 2018.

Indicators	West Rand			Mogale City			Merafong City			Rand West City		
	2018	2019	Change	2018	2019	Change	2018	2019	Change	2018	2019	Change
Number (000)												
Working-age Population	596 793	602 883	6 091	273 120	277 365	4 245	140 415	140 408	-7	183 258	185 111	1 853
Employment	309 138	296 662	-12 476	120 971	114 063	-6 908	103 231	103 126	-95	84 935	79 472	-5 463
Unemployment	127 364	138 750	11 386	61 948	68 073	6 124	17 981	18 635	654	47 435	52 042	4 607
Discouraged Work Seekers	23 770	27 441	3 662	7 287	9 673	2 386	11 251	10 912	-339	5 241	6 856	1 615
Rate												
Unemployment	29.3%	32.3%	3.1	30.5%	34.2%	3.6	19.7%	19.7%	0.6	34.4%	38.5%	4.1
Labour Absorption Rate	51.6%	48.2%	-3.4	51.6%	47.3%	-4.3	54.3%	54.2%	-0.1	49.4%	45.0%	-4.5
Labour Force Participation Rate	72.9%	71.2%	-1.7	74.3%	71.8%	-2.5	67.7%	67.5%	0.4	75.3%	73.1%	-2.2

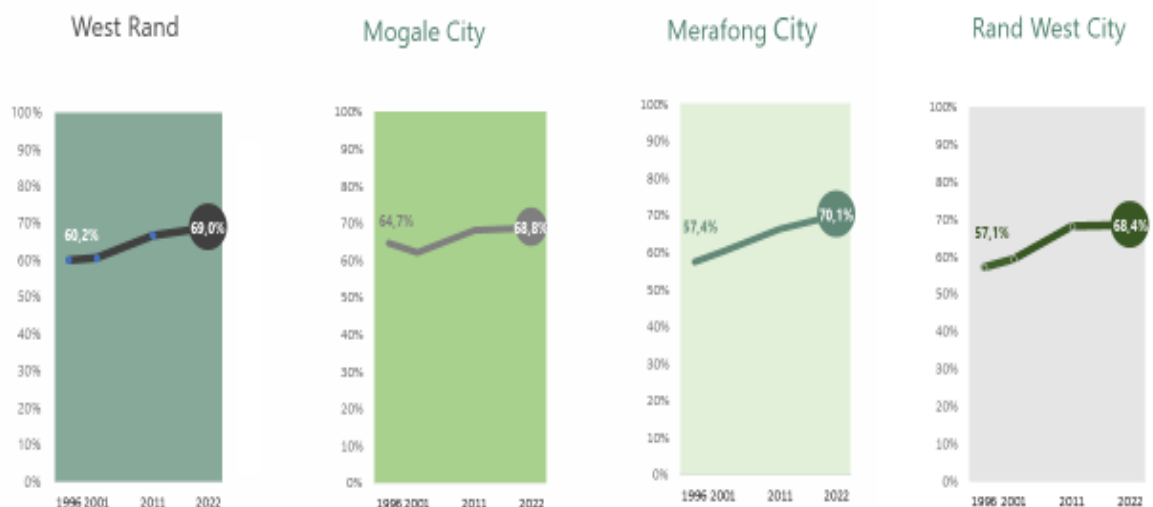
Source: IHS Markit Regional eXplora, 2021

Other indicators which mirror the health of the labour market show that the labour market conditions in the West Rand have weakened over time. The labour absorption rate, which measures the proportion of the working-age population that is employed, declined from 51.6 per cent in 2018 to 48.2 per cent in 2019. Mogale City experienced the largest increase in the number of unemployed people between 2018 and 2019. However, the highest unemployment rate of 54.2 per cent was recorded in Merafong City, which is the mining area of the district.

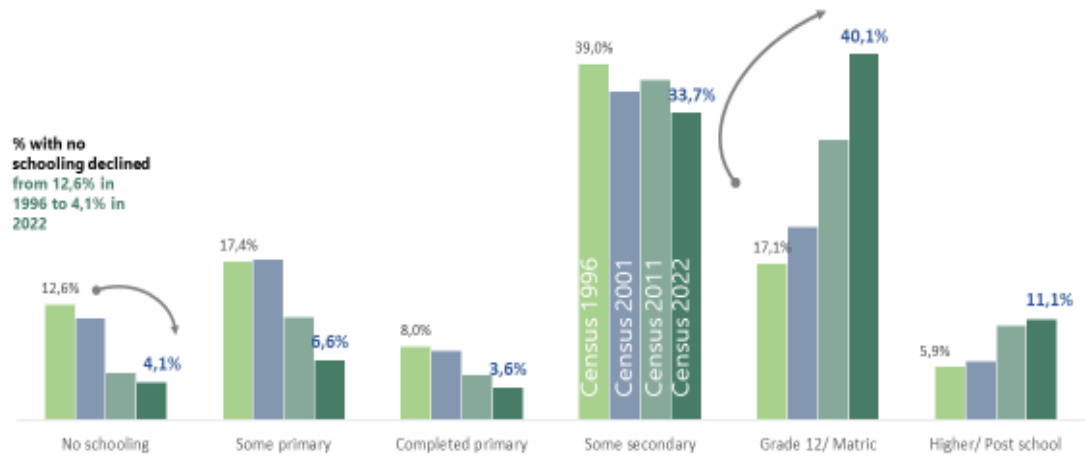
1.2.7 EDUCATION

Persons aged 5–24 years attending school increased by 8, 8 percentage points in West Rand from 60, 2% in 1996 to 69,0% in 2022. Merafong City had the highest increase of 12, 7 percentage points.

Population aged 5-24 years school attendance, Census 1996–2022



Source: Statssa Census, 2022



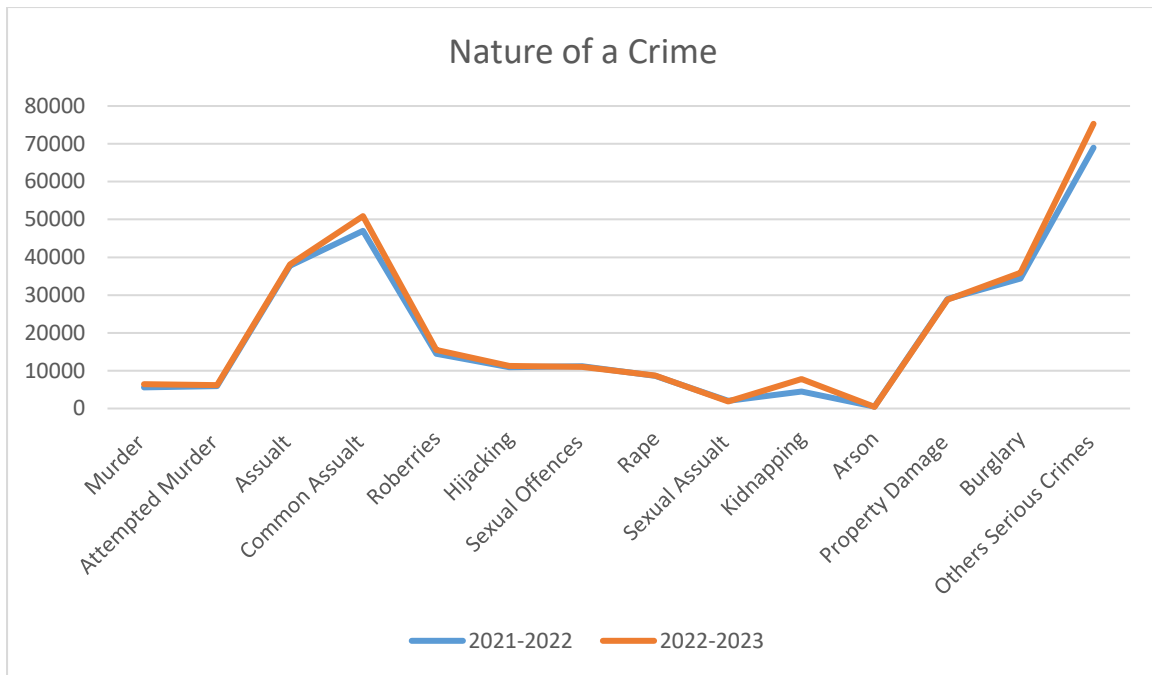
IMPROVING LIVES THROUGH DATA ECOSYSTEMS

The graph above depicts that approximately 40 out of 100 persons aged 20 years above completed Grade 12/ Matric in the West Rand District in 2022.

1.2.8 CRIME STATISTICS

The data below depicts the annual crime stats within the Gauteng province which West Rand Region is included between 2021/22 and 2022/23. These are not only crimes committed, however an overview certain crimes extrapolated from the main document which have proved to be a serious threat to human security.

A total of the community-reported serious crimes have increased by a total of 7.1 % between a period of 2021/22 and 2022/23 financial years. The graph below highlights what is termed **contact crime** in which the victims themselves are the targets of violence, or instances victims are in the vicinity of property that criminals target and are subjected to the use of or threats of violence by perpetrators. Crimes perpetuated includes, murder, sexual assaults, robberies et cetera. Moreover, under the other serious crimes, it is inclusive of **non-contact** crime such as illicit drug transportation, commercial crimes, cyber threat, stock theft et cetera. Such crimes have also posed threat not only to government and private institutions but also may pose threat to day to day functions of the citizens as whole.



Nature of a crime	2021-2022	2022-2023
Murder	5570	6411
Attempted Murder	5309	6161
Assault	37731	38081
Common Assault	47031	50891
Robberies	14507	15682
Hijacking	10964	11248
Nature of a crime	2021-2022	2022-2023
Sexual Offences	11178	10997
Rape	8675	8708
Sexual Assault	2010	1863
Arson	505	440
Property Damage	28994	28767
Burglary	34363	35899
Other Serious Crimes	68983	75296

Source- Annual Crime Report 2022/23 www.saps.gov.za

1.3.1. IDP FRAMEWORK PLAN BACKGROUND

In terms of section 27 of the Municipal Systems Act, each district municipality must adopt a framework for integrated development planning in the area as a whole, and it must be agreed upon by both local municipalities and district municipality. The IDP framework is therefore developed to ensure coordination and alignment in the whole IDP process by all role players.







WHAT IS THE FRAMEWORK PLAN?

The function of the Framework Plan is to ensure that the process of the district IDP and local IDPs are mutually linked and can inform each other, ensuring co-operative governance as contained in section 41 of the Constitution. The Framework must:

- a) Identify the plans and planning requirements binding in terms of national and provincial legislation and identify those which were omitted in the past IDP process;
- b) Identify the matters to be included in the district and local IDPs that require alignment;
- c) Specify the principles to be applied and co-ordinate the approach to be adopted;
- d) Determine procedures for consultation between the district municipality and the local municipalities;
- e) Determine the procedures to effect amendments to the Framework Plan;
- f) Incorporate comments from the MEC and those derived from self-assessments; and
- g) Provide guidelines for the Performance Management System (PMS) and Integrated Development Plan (IDP) implementation and communication plans.

Therefore the Framework Plan is a co-ordination tool for the WRDM to ensure that interrelated parallel planning processes within the district are coordinated to obtain maximum benefit for the district as a whole.

The IDP Framework Plan comprises the following:

-  Elements of the IDP;
-  Framework programme with time frames;
-  Mechanisms and procedures for alignment;
-  Mechanisms and procedures for consultation;
-  Binding plans and planning requirements at Provincial and National level; and
-  Procedures and principles for monitoring the planning process and amendment

LEGISLATIVE BACKGROUND

Constitution Act 108 of 1996 - the Constitution mandates that a municipality must undertake developmentally-orientated planning so as to ensure that it:

- a. strives to achieve the objectives of local government set out in section 152;
- b. gives effect to its developmental duties as required by section 153;
- c. together with other organs of state contributes to the progressive realization of fundamental rights contained in sections 24, 25, 26, 27 and 29;

White Paper - “South Africa has been given a rare and historic opportunity to transform local government to meet the challenges of the next century”. The White Paper establishes the basis for a new developmental local government and characterizes it as a system, which is committed to working with citizens, groups and communities to create sustainable human settlements which provide for a decent quality of life and meet the social, economic and material needs of communities in a holistic way.

To achieve developmental outcomes will require significant changes in the way local government works. The White Paper further puts forward three interrelated approaches which can assist municipalities to become more developmental:

- Integrated development planning and budgeting;
- Performance management; and
- Working together with local citizens and partners.

Municipal Systems Act 32 of 2000 - the Municipal Systems Act (32 of 2000) is the key legislation that gives direction and guidance on the development processes of the IDP.

Chapter five of the act details the process as follows:

Section 25(1) mandates that each municipal council must, upon election adopt a single, inclusive and strategic plan which:

- a. links, integrates and co-ordinates plans;
- b. aligns the resources and capacity with the implementation of the plan;

Section 27 mandates the district municipality, in consultation with the local municipalities – to adopt a framework for integrated development planning, which shall bind both the district municipality and its local municipalities. On the basis of the agreed framework plan, Section 28 mandates that each municipal council must adopt a process plan to guide the planning, drafting and adoption and reviewing of its integrated development plan.

Local Government: Municipal Planning and Performance Management Regulations, 2001 – The regulations were issued in 2001 so as to develop further guidelines and clarity in the issues of the IDPs, The Municipal Planning and Performance Management Regulations set out in detail requirements for Integrated Development Plans.

Municipal Finance Management Act 56 of 2003 - the MFMA (56 of 2003) speaks about promotion of cooperative governance and makes special emphasis on alignment of the IDP and the Budget. This is enshrined in chapter 5 of the MFMA (Act 56 of 2003). Consequently, the West Rand District Municipality, in pursuit of the above legislative directives, presented the IDP framework to guide

its process plans and consequently the IDP plans of both the district itself and the local municipalities within the area of its jurisdiction.

IDP Process is undertaken in order to achieve the following:

- ✓ To inform other components of the municipal business process, including institutional and financial planning and budgeting; and
- ✓ To inform the cyclical intergovernmental planning and budgeting cycles.
- ✓ The IDP process will focus and be influenced by the following areas:
- ✓ Local Government MEC's comments;
- ✓ Improvement on the IDP/Budget Process based on the previous performance;
- ✓ Amendments on the existing documents/newly adopted policies; and
- ✓ Adjustment of powers and functions.

As per legislative requirement, an adopted IDP is submitted to the MEC of Local Government for comments. These comments will be incorporated during the review process to influence the finalization of the process. However, it is necessary that they are received on time to allow municipalities' ample time to process and put them in effect.

In summing up the above, the outlined IDP Framework with timeframes, role players, mechanisms of alignment and the binding legislations, ensures that the WRDM will table the IDP and Budget on time. Compliance with the timeframes provided will allow enough time to table the Draft IDP and Budget on or before March and take it to council for approval on or before May each financial year.

The way forward is for all municipalities to prepare Process Plans in concurrence with the District Framework Plan and set out the following:

- HOW the planning process will unfold per municipality;
- WHAT actions are required;
- WHO will be responsible for implementing these actions;
- WHEN will the action have to be implemented; and
- WHAT will the actions COST?

The achievement of an aligned IDP process depends on the co-operation of all municipalities in order to achieve their developmental objectives in a spirit of co-operative governance.

The WRDM approved the IDP Framework in August 2023 to guide the IDP processes within the West Rand Region. Consultation meetings with stakeholders (IDP Week) were held in November-December 2023 until February 2024, where different sectors including private sector and local municipalities engaged on the different needs and developmental issues for the region. Furthermore, the District IDP Managers' Forum was held on the 6 December 2023 to establish progress on the implementation of the approved process plans as well as the schedule of public participation meetings to be held in November – December 2023 by two local municipalities (Rand West City and Meraong) with Mogale City conducting one round of public participation in April 2024.

DEVELOPMENT RATIONALE

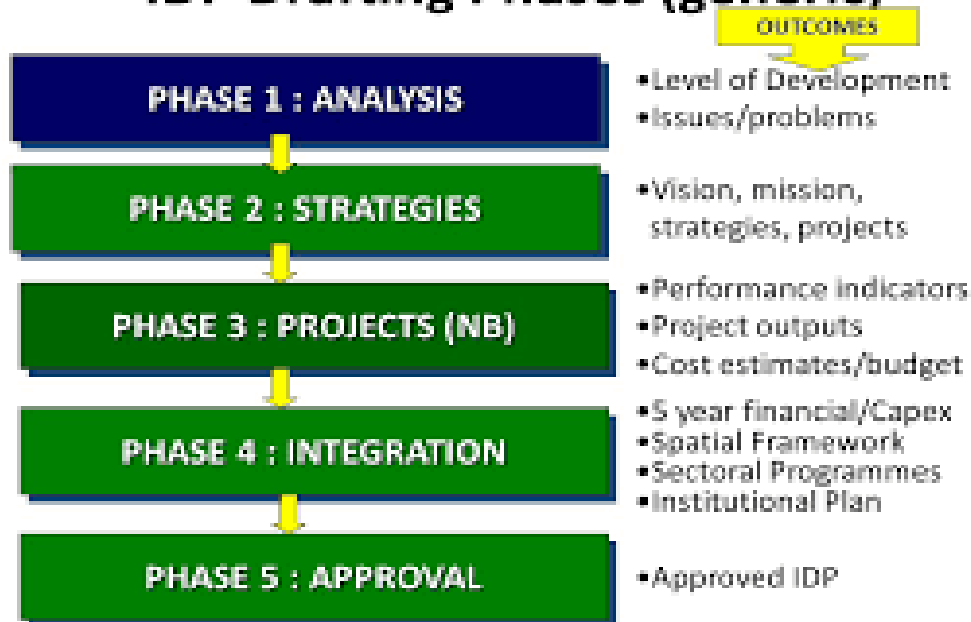
Two fundamental theories influence the formulation or development of all policies adopted by all structures of the South African State at all levels. The first theory is that local government should be a developmental local government i.e. it should be an agent for development of communities and also the approach to service provision needs to be developmental. The second theory is that of understanding the space economy in the sense that different geographic spaces in any country, province or municipality have different social and economic potential. It further argues that investment should be Target/measured according to the varying potential.

DEVELOPMENTAL LOCAL GOVERNMENT

A developmental local government is best understood when defined through the developmental state. A prerequisite to developmental local government is a developmental state, as it never exists in isolation and always within the framework of a broader state. Ours is not just a developmental state, but a democratic developmental state. A democratic developmental state is not only able to transform its economic base by promoting productive, income generating economic activities, but must ensure that economic growth has the resultant effect of improving the living conditions of the majority of its population. To position a state in such a way that it realises its intentions to be developmental, it needs to have clearly defined socio-economic objectives that require active state intervention. According to research, what sets a developmental state apart from others is that not only is it able to clearly set its development objectives, it also establishes institutional structures geared to achieve the set objectives.

THE PROCESS OF DEVELOPING THE IDP IS DONE IN THE FOLLOWING FIVE (5) KEY PHASES:

IDP Drafting Phases (generic)

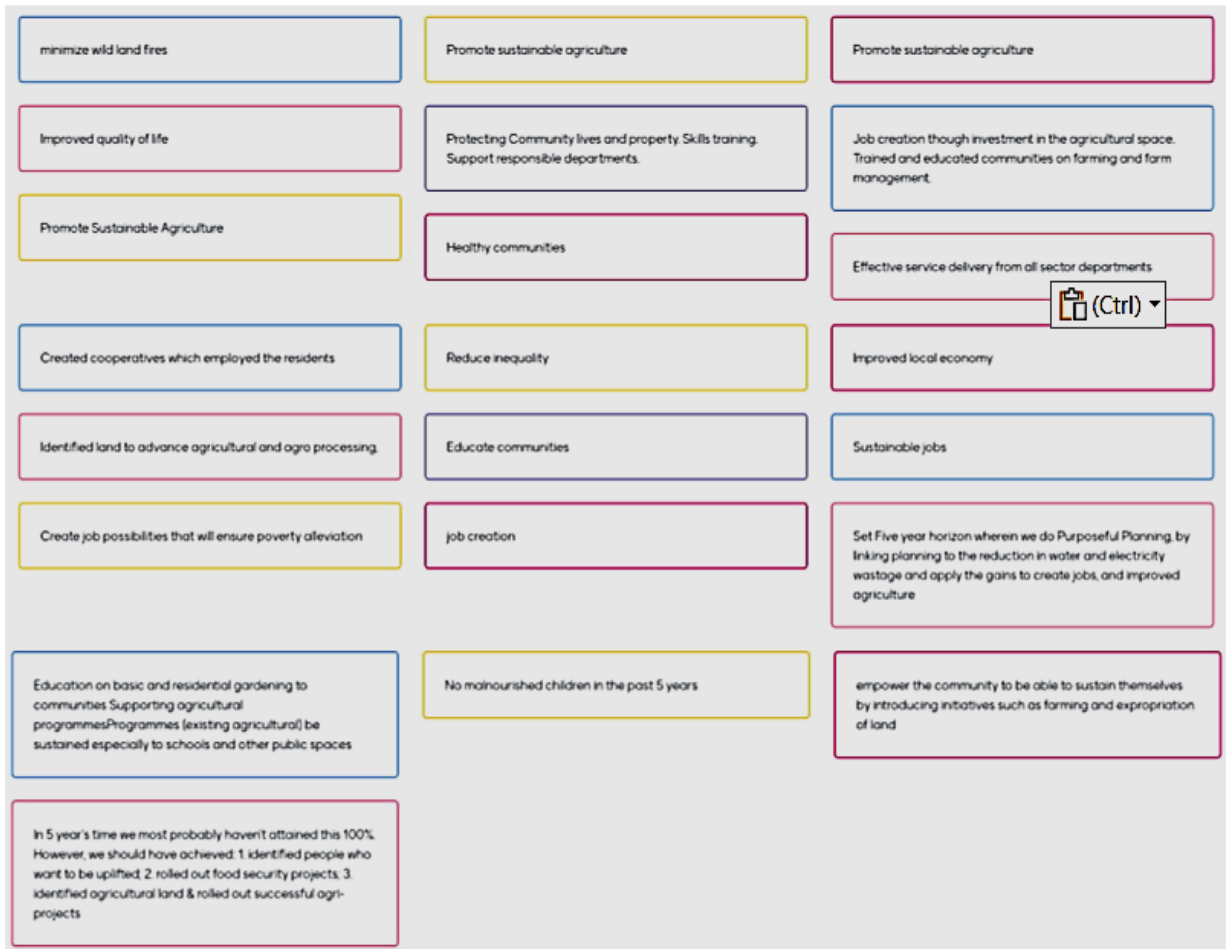


- **Phase 1** determines the situation of municipalities, their priority issues as well as an indication on what the plans should be focusing on;
- **Phase 2** is where development objectives, strategies and vision based on key issues are formulated;
- **Phase 3** is derived from the strategies, objectives and vision to inform concrete proposals for projects to implement these strategies;
- **Phase 4** is to ensure that all sector plans from within and outside the municipality are aligned and integrated; and
- **Phase 5** is the public comments and approval of the plan.

SECTION D: 1.4 DEVELOPMENT PRIORITIES

The sixteen Development Priorities over the five year term as contextualised by the WRDM Council are as follows:

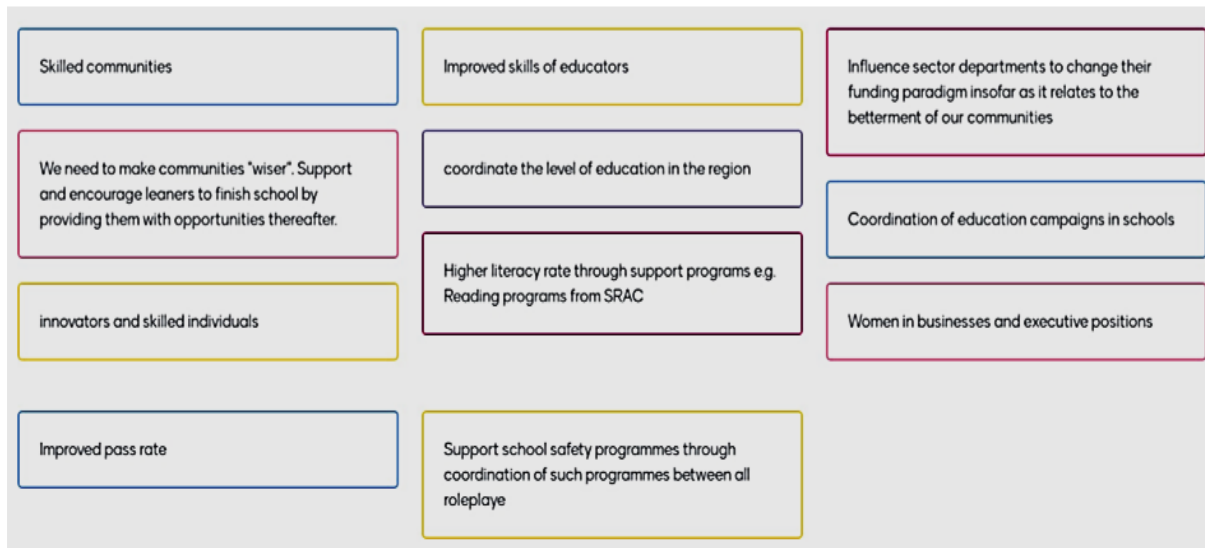
Priority 1 - End / Reduce Poverty and Ensure Zero Hunger Results



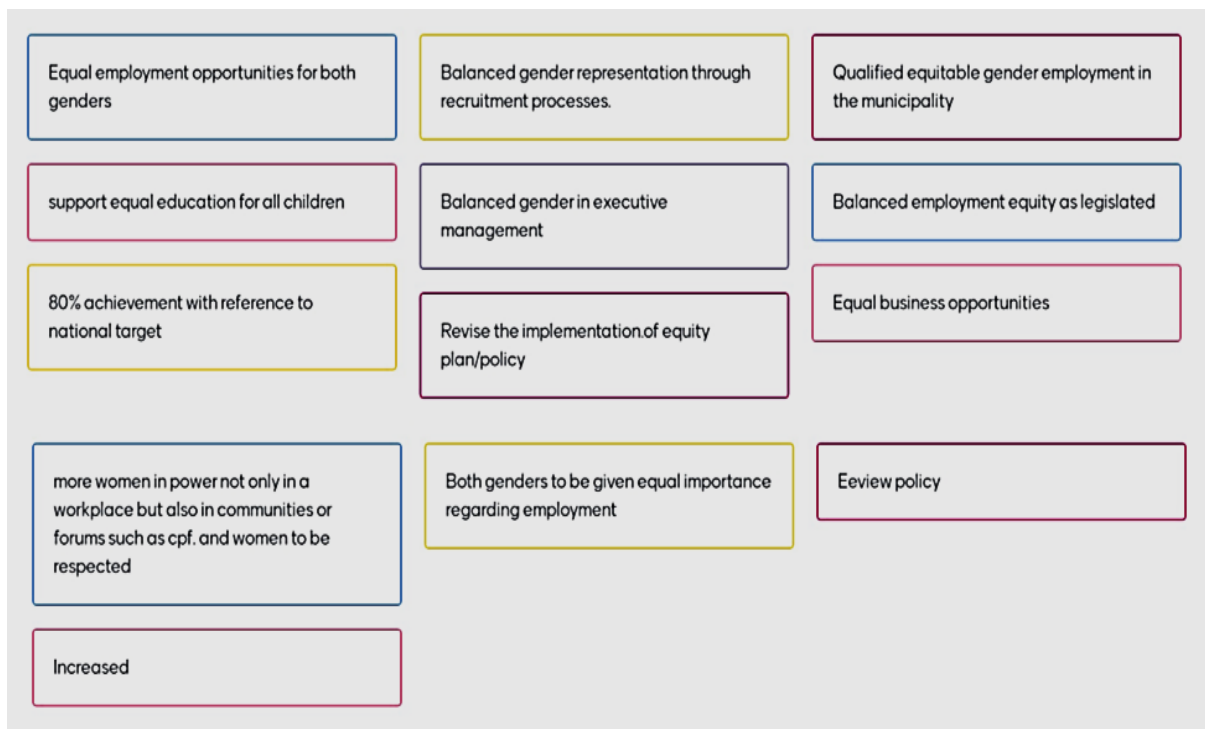
Priority 2- Good Health and Wellbeing / Healthy Communities Results



Priority 3 - Quality Education Results



Priority 4 - Gender Equality Results



Priority 5 - Clean water and sanitation Result



Priority 6- Affordable Clean Energy Results



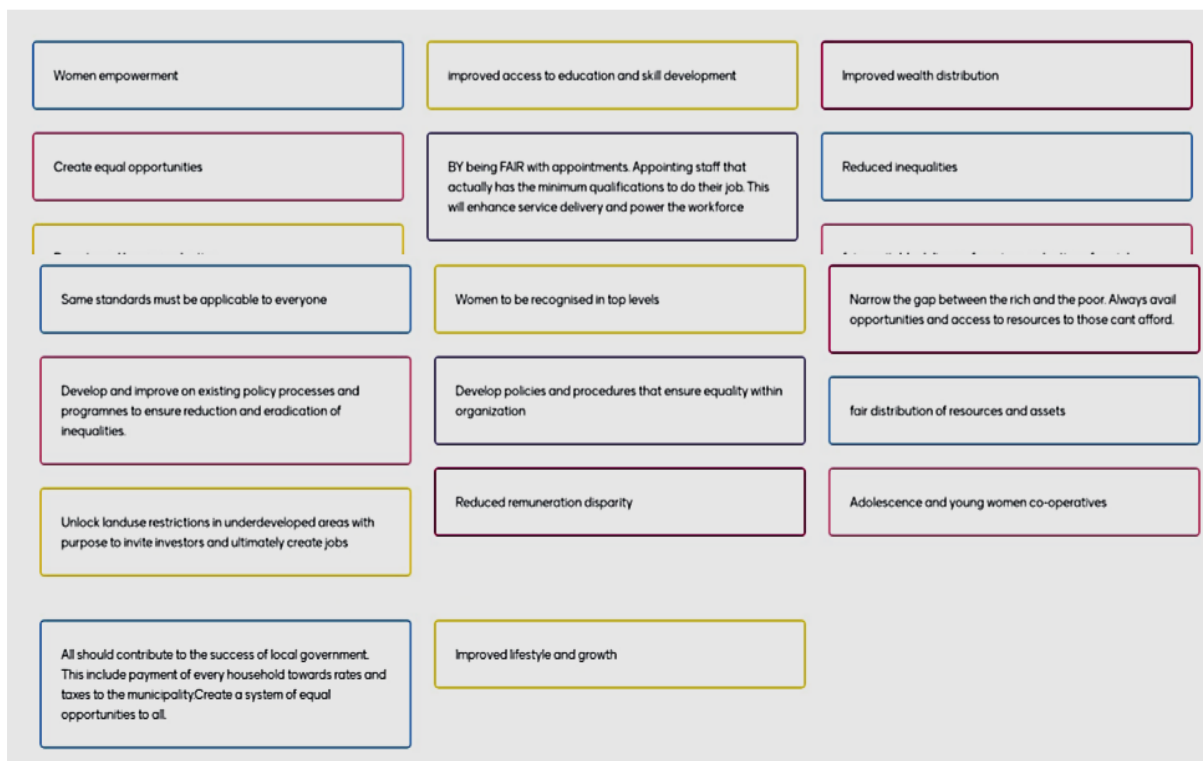
Priority 7 - Decent Work and Economic growth



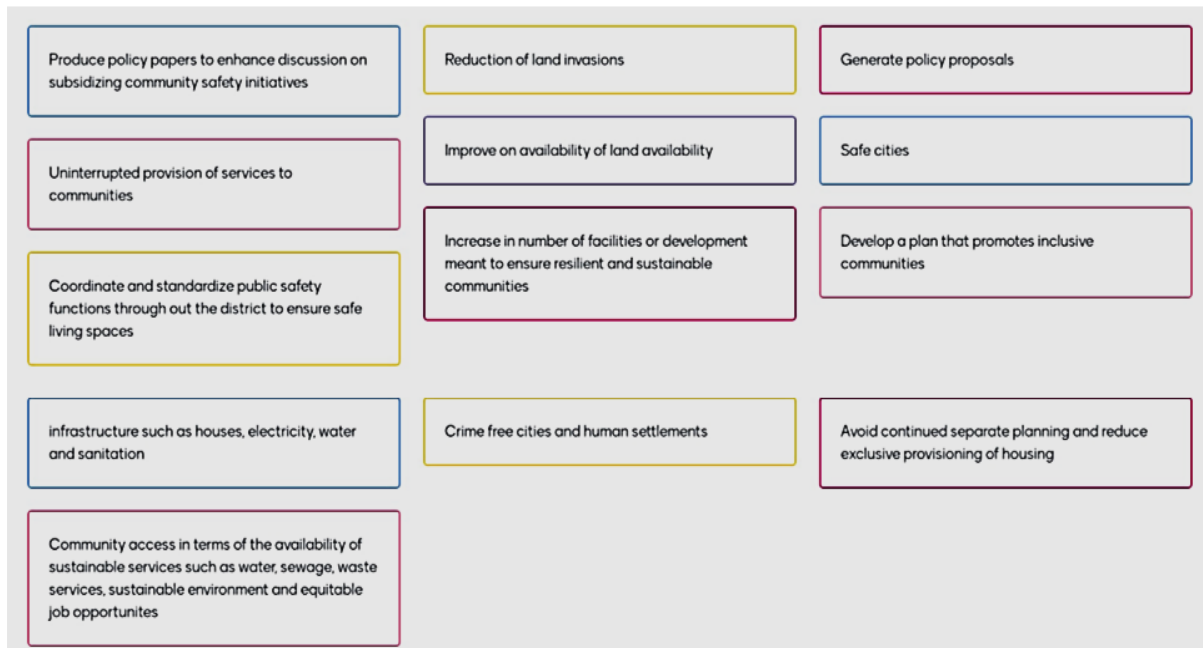
Priority 8 - Industry, innovation, and Infrastructure



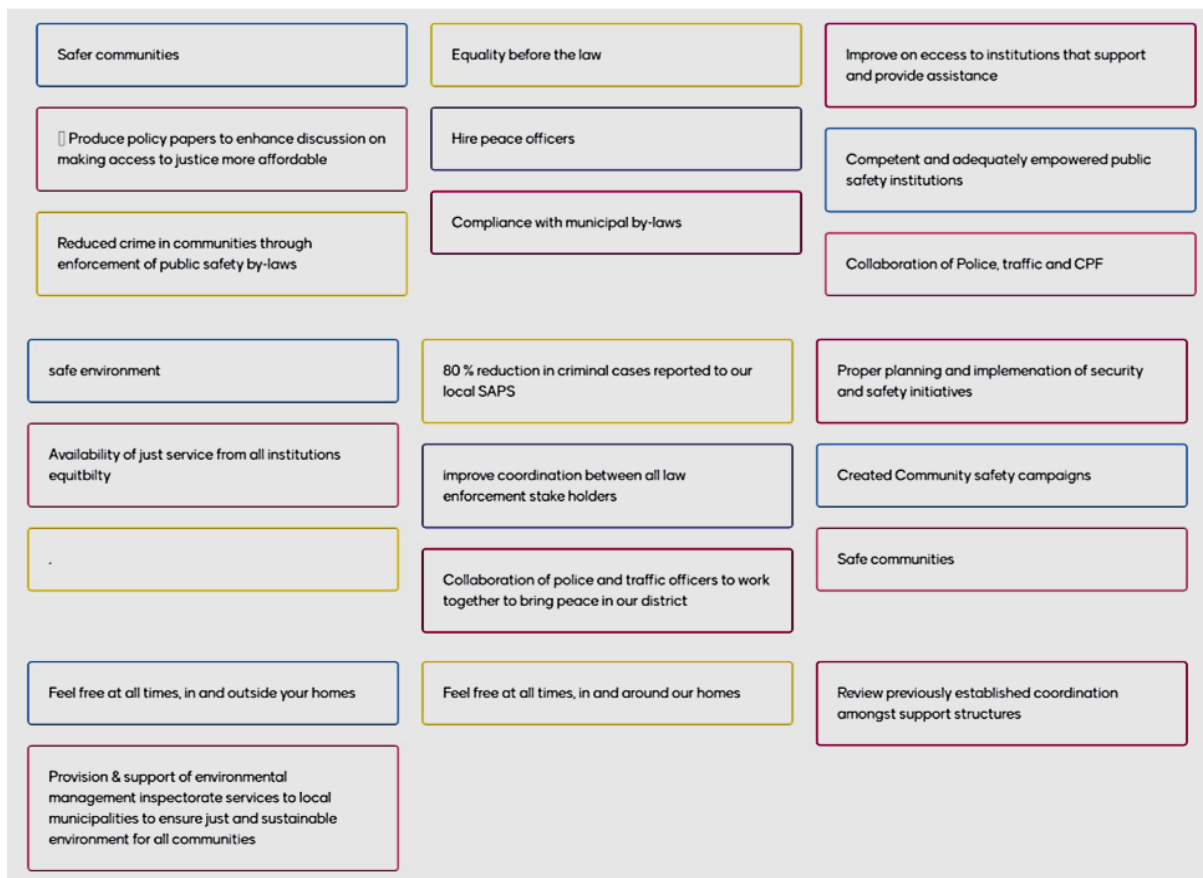
Priority 9 - Reduced Inequalities



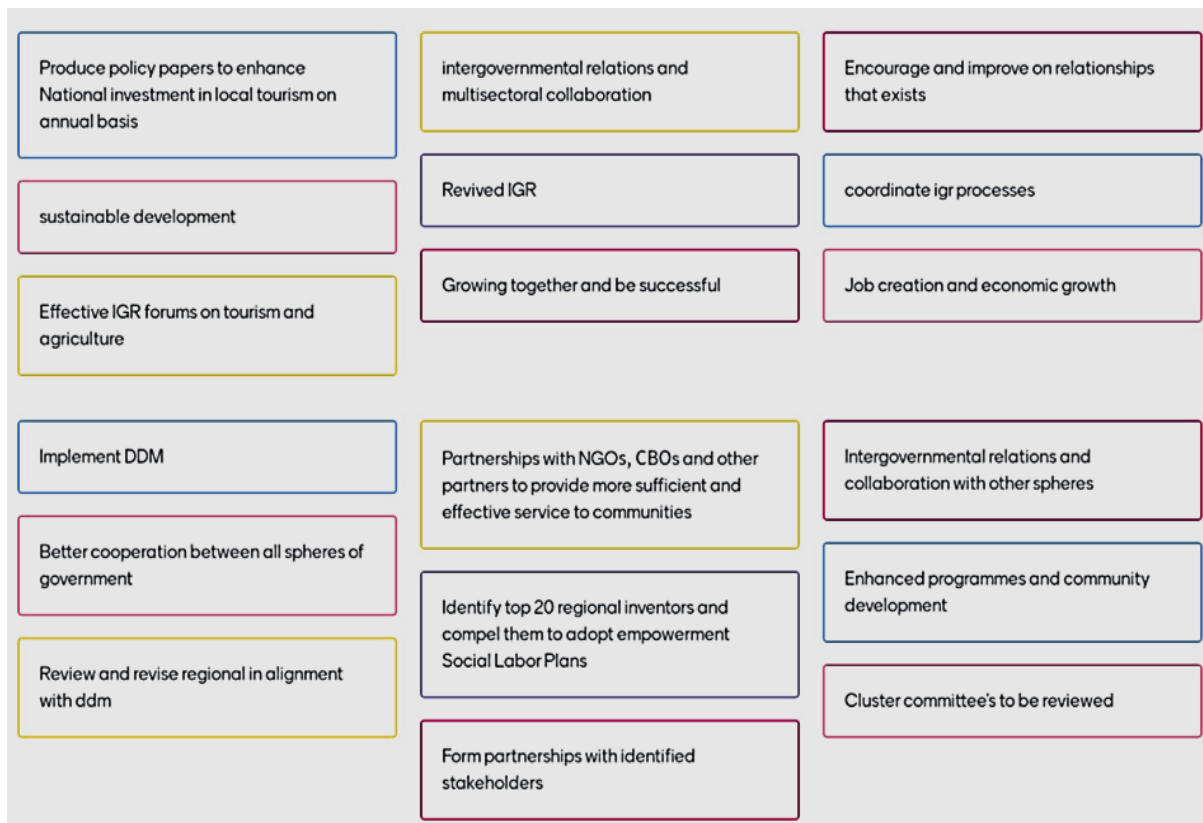
Priority 10 - Sustainable communities



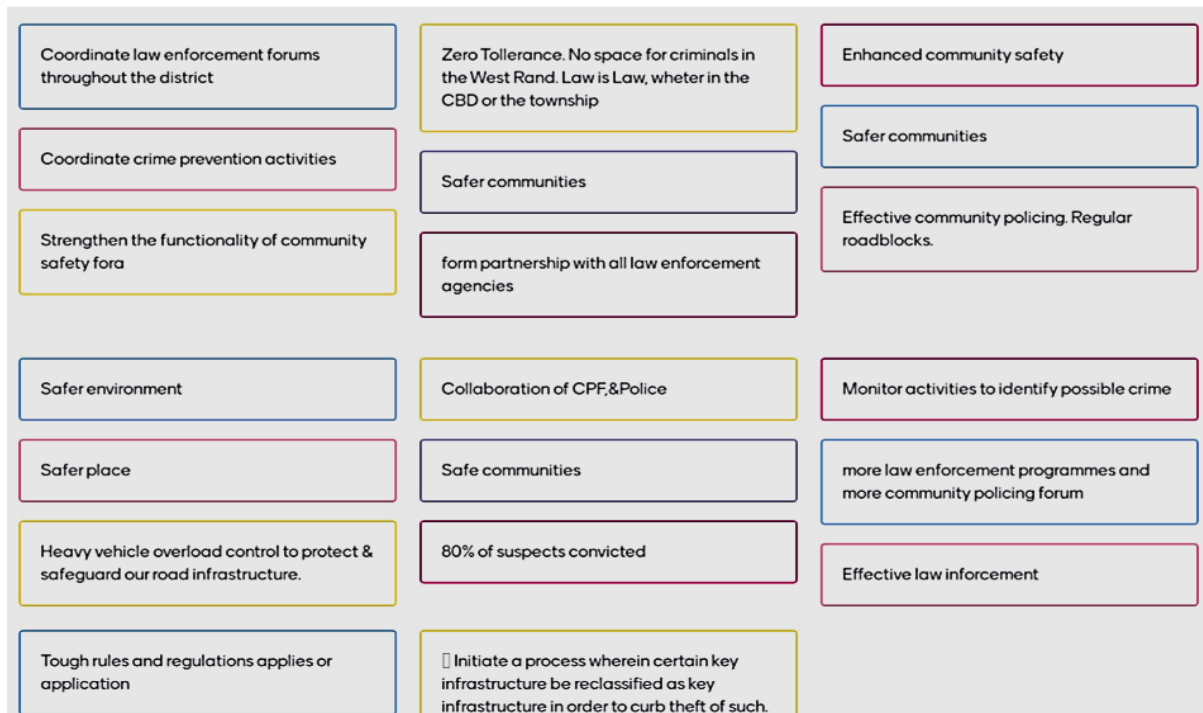
Priority 11 - Peace Justice and Strong institutions



Priority 12 - Partnership for Goals



Priority 13 - Be Tough on Crime



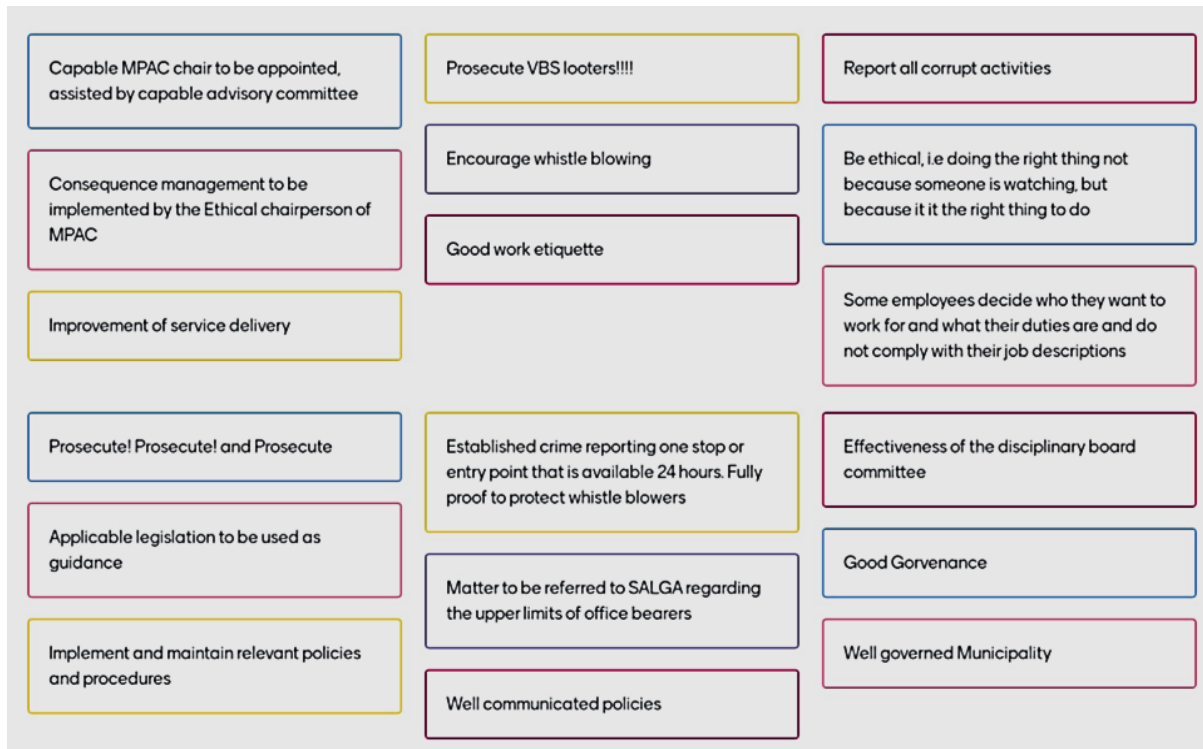
Priority 14 - Safe Working environment

Regular building maintenance	Comply to all OHS requirements	Ensure compliance to legislation
OHS Laws MUST be followed.	Happy employees, increased productivity levels	Happy and productive employees
No any form of abuse taking place at the municipality	compliance to all health and safety requirements through proper maintenance budgeting and planning	Safe and healthy working environment for all employees at all times
Best practice application and adherence to regulations	OHS protocols	Improved employee production
Ansure work enviroment is clean and safe	60% of unsafe office space revamped or upgraded	□ Appoint structural engineer to provide status quo report, and prioritize OHS
Permanent remote working environments by support services	Improved service delivery	Establish a task team to focus on structural integrity of the municipality
	Monitor the building	

Priority 15 Accountable Municipal Administration

Employees that has minimum qualifications. Employees that carries their own weight.	Productive workforce	Accountability to be part of performance contract
Compliance with laws that govern the municipality	100% accountability by cascading performance down to general workers level	Employment of competent staff
Develop, review and implement policies of the municipality	Performance Management System	Regular monitoring of job descriptions
Adherence and application of best practice and labour relations compliance	proper resourcing from employer side and consequence management when employee not performing	Monitor work of all employees
Implement, Maintain and initiate corrections/disciplinary action if needed	Competent employment contract	Good Governance
Break-Even Point	monitor adherence Standard operating procedures	Ethical practices
Reduced labour relation issues.	Compliance Qualifications	Avoid and eliminate job grafts and nepotism

Priority 16 - End Corruption in all forms



SECTION E: 5 YEAR IMPLEMENTATION PLAN



OFFICE OF THE MUNICIPAL MANAGER: RISK MANAGEMENT

NDP Chapter		NDP Chapter 14: Promoting accountability and fighting corruption (O4)										
National Outcome		9. A responsive, accountable, effective and efficient local government system (O4)										
Back to Basics		3. Good Governance & Sound Administration (O4)										
Provincial 10 Pillars		4. Transformation of the State and governance (O4)										
Strategic Goals		Sustainable Governance for Local Communities (O4)										
Key Performance Area		KPA 5: Good Governance and Public Participation (4)										
Regional Outcome		Outcome 4: Ethical Administration and Good Governance										
Strategic Priority (as defined by the Exec		End Corruption in All Forms										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome 4	Ethical Environment	Ethical practices (Code of Conduct by all employees)								Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management
WRDM	Output 1 for Outcome 4	Institutionalise Municipal Integrity Management Framework	Develop policies to promote ethics and integrity in the organisation.	Number	2	2	0	0	0	0	Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management
WRDM	Output 2 for Outcome 4	Promote a professional ethical culture	Municipal values statement included in all municipal communications	Number	1	1	0	0	0	0	Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management

OFFICE OF THE MUNICIPAL MANAGER: RISK MANAGEMENT

NDP Chapter		NDP Chapter 14: Promoting accountability and fighting corruption (O4)										
National Outcome		3. A responsive, accountable, effective and efficient local government system (O4)										
Back to Basics		3. Good Governance & Sound Administration (O4)										
Provincial 10 Pillars		4. Transformation of the State and governance (O4)										
Strategic Goals		Sustainable Governance for Local Communities (O4)										
Key Performance Area		KPA 5: Good Governance and Public Participation (4)										
Regional Outcome		Outcome 4: Ethical Administration and Good Governance										
Strategic Priority (as defined by the Exec		End Corruption in All Forms										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WFDM	Output 3 for Outcome 4	All suppliers to sign an 'Ethics commitment for suppliers'.	Standard Ethics commitment for suppliers	Number	5	1	1	1	1	1	Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management
WFDM	Output 4 for Outcome 4	Prevention of Fraud and Corruption	Develop policies to promote ethics and integrity in the organisation.	Number	2	2	0	0	0	0	Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management
WFDM	Output 5 for Outcome 4	Effective Risk Management through improved performance management and accountability	Revised Risk Management Annual Plan and Risk Maturity Assessment Report	Number	5	1	1	1	1	1	Institutional Planning, Transformation & Governance	Coordinator Enterprise Risk Management

OFFICE OF THE MUNICIPAL MANAGER: PLANNING AND PERFORMANCE

NDP Chapter		NDP Chapter 13: Building a capable state										
National Outcome		9. A responsive, accountable, effective and efficient local government system										
Back to Basics		3. Good Governance & Sound Administration										
Provincial 10 Pillars		1. Radical economic transformation 2. Decisive spatial transformation 3. Accelerating social transformation										
Strategic Goals		5. Business Excellence within the West Rand Region										
Key Performance Area		KPA 2 : Municipal Institutional Development and Transformation										
Regional Outcome		Outcome 14: Institutional Planning and Transformation										
Strategic Priority (as defined by the Exec Mayor)		Accountable Municipal Administration										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome 1	Institutional Planning and Transformation	Number (1) of reports on institutional planning and transformation initiatives conducted	Number	1	1	1	1	1	1	Office of the Municipal Manager	Municipal Manager
WRDM	Output 1 for Outcome 1	Identify and implement Alternative Service Delivery Models to improve service delivery within the West Rand Region	Number (1) of reports on implementation of Shared Services Model	Number	1	1	1	1	1	1	Regional Planning and Performance Management	Manager Regional Planning & Performance Management
WRDM	Output 2 for Outcome 1	Clean Audit: Financial Performance (Pre Determined Objectives)	Number (1) of Mid-term performance assessment done	Number	1	1	1	1	1	1	Regional Planning and Performance Management	Manager Regional Planning & Performance Management
WRDM	Output 3 for Outcome 1	Clean Audit: Financial Performance (Pre Determined Objectives)	Quarterly Predetermined Objectives Report	Number	4	4	4	4	4	4	Regional Planning and Performance Management	Manager Regional Planning & Performance Management
WRDM	Output 4 for Outcome 1	Regional Institutional Performance Index	Number (1) of Annual Report submitted to Maycom/Council and AGSA by end August	Number	1	1	1	1	1	1	Regional Planning and Performance Management	Manager Regional Planning & Performance Management

OFFICE OF THE MUNICIPAL MANAGER: INTERNAL AUDIT

NDP Chapter		NDP Chapter 14: Promoting accountability and fighting corruption										
National Outcome		9. A responsive, accountable, effective and efficient local government system										
Back to Basics		3. Good Governance & Sound Administration										
Provincial 10 Pillars		4. Transformation of the State and governance										
Strategic Goals		Sustainable Governance for Local Communities										
Key Performance Area		KPA 5: Good Governance and Public Participation										
Regional Outcome		Outcome 4: Ethical Administration, Good Governance and Risk Management										
Strategic Priority (as defined by the Exec Mayor)		Accountable Municipal Administration										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome 1	Number (1) of Annual Audit Committee Reports tabled to Maycom/Council	Q3: a) Audit Committee Report b) Maycom/Council Resolution	Number	1	1	1	1	1	1	Office of the Municipal Manager	Municipal Manager
WRDM	Output 1 for Outcome 1	Number (4) of Internal Governance documents developed	AC Charter, IA Charter, Audit Methodology	Number	4	4	4	4	4	4	Internal Audit	Manager: Internal Auditor
WRDM	Output 2 for Outcome 1	3Y Internal Audit strategic plan (1) and IA annual plan (1) developed	3Y IA Strat plan 2020 to 2023 and IA Annual plan 2021/220	Number	2	2	2	2	2	2	Internal Audit	Manager: Internal Auditor
WRDM	Output 3 for Outcome 1	Number (3) of reports on the implementation of the Internal Audit Annual Plan	Q2-Q4: Quarterly reports	Number	3	3	3	3	3	3	Internal Audit	Manager: Internal Auditor

PUBLIC SAFETY DEPARTMENT

NDP Chapt+A1:M19er		NDP Chapter 12: Building Safer Communities										
National Outcome		1. All the people on South Africa are and feel safe										
Back to Basics		1. Putting people and their concerns first: Public participation										
Provincial 10 Pillars		6. Modernisation of the public service and the state										
Strategic Goals		Public Safety										
Key Performance Area		KPA 1: Basic Service Delivery										
Regional Outcome		Outcome 5 Safe Communities										
Strategic Priority (as defined by the Exec Mayor)		Peace Justice and Strong Institutions\Be tough on crime										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome 1	Peaceful and Safe Living Environment, and to ensure that People of the West Rand are and feel safe.	Number (4) of reports developed to monitor the implementation of the Regional Safety Plan	Number	4	4	4	4	4	4	Public Safety	Executive Manager
WRDM	Output 1 for Outcome 1	Create an enabling Environment that is safe and secure for Communities. (CSIDMEMS)	Number (4) of executive report	Number	Nav	4	4	4	4	4	Public Safety	Executive Manager
WRDM	Output 2 for Outcome 1	Coordination of Law Enforcement Agencies. (DLECC/IRMSI) (CSIDMEMS)	Number (4) of engagements held through the DLECC for the coordination of traffic law enforcement in the region	Number	4	4	4	4	4	4	Public Safety	Manager: DMSCS
WRDM	Output 3 for Outcome 1	Improved Operational efficiency of Emergency Services.	Number (4) oversight reports	Number	Nav	4	4	4	4	4	Public Safety	Manager: EMS
WRDM	Output 4 for Outcome 1	Timous effective response to all fire and rescue calls	Percentage (80) of all fire and rescue calls responded to in 10 min in the Urban Areas of the West Rand	Percentage	80	80	80	80	80	80	Public Safety	Manager: EMS
	Output 5 for Outcome 1	Timous effective response to all fire and rescue calls	Percentage (80) of all fire and rescue calls responded to within 20 min in the Rural Areas of the West Rand	Percentage	80	80	80	80	80	80	Public Safety	Manager: EMS

PUBLIC SAFETY DEPARTMENT

NDP Chapt+A1:M19er			NDP Chapter 12: Building Safer Communities									
National Outcome			1.All the people on South Africa are and feel safe									
Back to Basics			1.Putting people and their concerns first: Public participation									
Provincial 10 Pillars			6. Modernisation of the public service and the state									
Strategic Goals			Public Safety									
Key Performance Area			KPA 1: Basic Service Delivery									
Regional Outcome			Outcome 5 Safe Communities									
Strategic Priority (as sdfined by the Exec Mayor)			Peace Justice and Strong institutions\Be tough on crime									
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Output 6 for Outcome 1	Integrated Disaster Management service that meet regulated standards	Percentage (100) Response to all reported Disaster Management Incidents within 24hrs	Percentage	100	100	100	100	100	100	Public Safety	Manager: DM&CS
WRDM	Output 7 for Outcome 1		Number (24) of assessments conducted on water bearing infrastructure/Wet Services to mitigate possible formation of sinkholes	Number	24	24	24	24	24	24	24	Public Safety
WRDM	Output 8 for Outcome 1	Professional accredited emergency services training academy.	Number (4) of reports on courses conducted by the training academy	Number	New	4	4	4	4	4	Public Safety	Manager: EMS
WRDM	Output 9 for Outcome 1	Collective response to Public Safety Services. (Combined OPS region wide)	Number (4) of joint operation report	Number	New	4	4	4	4	4	Public Safety	Manager: DM&CS
WRDM	Output 10 for Outcome 1	Standardization and enforcement of by-law region wide. (BEF LMs)	Number (4) of ByLaw Enforcement Operations conducted to eradicate illegal trading	Number	4	4	4	4	4	4	Public Safety	Manager: DM&CS

PUBLIC SAFETY DEPARTMENT

NDP Chapt+A1:M19er		NDP Chapter 12: Building Safer Communities										
National Outcome		1.All the people on South Africa are and feel safe										
Back to Basics		1.Putting people and their concerns first: Public participation										
Provincial 10 Pillars		6. Modernisation of the public service and the state										
Strategic Goals		Public Safety										
Key Performance Area		KPA 1: Basic Service Delivery										
Regional Outcome		Outcome 5 Safe Communities										
Strategic Priority (as sdfined by the Exec Mayor)		Peace Justice and Strong institutions\Be tough on crime										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Output 11 for Outcome 1	Centralized communication hub for reporting of illicit acts pertaining to municipal infrastructure	Number (4) of reports on illicit acts pertaining to municipal infrastructure	Number	New	4	4	4	4	4	Public Safety	Manager: DM&CS
WRDM	Output 12 for Outcome 1	Compliance to National Building Regulations with regards to fire safety and building regulations	Number (4) of reports on National Building Regulations with regards to fire safety and building regulations	Number	New	4	4	4	4	4	Public Safety	Manager: EMS
WRDM	Output 13 for Outcome 1	Improved Road Safety in the Region	Number (4) of Road Safety Audits conducted	Number	4	4	4	4	4	4	Public Safety	Manager: DM&CS
WRDM	Outcome 2	Standardization of Public Safety Services	Number (4) of executive report of the Standardization of Public Safety Services	Number	New	4	4	4	4	4	Public Safety	Exeutive Manager: Public Safety
WRDM	Output 1 for Outcome 2	Enhanced Community Participation for safer communities (Community Policing Forums CPF)	Number (4) of report on CPF engagements	Number	New	4	4	4	4	4	Public Safety	Manager: DM&CS

HEALTH AND SOCIAL DEVELOPMENT

NDP Chapter		NDP Chapter 10: Promoting health (O7)										
National Outcome		2. A long and healthy life for all (O7) Outcome										
Back to Basics		1. Put people and their concerns first - listen & communicate (O7)										
Provincial 10 Pillars		3. Accelerating transformation 4. Modernisation of the public service and the state (O7)										
Strategic Goals		2. Health and Social Development (7)										
Key Performance Area		KPA 1: Basic Service Delivery (7)										
Regional Outcome		Regional Outcome 7: Healthy Communities										
Strategic Priority (as defined by the Exec Mayor)		Good Health and Well being / Healthy Communities										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGET	TARGET	TARGET	TARGET	TARGET	DEPT	RESP PERSON
WRDM	Outcome	Facilitated environment conducive to healthy communities	Number of water sampling monitoring reports compiled	number	4	4	4	4	4	4		
WRDM	Outcome	Facilitated environment conducive to healthy communities	Number of health surveillance reports compiled	number	4	4	4	4	4	4		
WRDM	Outcome	Facilitated environment conducive to healthy communities	Number of food safety programmes conducted	number	4	4	4	4	4	4		
WRDM	Output 1	Cleaner and compliant food premises in accordance with Reg 638	Ensure Health Inspections at Food Premises are conducted in terms of Reg 638	number		3400	3400	3400	3400	3400		
WRDM	Output 2	Compliance to Regulation 363 of 2013 by funeral undertakers	Routine inspections at funeral undertakers to monitor compliance to Regulation 363 of 2013	number		80	80	80	80	80		

HEALTH AND SOCIAL DEVELOPMENT

NDP Chapter		NDP Chapter 10: Promoting health (O7)										
National Outcome		2. A long and healthy life for all (O7) Outcome										
Back to Basics		1. Put people and their concerns first - listen & communicate (O7)										
Provincial 10 Pillars		3. Accelerating transformation 4. Modernisation of the public service and the state (O7)										
Strategic Goals		2. Health and Social Development (7)										
Key Performance Area		KPA 1: Basic Service Delivery (7)										
Regional Outcome		Regional Outcome 7: Healthy Communities										
Strategic Priority (as defined by the Exec Mayor)		Good Health and Well being / Healthy Communities										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGET	TARGET	TARGET	TARGET	TARGET	DEPT	RESP PERSON
WRDM	Output 3	Health surveillance of private premises	Health surveillance of private premises inspections to monitor compliance	number		1000	1000	1000	1000	1000		
WRDM	Output 4	Compliance of Government institutions in accordance with the National Norms and Standards	Routine inspections at Government institutions to monitor compliance	number		100	100	100	100	100		
WRDM	Output 5	Compliance with the South African National Standards (SANS) 241	Ensure the safety of portable water in terms of SANS 241	number		320	320	320	320	320		
WRDM	Output 6	Safer food	Implement the sampling programme to ensure safer food	number		80	80	80	80	80		
WRDM	Output 7	Pest Control in Municipal buildings	Ensure that the Pest Control Inspections are conducted in Municipal buildings	number		80	80	80	80	80		
WRDM	Output 8	Compliant Early Childhood Development Centres with the By-Laws	Status on Early Childhood Development Centres	number		500	500	500	500	500		

HEALTH AND SOCIAL DEVELOPMENT

NDP Chapter		NDP Chapter 10: Promoting health (O7)										
National Outcome		2. A long and healthy life for all (O7) Outcome										
Back to Basics		1. Put people and their concerns first - listen & communicate (O7)										
Provincial 10 Pillars		3. Accelerating transformation 4. Modernisation of the public service and the state (O7)										
Strategic Goals		2. Health and Social Development (7)										
Key Performance Area		KPA 1: Basic Service Delivery (7)										
Regional Outcome		Regional Outcome 7: Healthy Communities										
Strategic Priority (as defined by the Exec Mayor)		Good Health and Well being / Healthy Communities										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGET	TARGET	TARGET	TARGET	TARGET	DEPT	RESP PERSON
WRDM	Outcome	Improved healthy lifestyles	Number (4) of health programme reports compiled	Number		4	4	4	4	4	HSD	HOD
WRDM	Output 1	Conduct Health programmes	Number (12) of Health Campaigns / Education conducted in accordance with the Health Calendar	Number	6	8	8	8	8	8	HSD	HOD
WRDM	Output 2	Coordinate Gender based awareness programmes	Number (4) of gender programmes coordinated	Number	new	12	12	12	12	12	H&SD	HOD
WRDM	Output 3	Sports activities promotion	Number of Arts & Culture programmes implemented	number	4	4	4	4	4	4	HSD	HOD
WRDM	Output 4	Recreation, Arts & Culture programmes	Number of social cohesion programmes coordinated	number	16	16	16	16	16	16	HSD	HOD

HEALTH AND SOCIAL DEVELOPMENT

NDP Chapter		NDP Chapter 9: Improving Education, innovation and training (O6)										
National Outcome		1. Improved quality of basic Education (O6)										
Back to Basics		2. Deliver municipal services to the right quality and standard (O6)										
Provincial 10 Pillars		6. Modernisation of the public service and the state (O6)										
Strategic Goals		Health & Social Development: Long and healthy life for all socially integrated communities (O6)										
Key Performance Area		KPA 1: Basic Service Delivery (6)										
Regional Outcome		14 Regional Outcome 6 Educated communities										
Strategic Priority (as defined by the Exec Mayor)		Quality Education										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGET	TARGET	TARGET	TARGET	TARGET	DEPT	RESP PER
WRDM	Output 1	Early Childhood Development Programmes supported	Number (8) of ECDCs supported with Childhood Health Programmes	Number	New	8	8	8	8	8	H&SD	HOD
WRDM	Output 1											
WRDM	Output 2											

REGIONAL PLANNING RE-INDUSTRIALISATION

NDP Chapter		NDP Chapter 4: Economic Infrastructure (01)										
National Outcome		9. A responsive, accountable, effective and efficient local government system										
Back to Basics		1. Put People & Their Concerns First : Listen and Communicate										
Provincial 10 Pillars		(01) 2. Decisive spatial transformation 3. Accelerating social transformation 4. Transformation of the State and governance 7.Modernisation of Human settlement										
Strategic Goals		Regional planning and economic goal										
Key Performance Area		KPA 1: Basic Service Delivery (1)										
Regional Outcome		Outcome 1: Basic Service Delivery Improvement										
Strategic Priority (as defined by the Exec Mayor)		Clean water and sanitation/Industry, innovation and infrastructure										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome 1	Improve accessibility to and linkage between previously disadvantaged areas	Number of reports on monitoring and overseeing implementation on the NDPG	Number	4	4	4	4	4	4	Office of the Municipal Manager	Municipal Manager
WRDM	Output	Basic Service delivery Improvement	Establishment of a Regional Water Services Forum to monitor adherence to Blue Drop, Green Drop & No Drop in accordance with DWS Regulations	New Target	4	4	4	4	4	4	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation
WRDM	Output 2	Identify and implement Alternative Service Delivery Models to improve service delivery within the West Rand Region	Coordinate & Monitor Rural Roads Asset Management System	4	4	4	4	4	4	4	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation
WRDM	Output 3	Integrated Transport Planning	Reports on initiatives undertaken in accordance with the District Integrated Transport Plan	Number	2	2	2	2	2	2	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation

REGIONAL PLANNING RE-INDUSTRIALISATION

NDP Chapter		NDP Chapter 8: Human Settlements (09)										
National Outcome		9. A responsive, accountable, effective and efficient local government system (09)										
Back to Basics		2. Deliver Municipal Services to Right Quality & Standard (09)										
Provincial 10 Pillars		7. Modernisation of human settlements and urban development (09)										
Strategic Goals		Regional planning and economic goal (9)										
Key Performance Area		KPA 3: Local Economic Development (9)										
Regional Outcome		9 - Build Spatially Integrated Communities										
Strategic Priority (as defined by the Exec Mayor)		Mayor Priority: Sustainable Communities										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome	Build Spatially Integrated Communities	Number (1) of Consolidated Annual reports on spatial integration of communities	Number	1	1	1	1	1	1	Office of the Municipal Manager	Municipal Manager
WRDM	Output 1	Implementation of SPLUMA	Number of SPLUMA Compliance reports	Number	1	1	1	1	1	1	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation
WRDM	Output 2	Operational WRDMPT	Number of reports on monitoring operations of West Rand District Municipal Planning Tribunal	Number	4	4	4	4	4	4	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation
WRDM	Output 3	Coordination of Human settlements Projects with the objective of reducing backlog	Number of reports on Implementation of Human Settlements projects (Mega and Legacy projects) coordinated	Number	4	4	4	4	4	4	Regional Planning and Re-Industrialisation	Manager: Regional Planning and Re-Industrialisation

REGIONAL PLANNING RE-INDUSTRIALISATION

NDP Chapter		NDP Chapter 3: Economy and Employment										
National Outcome		4. Decent employment through inclusive economic growth										
Back to Basics		1. Put People & Their concerns First: Listen and Communicate										
Provincial 10 Pillars		Accelerating social transformation 4. Transformation of the State and governance										
Strategic Goals		Regional Planning and economic goal										
Key Performance Area		KPA3: Local Economic Development										
Regional Outcome		Outcome 11: Reduced Unemployment										
Strategic Priority (as defined by the Exec Mayor)		End / Reduce Poverty and Ensure Zero Hunger										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome	Job creation	Number of jobs created	Number	4	4	4	4	4	4	Office of the Municipal Manager	Municipal Manager
WRDM	Output 1	Facilitation of initiatives to reduce unemployment	Number of reports on employment initiatives created	Number	1	1	1	1	1	1	Regional Planning and Re-Industrialisation	Executive Manager: Regional Planning and Re-Industrialisation
WRDM	Output 2	Promote Job Creation Initiatives	Number of employment initiatives created	Number	4	4	4	4	4	4	Regional Planning and Re-Industrialisation	Executive Manager: Regional Planning and Re-Industrialisation

REGIONAL PLANNING RE-INDUSTRIALISATION

NDP Chapter		NDP Chapter 3: Economy and Employment										
National Outcome		4. Decent employment through inclusive Economic growth										
Back to Basics		2. Deliver Municipal Services to Right Quality & Standard										
Provincial 10 Pillars		1. Radical Economic transformation 3. Accelerating social transformation										
Strategic Goals		Regional planning and economic goal										
Key Performance Area		KPA 3: Local Economic Development										
Regional Outcome		Outcome 12: Economic Development										
Strategic Priority (as defined by the Exec Mayor)		Decent Work and Economic Growth / Partnership for goals										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome	Reduced unemployment	Report on number of jobs created	Number	1	1	1	1	1	1	Office of the Municipal Manager	Municipal Manager
WRDM	Output	Facilitate an environment conducive to Economic Development	Number of reports on Implementation of Economic Development	Number	4	4	4	4	4	4	Regional Planning and Re - Industrialisation	Executive Manager: Regional Planning and Re - Industrialisation
WRDM	Output	Tourism products promoted in the entire region	Reports on the Performance of the Tourism Associations	Number	4	4	4	4	4	4	Regional Planning and Re - Industrialisation	Executive Manager: Regional Planning and Re - Industrialisation
WRDM	Output	Functional Agriparks	Coordination of agriparks	Number	1	1	1	1	1	1	Regional Planning and Re - Industrialisation	Executive Manager: Regional Planning and Re - Industrialisation
WRDM	Output	Increased number of rural youth employed	Number of youth employment initiatives	Number	1	1	1	1	1	1	Regional Planning and Re - Industrialisation	Executive Manager: Regional Planning and Re - Industrialisation
WRDM	Output	Improved Infrastructure development through Private Partnership projects	Number of infrastructure developed	Number	4	4	4	4	4	4	Regional Planning and Re - Industrialisation	Executive Manager: Regional Planning and Re - Industrialisation

FINANCE

NDP Chapter		NDP Chapter 14: Promoting accountability and fighting corruption										
National Outcome		9. A responsive, accountable, effective and efficient local government system										
Back to Basics		3. Good Governance & Sound Administration										
Provincial 10 Pillars		4. Transformation of the State and governance										
Strategic Goals		5. Business Excellence within the West Rand Region										
Key Performance Area		KPA 4: A Municipal Financial Viability and Management										
Regional Outcome		Outcome 13: Robust Financial Administration										
Strategic Priority (as defined by the Exec Mayor)		Accountable Municipal Administration										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						Target	Target	Target	Target	Target	DEPT	RESP PERSON
WRDM	Outcome	Robust Financial Administration	Number (1) of reports on regional audit status compiled and submitted to MayCom/Council	Number	1	1	1	1	1	1	Office of the Municipal Manager	Municipal Manager
WRDM	Output 1	Effective and Efficient Supply Chain Management	Number (1) of annual SCM report compiled.	Number	1	1	1	1	1	1	Financial Services	Chief Financial Officer
WRDM	Output 2	Delivery against the Procurement Plan	Number (1) of reports on the implementation of the procurement plan	Number	1	1	1	1	1	1	Financial Services	Chief Financial Officer
WRDM	Output 3	Effective logistics management	Number (4) of Stock take conducted	Number	4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 4	EME or QSE empowerment through preferential procurement	Percentage (30) of at least the municipality procurement plan is sourced from EME and QSE	Percentage	24%	30%	30%	30%	30%	30%	Financial Services	Chief Financial Officer
WRDM	Output 5	Compliance to Supply Chain Management processes	Percentage (100) of Tenders awarded within 90 working days after the closing date	Percentage	80%	100%	100%	100%	100%	100%	Financial Services	Chief Financial Officer
WRDM	Output 6	Contract Management	Number (4) of reports compiled on effective contract management	Number	4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 7	Effective Asset Management	Number (2) of reports compiled on effective asset management	Number	4	4	4	4	4	4	Financial Services	Chief Financial Officer

FINANCE

NDP Chapter			NDP Chapter 14: Promoting accountability and fighting corruption										
National Outcome			9. A responsive, accountable, effective and efficient local government system										
Back to Basics			3. Good Governance & Sound Administration										
Provincial 10 Pillars			4. Transformation of the State and governance										
Strategic Goals			5. Business Excellence within the West Rand Region										
Key Performance Area			KPA 4: A Municipal Financial Viability and Management										
Regional Outcome			Outcome 13: Robust Financial Administration										
Strategic Priority (as defined by the Exec Mayor)			Accountable Municipal Administration										
WRDM	Output 8	Effective Fleet Management	Number (2) of reports compiled on effective Fleet management	Number		4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 9	Ensure Efficient Budget Management within West Rand Region	Number (4) of Financial management reports submitted to MayCom/Council	Number		4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 10	Compliance with mSCOA	Number (1) of reports on compliance with mSCOA implementation submitted to MayCom/Council	Number	1	1	1	1	1	1	1	Financial Services	Chief Financial Officer
WRDM	Output 11	Credible and Accurate Budgeting	Number (1) of budget document tabled and adopted in MayCom/Council	Number	1	1	1	1	1	1	1	Financial Services	Chief Financial Officer
WRDM	Output 12	Clean Audit: Financial Performance	Number (3) of annual financial statements submitted to the Auditor general by 31 Aug (WRDM and WRDA) and 30 Sep (Group)	Number	3	3	3	3	3	3	3	Financial Services	Chief Financial Officer
WRDM	Output 13	Timeous payments to creditors	Number (4) of reports on payment of creditors	Number	4	4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 14	Financial Capability Maturity	Number (1) of reports compiled on financial capability maturity	Number	4	4	4	4	4	4	4	Financial Services	Chief Financial Officer
WRDM	Output 15	Financial Controls and Reporting	Submission of (12) section 71 reports to Mayor, National Treasury and Provincial Treasury	Number	12	12	12	12	12	12	12	Financial Services	Chief Financial Officer
WRDM	Output 16	Implementation of cost containment measures	Number (1) of reports on cost containment measures	Number	4	4	4	4	4	4	4	Financial Services	Chief Financial Officer

CORPORATE SERVICES

NDP Chapter			Building a capable and developmental state									
National Outcome			A skilled and capable workforce to support an inclusive growth path; A responsive, accountable, effective and efficient local government system									
Back to Basics			Build and maintain sound institutional and administrative capabilities, administered and managed by dedicated and skilled personnel at all levels.									
Provincial 10 Pillars			Modernisation of the public service and the state;									
Strategic Goals			*Define the Strategic Goal									
Key Performance Area			Municipal Transformation and organizational development									
Regional Outcome			Skilled, Capacitated, Competent and Motivated Workforce; Institutional Planning and Transformation									
Strategic Priority (as defined by the Exec Mayor)			Aligning Human Capital Management and Development Strategy to the Organisational Strategy; Effective ICT support; Maintain a Conducive Working Environment									
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGET	TARGET	TARG	TARGET	TARGET	DEPT	RESP PERSON
WRDM	Outcome (14)	Efficient, effective and responsive Information and Operations	Revise IT Governance Framework and Operations	1	1	1	0	0	0	0	Information and Communication	ICT Manager
WRDM	Output 1	To revise the ICT Strategy	Revised Council approved Information and Communication Technology Strategy	1	1	1	0	0	0	0	ICT	ICT Manager
WRDM	Output 2	Replacement of obsolete ICT Infrastructure	ICT Infrastructure replaced	1	1	0	1	0	0	0	ICT	ICT Manager
WRDM	Outcome (14)	A healthy environment	Occupational Risk Assessment	1	1	1	0	0	0	0	Human Capital Management	OHS Officer
WRDM	Output 1	Occupational Health and Safety Compliance	Functional OHS Committee	20	7	4	4	4	4	4	Human Capital Management	OHS Officer

CORPORATE SERVICES

NDP Chapter		Building a capable and developmental state										
National Outcome		A skilled and capable workforce to support an inclusive growth path; A responsive, accountable, effective and efficient local government system										
Back to Basics		Build and maintain sound institutional and administrative capabilities, administered and managed by dedicated and skilled personnel at all levels.										
Provincial 10 Pillars		Modernisation of the public service and the state;										
Strategic Goals		*Define the Strategic Goal										
Key Performance Area		Municipal Transformation and organizational development										
Regional Outcome		Skilled, Capacitated, Competent and Motivated Workforce; Institutional Planning and Transformation										
Strategic Priority (as defined by the Exec Mayor)		Aligning Human Capital Management and Development Strategy to the Organisational Strategy; Maintain a Conducive Working Environment; Provide										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGE	TARGE	TARG	TARGE	TARGE	DEPT	RESP PERSON
WRDM	Outcome(14)	Efficient and responsive good administration and governance	Functional Governance Systems	2	2	2	0	0	0	0	Legal Services	Manager:Legal Services
WRDM	Output 1	Municipal Systems of Delegations	Revised municipal systems of delegations	1	1	1	0	0	0	0	Legal Services	Manager:Legal Services
WRDM	Output 2	Municipal Council Rules and Orders	Council approved revised Municipal Rules and Orders	1	1	1	0	0	0	0	Legal Services	Manager:Legal Services
WRDM	Output 3	Implementation of Council Resolutions	Framework to Monitor Implementation of Council Resolutions	1	1	1	0	0	0	0	Logistics and Administration	Logistics and Administration Coordinator

CORPORATE SERVICES

NDP Chapter		Building a capable and developmental state										
National Outcome		A skilled and capable workforce to support an inclusive growth path; A responsive, accountable, effective and efficient local government system										
Back to Basics		Build and maintain sound institutional and administrative capabilities, administered and managed by dedicated and skilled personnel at all levels.										
Provincial 10 Pillars		Modernisation of the public service and the state;										
Strategic Goals		*Define the Strategic Goal										
Key Performance Area		Municipal Transformation and organizational development										
Regional Outcome		Skilled, Capacitated, Competent and Motivated Workforce; Institutional Planning and Transformation										
Strategic Priority (as defined by the Exec Mayor)		Aligning Human Capital Management and Development Strategy to the Organisational Strategy; Maintain a Conducive Working Environment; Provide										
Municipality	Planning Level	Planning Statement	Indicator	UOM	Baseline	Year 1	Year 2	Year 3	Year 4	Year 5	Administrative	
						TARGE	TARGE	TARG	TARGE	TARGE	DEPT	RESP PERSON
WRDM	Outcome	Building a capable and competent workforce	Skills Development Programme	1	new	0	1	0	0	0	Human Capital Management	Skills Development Facilitator
WRDM	Output 1	Five year skills development programme aligned to the IDP	SMT Approved Skills Development Programme	1	new	0	1	0	0	0	Human Capital Management	Skills Development Facilitator
WRDM	Output 1	Skills development competency framework for municipal staff	Skills Development Competency framework approved by SMT	1	New	0	1	0	0	0	Human Capital Management	Skills Development Facilitator
WRDM	Output 2	Cascade Performance Management to all staff	Performance Management framework for municipal staff approved by Council	1	New	1	0	0	0	0	Human Capital Management	manager: human capital
WRDM	Outcome	Ethical Administration and Good Governance	Manage litigations and Contingency register	1	1	1	1	1	1	1	Legal Services	Manager: Legal Services

Alignment of KPIs to MsCOA

REVENUE IDP

-Refer to budget 2024/25

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Rental of equipment	2 866 522	Default	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on percentage increase in municipal revenue	03 - Growth	Facilities Management	Business Excellence within the WRDM	Financial unsustainability of the WRDM
Licences and permits	734 143	Default	2 - Basic service delivery	02 - A long and healthy life for all South Africans	Reports on atmospheric emission license issued	02 - Inclusion & access	Ensure compliance with Air Quality Act	Health & Social Development	Decline in the economic viability of the District
Interest on outstanding debtors	851 751		5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on percentage increase in municipal revenue	03 - Growth	Facilities Management	Business Excellence within the WRDM	Financial unsustainability of the WRDM
Local Government Equitable Share	53 548 000	Default	2 - Basic service delivery	09 - Responsive, accountable, effective and efficient local government	Reports on percentage increase in municipal revenue	02 - Inclusion & access	Financial Accounting Controls	Business Excellence within the WRDM	Financial unsustainability of the WRDM
RSC Levy Replacement	190 575 000	Default	2 - Basic service delivery	09 - Responsive, accountable, effective and efficient local government	Reports on percentage increase in municipal revenue	02 - Inclusion & access	Financial Accounting Controls	Business Excellence within the WRDM	Financial unsustainability of the WRDM

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Finance Management	1 200 000	Default	5 - Municipal financial viability and management	04 - Decent employment through inclusive growth	Reports on percentage increase in municipal revenue	02 - Inclusion and access	Financial Accounting Controls	Business Excellence within the WRDM	Financial unsustainability of the WRDM
Municipal Systems Improvement Grant	3 726 000	Default	1 - Municipal institutional development and transformation	09 - Responsive, accountable, effective and efficient local government	Reports on municipal systems improvement	04 - Governance	Financial Accounting Controls	Business Excellence within the WRDM	Financial unsustainability of the WRDM
EPWP Incentive	1 250 000	Default	2 - Basic service delivery	04 - Decent employment through inclusive growth	Reports compiled on local youth employment initiatives	02 - Inclusion and access	Expand Community Works Programme	Regional Planning and Economic Goal	Decline in the economic viability of the District
Health subsidy	12 469 000	Default	2 - Basic service delivery	02 - A long and healthy life for all South Africans	Reports on number of people reached on HIV and Aids programme	02 - Inclusion and access	Strengthen Health Programmes	Health & Social Development	Increase of HIV & AIDS infections
Performance Management Services	0	Default	1 - Municipal institutional development and transformation	09 - Responsive, accountable, effective and efficient local government	Reports on planning, monitoring and evaluation	04 - Governance	Robust Performance Management	Business Excellence within the WRDM	Financial unsustainability
Library Grant	0	Default	1 - Municipal institutional development and transformation	11 - Create a better South Africa and contribute to a better Africa	Reports on ICT services submitted to council	02 - Inclusion & access	ICT Services	Business Excellence within the WRDM	Disruption of operations

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Neighbourhood Development Partnership	64 467 000 -	Default	3 - Local economic development	06 - An efficient, competitive and responsive economic infrastructure network	Reports on the funds received from the NDP	01 - Spatial Integration	Ensure conditions of NDPG are met	Regional Planning and Economic Goal	Decline in the economic viability of the District
Rural Asset Management(Capital Grant)	2 911 000	Default	3 - Local economic development	07 - Vibrant, equitable, sustainable rural communities contributing towards food sustainability	Reports on percentage increase in municipal revenue	01 - Spatial Integration	Coordinate & Monitor Rural Roads Administrative Management System	Regional Planning and Economic Goal Ensure Skilled Capacitated Competent & Motivated West Rand Working Force	Decline in the economic viability of the District
LG Seta	9 564 000		5 - Municipal financial viability and management	05 - A skilled and capable workforce to support and inclusive growth path	Reports on annual training	02 - Inclusion & access	Ensure a Skilled Capacitated Competent and Motivated Force	Regional Planning and Economic Goal	Human Capital ineffectively optimised
Sale of plants	209 800	Default	3 - Local economic development	07 - Vibrant, equitable, sustainable rural communities contributing towards food sustainability	Reports on new revenue streams identified	03 - Growth	Financial Accounting Controls	Regional Planning and Economic Goal	Decline in the economic viability of the District
WRDA Revenue	0	Default	3 - Local economic development	09 - Responsive, accountable, effective and efficient local government	Reports on new revenue streams identified	03 - Growth	Financial Accounting Controls	Regional Planning and Economic Goal	Decline in the economic viability of the District

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Vat recovery		Default	5 - Municipal financial viability and management	12 - An efficient, effective and development-orientated public service	Reports on percentage increase in municipal revenue	03 - Growth	Financial Accounting Controls	Business Excellence within the WRDM	Financial unsustainability of the WRDM
Service charges - other	18 239 301	Default	2 - Basic service delivery	03 - All people in South Africa are and feel safe	Reports on fire emergencies responded	02 - Inclusion and access	Protection of the West Rand District region	Public Safety	Loss of life and property
TOTAL REVENUE									

EXPENDITURE IDP

-Refer to budget 2024/25

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Employee related costs	238 454 287	Municipal Running Cost	2 - Basic service delivery	04 - Decent employment through inclusive growth	Reports on operational and capital expenditure	02 - Inclusion and access	Reduce unemployment within the West Rand District region	Business Excellence within the WRDM	Non-payments of services rendered by the employees
Remuneration of councillors	14 808 733	Municipal Running Cost	2 - Basic service delivery	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Reduce unemployment within the West Rand District region	Business Excellence within the WRDM	Non-payments of services rendered by the employees

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Depreciation & asset impairment	6 294 000	Machinery and Equipment: Depreciation on PPE	5 - Municipal financial viability and management	10 - Protect and enhance our environmental assets and natural resources 09 - Responsive, accountable, effective and efficient	Reports on the fixed assets register compiled	02 - Inclusion and access	Compile Accurate Fixed Asset Register	Business Excellence within the WRDM	Financial unsustainability of municipal assets
Finance charges	11 746 702	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient	Reports on operational and capital expenditure	02 - Inclusion & access	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Other materials	430 090	Municipal Running Cost	5 - Municipal financial viability and management	03 - All people in South Africa are and feel safe	Reports on operational and capital expenditure Reports on compliance to the regional safety plan submitted	02 - Inclusion & access	Ensure Efficient Expenditure Management To ensure that People of the WRDM are and feel safe	Business Excellence within the WRDM	Financial unsustainability
Security Services	3 613 808	Public Protection and Safety	2 - Basic service delivery	03 - All people in South Africa are and feel safe	Reports on compliance to the regional safety plan submitted	02 - Inclusion & access	Maintain professionalism of the fire services	Public Safety	Increase in crime
Fire services	0	Public Protection and Safety	2 - Basic service delivery			02 - Inclusion & access		Public Safety	Loss of life and property

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
External Computer Service: Network Extensions	0	Library Programmes: Library Programmes	1 - Municipal institutional development and transformation	12 - An efficient, effective and development-orientated public service	Reports on ICT services submitted to council	02 - Inclusion and access	ICT Services	Business Excellence within the WRDM	Service disruption
One pagea	0	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	02 - Inclusion & access	Clean Audit on Financial Performance	Business Excellence within the WRDM	Financial unsustainability
Vision active	0	Performance Management	1 - Municipal institutional development and transformation	09 - Responsive, accountable, effective and efficient local government	Reports on planning, monitoring and evaluation	04 - Governance	Robust Performance Management	Business Excellence within the WRDM	Financial unsustainability
Rural Asset Management Expenditure	2 911 000	Assistance and Support: Agricultural Assistance and Support	3 - Local economic development	07 - Vibrant, equitable, sustainable rural communities contributing towards food sustainability	Reports on the framework plan developed on the rollout farmer support initiatives	03 - Growth	Coordinate & Monitor Rural Roads Administrative Management System	Economic Development	Decline in the economic viability of the District

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
VAT consultations - 12%	0	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government 10 - Protect and enhance our	Reports on operational and capital expenditure	02 - Inclusion & access	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Asset verification	0	Asset Verifications	5 - Municipal financial viability and management	environmental assets and natural resources 05 - A skilled and capable workforce to support and inclusive growth path	Reports on the fixed assets register compiled	02 - Inclusion and access	Compile Accurate Fixed Asset Register	Business Excellence within the WRDM	Financial unsustainability of municipal assets
Qualification verification Valuation of investment in controlled entities	157 350	Qualification verifications	1 - Municipal institutional development and transformation		Career and succession planning review	02 - Inclusion & access	Career and Succession Planning	Ensure Skilled, Capacitated, Competent & Motivated West Rand Working Force	Human Capital ineffectively optimised
Legal fees	1 292 897	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient	Reports on legal cases handled	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Lost cases resulting in payouts

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Maintenance of unspecified assets	1 628 800	Unspecified assets	5 - Municipal financial viability and management	local government 10 - Protect and enhance our environmental assets and natural resources	Reports on the fixed assets register compiled	02 - Inclusion and access	Compile Accurate Fixed Asset Register	Business Excellence within the WRDM	Financial unsustainability of municipal assets
Pauper burials	314 700	Burials	2 - Basic service delivery	02 - A long and healthy life for all South Africans	Reports on support provided to pauper burial	02 - Inclusion & access	Status on support provided to pauper burial	Health & Social Development	Loss of life and property
Audit committee	760 186	Municipal Running Cost	4 - Good governance and public participation	09 - Responsive, accountable, effective and efficient local government	Reports on the status of the effectiveness of initiatives	03 - Growth	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability
Membership fees	99 655	Public Participation Meeting	4 - Good governance and public participation	09 - Responsive, accountable, effective and efficient local government	Reports on the status of the effectiveness of initiatives	03 - Growth	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Training Insurance Underwriting: Excess Payments	9 085 800	Training Programmes	1 - Municipal institutional development and transformation	05 - A skilled and capable workforce to support and inclusive growth path	Reports on annual training	02 - Inclusion & access	Ensure a Skilled Capacitated Competent and Motivated Force	Ensure Skilled Capacitated Competent & Motivated West Rand Working Force	Human Capital ineffectively optimised
Professional institutes	15 734	Municipal Running Cost	5 - Municipal financial viability and management	13 - Robust Financial Administration 09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	02 - Inclusion & access	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
WRDA Expenditure	0	Municipal Running Cost	5 - Municipal financial viability and management	11 - Create a better South Africa and contribute to a better Africa	Reports on operational and capital expenditure	02 - Inclusion & access	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Fuel and oil	0	Municipal Running Cost	3 - Local economic development	03 - All people in South Africa are and feel safe	Reports on operational and capital expenditure	03 - Growth	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
	1 827 361	Municipal Running Cost	5 - Municipal financial viability and management		Reports on effective and efficient fleet management	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Telephone Fax Telegraph and Telex	2 451 912	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Municipal charges	4 495 490	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Lease of equipment	419 747	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
External Computer Service: Software Licences	4 764 866	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Insurance Underwriting: Premiums	2 800 987	Municipal Running Cost	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on operational and capital expenditure	04 - Governance	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
Thandeka PR & LM Relations JV	191 623	Newsletters: Advertising	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on communication strategy development	02 - Inclusion and access	Effective Communication	Business Excellence within the WRDM	Financial unsustainability
Trisiano Travel - Travelling Agency	70 774	Public Participation Meeting: Public Participation Meeting	5 - Municipal financial viability and management	09 - Responsive, accountable, effective and efficient local government	Reports on the status of the effectiveness of initiatives	04 - Governance	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability
SALGA Affiliation fees	2 098 493	Events and Organisations: Events	1 - Municipal institutional development and transformation	14 - A diverse, socially cohesive society with a common national identity	Reports on attendance of the OR Tambo games	02 - Inclusion and access	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
OR Tambo games - Incident al costs	0	Events and Organisations: Events	1 - Municipal institutional development and transformation	14 - A diverse, socially cohesive society with a common national identity	Reports on attendance of the OR Tambo games	02 - Inclusion and access	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability
Bank charges	47 520			09 - Responsive, accountable , effective and efficient local government	Reports on the status of the effectiveness of initiatives	03 - Growth	Status on the Effective International and Local Governance	To ensure financially viable and sustainable municipality	Financial unsustainability
Audit fees	3 534 710	Performance Management	4 - Good governance and public participation	03 - All people in South Africa are and feel safe	Reports on compliance to the regional safety plan submitted	02 - Inclusion & access	Maintain professionalism of the fire services	Public Safety	Loss of life and property
Uniform SPLUMA Compliance	0	Public Protection and Safety	2 - Basic service delivery	11 - Create a better South Africa and contribute to a better Africa	Reports on operational and capital expenditure	03 - Growth	Ensure Efficient Expenditure Management	Business Excellence within the WRDM	Financial unsustainability
WRDA	0	Municipal Running Cost	3 - Local economic development						

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Local municipalities	12 469 000	Support and Distribution Programmes: Aids/HIV	2 - Basic service delivery	02 - A long and healthy life for all South Africans	Reports on number of people reached on HIV and Aids programme	02 - Inclusion and access	Strengthen Health Programmes	Health & Social Development	Increase of HIV & AIDS infections

CAPEX IDP

-Refer to budget 2024/25

Description	Budget Year +2 2024/25	Project	KPA	Outcome	KPI	Urban International Development Framework	Performance Objectives	Strategic Objectives	Strategic Risk
Purchase of vehicles	450 000	Capital: Non-infrastructure: New: Transport Assets	2 - Basic service delivery	03 - All people in South Africa are and feel safe	02 - Inclusion and access	03 - Growth	Financial Accounting Controls	Public Safety	Financial unsustainability of municipal assets
Computer Equipment	650 000								
	-								

SECTION F: 1.5 ASSESSMENT/ANALYSIS OF THE MUNICIPALITY’S STRENGTHS, WEAKNESSES, OPPORTUNITIES AND THREATS (SWOT)

Understanding the Profile of the Organisation against its strengths and weaknesses at an internal level and reviewing its opportunities and threats at an external level provides an important input into assessment of the readiness and skills levels.

The following represents the outputs of the SWOT Analysis:



Opportunities



THREATS



SECTION G: 1.6. WRDM HIGH LEVEL ORGANISATIONAL STRUCTURE

This section provides the overview on Institutional Development: organisational structure, status on filling of critical vacancies and the policies/bylaws for implementation of the IDP.

1.6.1. STATUS OF WRDM HUMAN RESOURCES POLICIES

A table below depicts status on WRDM policies to guide the implementation of the IDP.

Name of Policy/Strategy/By-law	Responsible Department/Unit	Date of approval by Council	Date of next review
Career Path and Succession Planning Policy	Corporate Services	March 2024	As and when necessary
Performance Management and Development System Policy	Office of the MM/ Corporate Services	March 2024	As and when necessary
Recruitment, Selection and Appointment Policy	Corporate Services	October 2023	As and when necessary
Acting and Acting Allowance For Officials Policy	Corporate Services	October 2023	As and when necessary
Leave Policy	Corporate Services	October 2023	As and when necessary
Overtime, night shift and standby policy	Corporate Services	October 2023	As and when necessary
Smoking policy	Corporate Services	October 2023	As and when necessary
Personnel Policy	Corporate Services	August 2022	As and when necessary
Training and Development for Officials Policy	Corporate Services	August 2022	As and when necessary
Harassment Policy	Corporate Services	October 2022	As and when necessary
Job Evaluation Policy	Corporate Services	October 2022	As and when necessary
Career and Succession Planning Policy	Corporate Services	October 2022	As and when necessary
Employment Equity Policy and Employment Equity Plan	Corporate Services	October 2022	As and when necessary
Safety, Health, Environment, Risk and Quality (SHERQ) Policy	Corporate Services	May 2015	As and when necessary

1.6.2. STATUS OF WRDM BY-LAWS

A table below depicts status of the WRDM by-laws to enforce the law within the WRDM.

Name of By-law	Responsible Department/Unit	Date of approval by Council	Date of next review	Comments
WRDM Civil Contingencies and Development By Law	Disaster Management and community Safety	2014	2024	-
Fire service- By Laws	EMS	2008	2024	Cogta is in the process to develop provincial by laws with the inputs from all relevant stake holders to ensure synergy between all municipalities in Gauteng
Street & Miscellaneous by-laws	Disaster Management and community Safety	2006	2024	-
VIP Protection Policy	Disaster Management and community Safety	2008	2024	-
WRDM Civil Contingencies and Development By Law	Disaster Management and community Safety	2014	2024	-
Fire service- By Laws	EMS	2008	2024	Cogta is in the process to develop provincial by laws with the inputs from all relevant stakeholders to ensure synergy between all municipalities in Gauteng
WRDM Air Quality Management Bylaw	H&SD	2012	Reviewed 2018. Currently no fines can be issued for Air Quality transgressions.	No budget for promulgation. (Budget to be availed).
Integrated Waste Management Bylaw	H&SD	2012	Reviewed 2018	No budget for promulgation (Budget to be availed).

1.6.3. STATUS OF WRDM VACANCY RATE (SENIOR MANAGEMENT)

A table below depicts status on filling of critical positions for the implementation of the IDP.

Position	Status (filled/vacant)	Gender equity	Comments/plans to fill the vacancy
Municipal Manager	Filled	Male	n/a
Chief Financial Officer	Filled	Male	n/a
Executive Director: Health and Social Development	Filled	Female	n/a
Executive Director: Public Safety	Vacant	n/a	The position has been advertised and the recruitment process is currently underway.
Executive Director: Regional Planning and Economic Development	Filled	Male	n/a
Executive Director: Corporate Services	Filled	Female	n/a

A table hereunder portrays a high level Organisational Structure in order to drive implementation of the Integrated Development Plan process.

POSITION	RESPONSIBILITY
Municipal Manager, Mr M.E Koloji	The Municipal Manager (MM) is responsible for strategic Goal 4: Sustainable Governance for Local communities, where he ensures high level of corporate governance through the implementation of adequate and effective internal controls, risk management and governance processes that enables deepening democracy and fostering social cohesion. The MM is also responsible for Strategic Goal 5: Business excellence within the WRDM, where he ensures excellence in business operations through effective and efficient implementation of municipality’s strategic plan; compliance to legislative requirements; performance monitoring and reporting against the predetermined objectives.
Chief Financial Officer, Mr S. Ramaele	The Chief Financial Officer (CFO) is responsible for Strategic Goal 5: Business excellence within the WRDM, where he ensures excellence in business operations through fairly represented Annual Financial Statements to the Auditor General of South Africa; processing of tenders within 90 days after closing date; paying creditors within 30 days as well as the establishment of an ICT Governance Framework.
Executive Director, Health and Social Development, Dr M Daka	The Executive Director, Health and Social Development is responsible for Strategic Goal 2: Health and Social Development, where she ensures the provision of environmental health services and promotion of a healthy lifestyle among communities. In addition, the executive manager also runs programs that build the nation in terms of creating a platform to promote sport, art, culture and recreation thereby bringing people together.

<p>Executive Director, Public Safety (Vacant)</p>	<p>The Executive Director Public Safety services is responsible for Strategic Goal 3: Public Safety Services. This strategic goal is aimed at harnessing all multi-disciplinary and multi-sectoral contributions into the establishment and sustaining of safe and healthy living environment. Within which, risk and vulnerability is effectively managed and mitigated through a collective process of participation tenacity and commitment. This is also encouraged by the provision of national outcome 3, which requires the West Rand District Municipality to ensure that its communities are and feel safe. Therefore, creating a healthy and safe living environment for communities become a fundamental Constitutional mandate for the WRDM and its four constituent local municipalities.</p>
<p>Executive Director: Corporate Services, Ms G Mogale</p>	<p>Executive Director, Corporate Services is responsible for Strategic Goal 5: Business excellence within the WRDM, her role is to ensure excellence in business operations of the municipality through a highly productive and work engaged workforce.</p>
<p>Executive Director, Regional Planning and Economic Development, Mr Z Mphaphuli</p>	<p>The Executive Director, Regional Planning and Economic development is responsible for Strategic Goal 1 (Regional Planning and Economic Development), where he ensures encouragement of regional planning and to enable the economic development of the district.</p> <p>This, however, needs to be done at multiple levels and different ways. Firstly, in collaboration with the private sector to seek, identify and implement opportunities to grow the local economy for the benefit of all; secondly, to ensure regional spatial integration by applying uniform land use management standards and efficient utilization of land for industrial, agricultural, human settlement (residential) and commercial uses; thirdly, to increase the mobility of communities by broadening modal transport choice through the implementation of regional subsidized bus services, regulated taxi industry as well as upgraded rail services; fourthly, to ensure coordination of bulk infrastructure planning and development throughout the region; fifthly, to promote tourism as comparative advantage in support of diversification of the regional economy; and finally, environment, protecting environmental resources and improving compliance with air quality standards throughout.</p>

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1.6.4. GOVERNANCE

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The WRDM has obtained “Unqualified” audit opinion during the 2022/23 financial year with significant improvement in number of findings raised by the Auditor General South Africa (AGSA). There was a reduction in unauthorised expenditure and increase in fruitless and wasteful expenditure. There was no irregular expenditure identified for the 2022/2023 financial year. The only challenge related to the review of the annual financial statements as material non-compliance were identified on adjustments to the financial statements.

The WRDM continues to aim for a clean audit, through structures such the work of Internal Audit performed on a quarterly basis to steer the municipality in the right direction and to identify improvement measures for the identified weaknesses. The work performed on a quarterly basis by structures such as the Performance Audit Committee (PAC), Risk Management Committee (RMC) and the Audit Committee (AC) also assist the WRDM a great deal towards improved financial and performance management.

Furthermore, the WRDM developed the Operation Clean Audit (OPCA) Plan and established an OPCA committee to drive and frequently monitor the implementation of OPCA plan with an intent to resolve the findings raised by the AGSA during 2022/23 audit. The WRDM also continues to implement the unauthorised, irregular, fruitless and wasteful expenditure reduction plan to ensure reduction/zero UIF&W within WRDM.

SECTION H: 1.7 WRDM AND CONSTITUENT LOCAL MUNICIPALITIES PRIORITIES / NEEDS / PROJECTS / PROGRAMMES

The following section outlines the different community needs and priorities raised by the community members during the IDP Public Participation meetings held in November/December 2023- February 2024 by the District as well as the three local municipalities (Mogale City Local Municipality, Rand West City Local Municipalities and Mogale City Local Municipality).

1.17.1 WEST RAND DISTRICT MUNICIPALITY

1.17.1.1. IDP PUBLIC PARTICIPATION (IDP WEEK FEEDBACK)

Chapter 4 of Local Government: Municipal Systems Act, 32 of 2000 forms the pedestal for public participation in local government, wherein municipalities are required to involve community/stakeholders in the affairs of the municipalities. Public participation meetings were held in November/December 2023- February 2024 period and issues raised are depicted in the tables below.

Issues raised	Name of Stakeholder (Department/private sector)	Response/Required intervention
The Abe Bailey Facility at Merafong does it fall under District or Province. The status of the building is	Merafong City LM	There are facilities that are built and maintained by the Provincial Sports Department and there are those that are supposed to be maintained by Locals. Ms. Mokgothu Coordinator SRAC will enquire with Mr Kagiso Moreriane from Department of SRAC who deals with Facility buildings and revert back to Merafong City Executive Director.
Review of Bioregional Plan	Rand West City	WRDM needs to avail a budget for the review of the Bioregional Plan
Attendance by other stakeholders which is a concern when invited.	WRDM Public Safety	That stakeholders heed to a call when invited to the WRDM IDP Sector meetings
Fires occurring all over the place and how is the district going to address such	ESKOM	That training the FPA Volunteers and associations that matter will be addressed
Road Controllers at the robots	Eskom	That if the controllers can be taken to training and get accredited certification so that they can operate fully

Traffic Wardens	WRDM/LOCAL MUNICIPALITIES	That traffic wardens are trained and monitored by traffic officials from each local municipality
CCTV cameras	Merafong City LM	That they be revived as they functioning well in the previous years That private sector be engaged as well on this matter
DLECC AND RIMS which is a collaboration of provincial government, traffic, SAPS and towing services	WDM public safety	Will engage in a collaborative campaigns such as “O kae molao” and Arrive Alive In making sure that road users are encouraged to respect and abide the law Further it was explained that RIMS is a registered forum mainly dealing with road management systems in case there’s an accident and together in collaboration working with Traffic, Fire Department Coordinated by CSO Andre Jordaan.

This section provides a list of projects/programmes earmarked to accelerate service delivery and economic development within the West Rand Region, which are also outlined in detail in the sector department’s commitments and DDM sections.

Project Name	Period (Start-complete dates)	Type of Funding	Budget Allocation	Comments
Roads and Transport				
Rural Road Asset Management System (RRAMS)	On going	Grant	2.7m	-
Economic Development				
Special Economic Zone (SEZ)	On going	Grant	Not yet determined	Funding will be from both private and government (PPP)
Krugersdorp Game Reserve	On going	GIFA funded the feasibility study and developed the business plan and will advertise for potential investors	N/A	Feasibility study approved by both WRDM and Mogalecity LM
West Rand Academy (TVET College)	On going	Sibanye & partners	25m	The 1 st phase of the project will be focussing on Agriculture
Solar Farm	On going	GPG	1.2B	GPG to advertise for proposals for the solar farm
Bio Energy project	On going	GIFA	N/A	Feasibility study has been completed and it will be part of the Bokamoso ba rona programme
West Rand Mega Park	On going	Maximum Group& Afribix	N/A	Maximum group and Afribix to develop housing and an agro-processing hub

Bokamoso Program	Barona	On going	PPP	N/A	30 000ha land made available for the development of an Ago industrial hub
Merafong Agripark		On going	GDARD & DRLLR	N/A	The project involves the production of flowers and vegetables
Donaldson Dam facility		On going	PPP		WRDM will advertise for potential investors
Human Settlement and Infrastructure					
Neighbourhood Development Partnerships Programme		Ongoing	Grant (NT)	140m	The development of the link road from Finsbury to Westonaria as well as the Ntuli insection
Expanded Public Works Program (EPWP)		Ongoing	Grant	1.2m	Creation of job opportunities in the different WRDM projects
Affrivillage Mega Human Settlement		On going	GPG funded	N/A	Human settlement Mega project
Mountriese Mega		On going	GPG funded	N/A	Human settlement Mega project
Westonaria Mega	Borwa	On going	GPG Funded	N/A	Human settlement Mega project
Western Mega		On Going	GPG funded	N/A	Human settlement Mega project
Dan Tloome Mega		On going	GPG Funded	N/A	Human settlement Mega project
Elijah Barayi Mega		On Going	GPG Funded		Human settlement Mega project

1.17.2 MOGALE CITY LOCAL MUNICIPALITY

NB: Mogale City's public participation meetings will be held in April 2024, however, community needs collected in the previous public participation still remain, since much has not been achieved and met see table below.

Ward 1 and 2

EXT 12 AND 14 COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY
Training at chamdor to include as many as possible skills.	NA	EDS	Need	2023/24	A
Drugs issue in the area and requested intervention programmes	Opex	CDS	Complaint	2023/24	A
Requested parks in the area	Capex	IEM	Need	2023/24	A
Requested information regarding youth office.	Opex	OM	Need	2023/24	A
Ward committees not properly trained.	Opex	OM	Complaint	2023/24	A
Blocked toilets and sewer water overflowing	Opex	infra. Man	Complaint	2023/24	A
Requested grass cutting	Opex	IEM	Need	2023/24	A
Water meters to be maintained	Opex	infra. Man	Need	2023/24	A
Streetlights and flip human maintenance.	Opex	infra. Man	Need	2023/24	A

AZAADVILLE WARD 3 COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				Financial Year	
Roads repairs and resurfacing in Adzaadville.	Capex	infra. Man	Complaint	2024/25	A
Adzaadville sports facility needs maintenance and a lease to be renewed.	Opex	CDS	Complaint	2024/25	A
Acknowledged the Executive Mayor's presence and requested the information be shared in writing.	NA	OM	Enquirie	2024/25	

High rate of unemployment in Adzaadville, especially youth	NA	EDS	Complaint	Multi-year	A
Adzaadville extension is contributing to illegal dumping at the Randfontein Road, need by-law enforcement	Opex	CDS	Complaint	Multi-year	A
Storm water drainage be channelled correctly.	Opex	infra. Man	Complaint		
Public officers be stationed in the area to monitor illegal dumping.	Opex	CDS	Complaint	2024/25	A
Potholes requested roads to be maintained.	Opex	infra. Man	Complaint		
Requested grass cutting.	Opex	IEM	Need	2024/25	A
Sports, netball side be maintained (grass cutting).	Opex	CDS	Need	2024/25	A
Community hall roof leaking and broken windows be fixed	Opex	infra. Man	Complaint	2024/25	A
Facility be leased, and the facility be accessible to young (Soccer, netball, and golf).	Opex	CDS	Complaint	2024/25	A
Bridge between Adzaadville and extension 2&3 Rietvallei.	Capex	infra. Man	Need	Multi-year	A
Ward committee members must have access to the Municipal budget.	NA	FMS	Need		
Potholes must be closed.	Opex	infra. Man	Need	2024/25	A
Streetlights are on for the whole day.	NA	infra. Man	Complaint	2024/25	A
Cash constrain of the Municipality?.	NA	FMS	Enquirie		
Rates and taxes they pay must assist people of Adzaadville.	Capex	FMS	Need		
Park used to close late but not anymore.	NA	IEM	Complaint		
No electricity for 30hours.	Opex	infra. Man	Complaint		
Vendors be given a space to sell because they block the area.	Opex	EDS	Need	2024/25	A
Speed calming measure next to the creche.	Opex	infra. Man	Need	2024/25	A
Open space to utilise for agriculture.	NA	IEM	Need	2024/25	A
Payment for Ward committees	Opex	OM	Need	Multi-year	C

EXTENSION 12&14 COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				Financial Year	
Happy about budget, the online grade 11and 12 upgrades	NA	OM	Compliment		
Streetlights maitenance	Opex	infra. Man	Complaint	2024/25	A
Electricity cut off by eskom	NA	Nat/ Prov	Complaint		
Skills development must include over 35 years.	Opex	CDS	Need		
Employment of foreigners	NA	EDS	Complaint	Multi-year	C
Request for land to train carpentry	Opex	Nat/ Prov	Need	Multi-year	C
Nepotism needs to stop at the municipality	NA	OM	Complaint	2024/25	A
No employment opportunities.	NA	EDS	Complaint	Multi-year	A
Road repairs and resurfacing	Capex	infra. Man	Complaint	Multi-year	A
Process of title deeds be speeded up.	Opex	Nat/ Prov	Need		
Assistance when cannot afford taxi fares and school fees.	NA	Nat/ Prov	Need		
Applied for house in 1997 and she is unsuccessful	NA	Nat/ Prov	Need		
Request water tankers	Opex	infra. Man	Need		

Happy about the development of the elderly centre.	NA	CDS	Complaint		
High rate of unemployment	NA	EDS	Complaint		
Project to be centralised to avoid nepotism	NA	infra. Man	Complaint		
They can't access houses because of the beneficiary list, and that they are given to young people of 19 years old.	NA	Nat/ Prov	Complaint		
Potholes near Thusong primary school.	Opex	infra. Man	Complaint	2024/25	A
Crime is on the rise and there is no police visibility.	NA	Nat/ Prov	Need		
Career centre Access	NA	OM	Need	2024/25	A
indigent office in Ext 12, and Nthirisano programme to access various government department.	NA	CDS	Need	2024/25	A
transport for people living with disability.	Capex	Nat/ Prov	Need	Multi-year	C
Cleaning of the open space erf number 1974.	Opex	IEM	Need		
Request for approval of land title deeds to develop disability centre.	NA	CDS	Need		
High rate of crime.	NA	CDS	Complaint		
Employment for people living with disability.	NA	Nat/ Prov	Need		
Complaint that GBV is classified only as women abuse.	NA	CDS	Complaint		
Request centre for homeless people.	NA	CDS	Need	2024/25	C
Complaint that employment opportunities are reinforced to 35 years.	NA	EDS	Complaint	Multi-year	C
Creche for disabled people.	Capex	CDS	Complaint	Multi-year	A
Request centre for drug abuse.	Capex	CDS	Need	Multi-year	A

KAGISO WARD 9 COMMUNITY NEEDS - KAGISO HALL					
COMMUNITY INPUTS	Capex	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				FINANCIAL YEAR	
Request backup on the reservoir for water pump (solar panel or a generator)	Capex	infra. Man	Need	2024/25	A
Taxi rank in ward 9	Capex	infra. Man	Need	2024/25	A
Botho street to be repaired and repaved	Opex	infra. Man	Need	2024/25	A
Storm water installation at masibilanga reservoir street	Capex	infra. Man	Need	2024/25	A
Pothole repairs at the exit and entrance of palmiet street	Opex	infra. Man	Need	2024/25	A
Illegal trade next to Shoprite, need by-law enforcement	Opex	EDS	Complaint	2024/25	A
Shop Chamdor square, toilets to be increased by the Landlord	NA	infra. Man	Complaint		
Taxi rank at ward 9	Capex	infra. Man	Complaint	2024/25	A
highmast lights needed	Capex	infra. Man	Need		
Load reduction be explained	NA	Nat/ Prov	Enquire		
Complaint no assistance on the MIS project	NA	infra. Man	Complaint		
Remove dumping site near schools	Capex	IEM	Complaint	2024/25	A
Reclaim open spaces with small park	Opex	IEM	Need	2024/25	A
Street lights near the reservoir at ward 9	Capex	infra. Man	Need	2024/25	A
Reservoir need stormwater drainage to reduce flooding	Capex	infra. Man	Need	2024/25	A
By-law enforcement for taxi	Opex	Nat/ Prov	Need		
Unemployment local people, exclude illegal foreigners	NA	Nat/ Prov	Complaint		
skills development Chamdor	Opex	EDS	Need	Multi-year	A

KAGISO WARD 10 COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				FINANCIAL YEAR	
Education and training issue be addressed. Emphasized that a University in Mogale City is required.	NA	Nat/ Prov	Need		
How did Lanseria Airport and Maropeng ended up been owned by the City of Johannesburg.	NA	Nat/ Prov	Enquire		
Age limit issue regarding employment be addressed.	NA	Nat/ Prov	Enquire		
Intervention regarding drugs abuse	Opex	CDS	Need	2024/25	A
Intervention with recreation programmes and that community be involved on the way forward/planning.	NA	CDS	Need	2024/25	A
Youth development be established and programmes	Opex	CDS	Need		A
RDP houses, subsidy and allocation corruption issues be addressed.	NA	Nat/ Prov	Complaint		
Water and Electricity crises be addressed and the community be involved to advised on way forward in finding a solution.	Opex	infra. Man	Complaint		
Presentation made by the Executive Mayor: Cllr T Gray was very fast.	NA	OM	Complaint		
Executive Manager be present when IDP are conducted to be able to address issues that would be raised by the Community.	NA	OM	Complaint		
Land needs to be identified new projects , e.g blue to waste	NA	IEM	Enquire		
Community would be give an opportunity to submit proposal for the development and youth employment on the said projects.	NA	CDS	Enquire		
Ministry runs a baby drop programme for abandoned babies need help in Grant-In-Aid to supply the community with Food parcels etc.	NA	CDS	Need	2024/25	A
Ambulance shortage issue be addressed.	NA	Nat/ Prov	Complaint		
Chamdor Factories and Training Centre issue be looked into to be able to address unemployment.	NA	EDS	Enquire	2024/25	A
Place for education workshop could be conducted for the community.	NA	EDS	Need	2024/25	A
Intervention from the Executive Mayor regarding a working relation between CPF and SAPS in addressing crime issues.	NA	Nat/ Prov	Need		
Apollo lights and streets lights issue be addressed.	Capex	infra. Man	Need		
Awaiting RDP house and requested the system used for allocation be looked into	NA	Nat/ Prov	Complaint		
Access to Kagiso Hall to the public and all infrastructures for the community.	NA	CDS	Complaint		
Communication between Cllrs and Community.	NA	OM	Need		
Park for Ward 10	Capex	IEM	Need		
Community charged for both grave side hole and putting tombstone.	NA	IEM	Complaint		

Chocko Five NGO bullying the community.	NA	OM	Complaint		
Tender be awarded to Mogale City residents.	NA	FMS	Need		
Transparency and honestly policy practice.	NA	Nat/ Prov	Need		
Matriculants who could not attain bursary opportunities to further their studies be given a training opportunity with SARS to be trained as tax inspectors for township Spaza shops and stipend be given to them.	NA	Nat/ Prov	Need		
Criteria required for obtaining a bursary.	NA	Nat/ Prov	Enquire		

KAGISO WARD 12 COMMUNITY NEEDS					
COMMUNITY INPUTS	Bud get	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				FINANCIAL YEAR	
Intervention by MCLM on Housing allocation to prevent corruption and mismanagement	NA	Nat/ Prov	Complaint		
Inadequate electricity firm supply to Ward 12 residents	Cape x	infra. Man	Complaint	2024/25	A
Vacant stands are used for illegal dumping near Temba and Mogorosi streets	NA	EDS	Complaint	2024/25	A
Electrical transformer overloaded at Khutlwanong and Setlolamathe	NA	infra. Man	Complaint		
high youth unemployment	NA	EDS	Complaint	Multi-year	A
Electrical Cable at Ward 12 Lutheran Church be moved to Schools line of electrical	Opex	infra. Man	Need		
Storm water flowing into households in Tsatsani street needs management	Opex	infra. Man	Complaint	2024/25	A
Repair water meter and pipes are leaking	Opex	infra. Man	Complaint	2024/25	A
Reduce high cost of grave sites	NA	FMS	Complaint	2024/25	A
Widen up bursary allocation publication	NA	OM	Need	2024/25	A

KAGISO WARD 13 COMMUNITY NEEDS					
COMMUNITY INPUTS	Bud get	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
				FINANCIAL YEAR	
Raised a concern regarding time management	NA	OM	Complaint	2024/25	A
Child headed families are not looked after	Opex	CDS	Complaint	2024/25	A
Problem of substance abuse	Opex	CDS	Complaint	2024/25	A
Lots of potholes in the area	Opex	infra. Man	Complaint	2024/25	A
Crime rate is high in the area	NA	Nat/ Prov	Complaint		
Water pressure is very low	Opex	infra. Man	Complaint	2024/25	A
Speed calming measures	Opex	infra. Man	Need	2024/25	A
Scrap yard operating near brick houses	NA	CDS	Complaint		
Potholes at Anton Lombede street	Opex	infra. Man	Complaint	2024/25	A
Underground water at Professor Mathews street	Opex	infra. Man	Complaint	2023/25	A
Sewer pipe overflow , Professor Mathews street	Opex	infra. Man	Complaint	2023/26	A
Kagiso Regional park is locked after its cleaned	NA	IEM	Complaint		
No volunteers opportunities at Mogale City LM	NA	OM	Complaint		
Potholes in the area	Opex	infra. Man	Complaint	2024/25	A
Streetlights are not maintained next to Mafaesa secondary school	Opex	infra. Man	Complaint	2024/25	A
Illegal dumping closer to Mafaesa secondary school	Opex	IEM	Complaint	2024/25	A
Young people involved in substance abuse	Opex	CDS	Complaint	2024/25	A

Ward office is not operational	NA	OM	Complaint		
Appointment of a liason officer	Opex	OM	Need	2024/25	A
Request for additional streetlights	Capex	infra. Man	Need	2023/25	A
More churches than recreational facilities in ext 8	NA	EDS	Complaint		
Football facility/sport ground needed	Opex	CDS	Need	2024/25	A
Availability of ward Cllr, and no meeting engagements with community	NA	OM	Complaint		
Request for food parcels	Opex	Nat/ Prov	Need		
Speed culming measures	Opex	infra. Man	Need		
Street names to be installed	Opex	CDS	Need	2024/25	A
Water overflow at Oliver Tambo street during rainy days(7houses affected) from the community church	Opex	infra. Man	Complaint	2024/25	A
illegal dumping in the passage next to stand 13690	Opex	IEM	Complaint	2024/25	A
Ward committee members be workshopped/training	Opex	OM	Need	2024/25	A
Space/offices for religious groups	Opex	EDS	Need		
Substance abuse especially youth	Opex	CDS	Complaint		
Gangstarism in the area	NA	CDS	Complaint		
CWP are not fully uterlised	NA	Nat/ Prov	Complaint		
CWP not working properly , no working relationship with community, they account to an individual	NA	Nat/ Prov	Complaint		
Several complaints submitted to speakers office , no feedback to date	NA	OM	Complaint		3 6

SINQOBILE WARD 14 COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT	CLASSIFICATION	PLANNED INTERVENTION	
Leakage of water at hostel	Opex	infra. Man	Complaint	2023/24	A
Additional ECDC in Kagiso Ext1	Capex	CDS	Need	2023/24	A
Clean Cemetery in Kagiso1	Opex	IEM	Complaint	2023/24	A
ECDC in Siqobile be open	Capex	CDS	Need	2023/24	A
Need CLO in the ward	Opex	OM	Need	2023/24	C
Lewisham hostel block drainage needs repairs	Opex	infra. Man	Complaint	2023/24	A

SOUL CITY WARD 16 COMMUNITY NEEDS				
COMMUNITY INPUTS	Budg et	RELEVANT DEPARTME NT	CLASSIFICATI ON	PLANNED INTERVENTION
				FINANCIAL YEAR
JoJo tank that is leaking.	Opex	infra. Man	Complaint	
Additional Toilets and water needed	Opex	infra. Man	Need	
Toilet needs cleaning	Opex	infra. Man	Complaint	
Community they don't need red ant.	NA	cds	Complaint	
Water pipes are still not working.	Opex	infra. Man	Complaint	
Still receiving water through the tankers, which are unable to enter the area when it rains.	NA	infra. Man	Complaint	
Permission to extent shacks or extent build serviced sites to build their own houses for the safety.	NA	CDS	Need	
Requested for water meter numbers.	Opex	infra. Man	Need	
Roads and street names.	Opex	infra. Man	Need	
Electricity installation outstanding in some areas	Capex	infra. Man	Need	
Crime which affects community members' shacks, and need intervention from Executive Mayor	NA	CDS	Complaint	

Fire service next to the community ,burned to death in soul city, many of them in shack fires that sweep through informal settlements.	NA	Nat/ Prov	Need	
Needs intervention from Executive Mayor to prevent shack fires	NA	infra. Man	Need	
Request food parcel.	Opex	Nat/ Prov	Need	
Crime is high at Soul City and requested that this be attended to.	Opex	Nat/ Prov	Complaint	
Mayor should assist them with the police to patrol the area.	Opex	Nat/ Prov	Need	

WARD 9 &16 KAGISO HALL COMMUNITY NEEDS				
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION
				FINANCIAL YEAR
Potholes at Kutlwanong, Otlega Streets, Sebezisa Drive and Siqobile.	Opex	infra. Man	Complaint	
Road resurfacing not potholes fixing because they are damaged.	Opex	infra. Man	Need	
Executive Mayor: Cllr T Gray to conduct a site visit road drive in Kagiso to witness what the community was talking about.	Opex	infra. Man	Need	
High Masts Lights to assist with in crime control in the area.	Capex	infra. Man	Need	
Streets lights on during day but off at night matter be addressed.	Opex	infra. Man	Complaint	
illegal dumping and grass cutting in the area requested that the matter be addressed.	Opex	IEM	Complaint	
Pensioners with drain blockages be assisted by the Municipality and not been told that their properties are privately owned.	Opex	infra. Man	Need	
Taxi drivers bullying other road users by just stopping in the middle of the road, need intervention from traffic officers.	Opex	CDS	Complaint	
Drivers not obeying the road rules by not stopping at the stop sign, need road signs at entire Kagiso streets be addressed and painted.	Opex	CDS	Complaint	
Traffic officers ignoring cars stopping in the middle of the road blocking others drivers just to talk and obstructing other drivers, said officers need to be addressed.	Opex	CDS	Complaint	
Grass cutting at Kagiso Cemetery.	Opex	IEM	Need	
Gun shots at Kagiso Hostel every night and indicated that the community was not safe.	Opex	Nat/ Prov	Complaint	
Scholar patroller was needed to control traffic at primary schools when transports were offloading and uploading kids.	Opex	CDS	Need	
Potholes at Sedibeng and Kadima Streets and indicated that most street in entire Kagiso regarding potholes need to be addressed.	Opex	infra. Man	Complaint	
Storm water drains blockage and requested that the matter be addressed.	Opex	infra. Man	Complaint	
CPF member need help with equipment such as hand cuffs, whistles, torches, reflectors, bullet proof vest and a car to drive around with at night and etc that was required for them.	Opex	CDS	Need	
Awaiting RDP house is 23 years to date , no allocation	NA	Nat/ Prov	Complaint	

MUNSIEVILLE WARD 24,25, 27 COMMUNITY NEEDS

COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION
Permission to have access to open land, we as CSS are offering our services to clean up those areas	Opex	IEM	Need	
extension 9 housing project, at a standstill.	na	EDS	Complaint	
I have long applied for an RDP house, living with a disabled person	Opex	Nat/ Prov	Complaint	

WARD 28

MULDERSDRIFT COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
Electricity and burial tariff is too high.	NA	FMS	Complaint	2024/25	A
Need Mass communication on Indigent Burial.	Opex	EDS	Need	2024/25	A
Shortage of water and need electricity.	Opex	infra. Man	Complaint	Multi-year	A
Video residents need to be relocated away from a wetlands	Opex	EDS	Need	Multi-year	
Blocked Sewer at Thembaletu Village	Opex	infra. Man	Complaint	2024/25	A
Pumpstation needs upgrading	NA	infra. Man	Need	2024/25	A
Dilapidating facilities at Dr Nthato Motlana.	NA	Nat/ Prov	Complaint	Multi-year	C
Need timeframe for construction of Ethembaletu Community Hall.	Capex	CDS	Need	2024/25	A
Electrification of Plot 140 Malaeneng.	Capex	Nat/ Prov	Need		
IDP should state ward 23 projects only.	NA	OM	Complaint		
Grass cutting project led by foreign national instead of local member of the community.	NA	IEM	Complaint		

JOE SLOVO & RHENOSTERSPRUIT WARD 33 COMMUNITY INPUTS

COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION
Site and Service be expanded	Opex	EDS	Need	
Formalise informal settlement Joe Slovo	Opex	EDS	Need	
Community are illegally connecting electricity from a transformer	NA	infra. Man	Complaint	
Secure land avoid eviction	Opex	EDS	Need	
Municipality to support local tourism to be able to address unemployment	NA	EDS	Need	Multi-year
Youth unemployment	NA	EDS	Complaint	Multi-year
Lanseria Master plan be made public	NA	Nat/ Prov	Complaint	
Soil erosion plan in dolomatic areas	Opex	IEM	Need	
N14 project to employ people from local community	NA	Nat/ Prov	Complaint	
High challenge of land invasion.	NA	EDS	Complaint	Multi-year
Eskom; that 17 transformers were stolen during load shedding.	NA	Nat/ Prov	Complaint	
Plot 89 is ready; why is it not serviced and developed.	NA	EDS	Complaint	Multi-year

SWANEVILLE WARD 35

COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	FINANCIAL YEAR	PRIORITY LEVEL
Pump station upgrade	Opex	infra. Man	Complaint		
Need Industrial park	Capex	EDS	Need	2024/25	A
Water next to Shembe church flowing into houses	Opex	infra. Man	Complaint	2024/25	A

Upgrade of Khululekane school	NA	Nat/ Prov	Need		
The park is not maintained	Opex	IEM	Complaint	2024/25	A
Houses built next to waste sewer pump be relocated	Opex	Nat/ Prov	Complaint		
Slum overflowing from the mine	Opex	Nat/ Prov	Complaint		
No social responsibility from mining company	NA	Nat/ Prov	Complaint		
Eskom cut electricity for some residents over years	NA	Nat/ Prov	Complaint		
Electricity transformers be changed	Opex	Nat/ Prov	Need		
Eskom to do house audit	NA	Nat/ Prov	Need		
Grass cutting in parks	Opex	IEM	Need		
Need assistance with Tittle deeds	Opex	Nat/ Prov	Need	Multi-year	
Major Roads to be tarred	Opex	infra. Man	Need		
New school to be built	Opex	Nat/ Prov	Need		
Pumpstation to be fenced	Opex	infra. Man	Need		
Acquisition of land	Opex	EDS	Need	Multi-year	A
6 months drug rehabilitation centre not adequate	Opex	CDS	Complaint		
Assistance with establishment of NGO for young people	Opex	CDS	Need		
Tittle deeds needed	Opex	Nat/ Prov	Need	Multi-year	A
Provide employment opportunities from municipality	Opex	FMS	Need		
Security personeel at pumpstation have no security tools of trade must be removed	Opex	infra. Man	Complaint		
Industrial park and shopping mall	Opex	EDS	Need	2024/25	A
No plan for the current crop of EPWP	NA	EDS	Complaint		
Development of youth multipurpose centre in the ward	Opex	CDS	Need		
Upgrade of Winfred Nzamo school	Opex	Nat/ Prov	Need		
No toilets Winfred Nzamo school	NA	Nat/ Prov	Need		
Proper ablution blocks Winfred Nzamo school	Opex	Nat/ Prov	Need		
Fencing of Winfred Nzamo school	Opex	Nat/ Prov	Need		
No police visibility in the area	NA	Nat/ Prov	Complaint		
Too many shebeens in the area	NA	Nat/ Prov	Complaint		
Not able to access the taxi industry, monopolised by people from outside their residential area	NA	Nat/ Prov	Complaint		
No skills development programmes	Opex	EDS	Need	2024/25	A
Potholes in the area	Opex	infra. Man	Complaint	2024/25	A
Clinic to operate for 24 hours	Opex	Nat/ Prov	Need		
Long queues at the clinic and illtreatment by Health staff members	Opex	Nat/ Prov	Complaint		
assistance with Commissioner of Oath	Opex	Nat/ Prov	Need		
High Taxi fares	Opex	CDS	Complaint		
No police visibility in the area	Opex	Nat/ Prov	Complaint		
Request for mobile clinic	NA	Nat/ Prov	Need		
Electricity cut off from Eskom	NA	Nat/ Prov	Complaint		
Grading of sport ground	Opex	CDS	Need	2024/25	A
Sewer blockage and pump station is not operational	Opex	infra. Man	Complaint	2024/25	A
Request for ward office	Opex	OM	Need	2024/25	A
Satellite police station	Opex	Nat/ Prov	Need		
Indigent database, no employment opportunities	Opex	CDS	Need		
NeedYouth development opportunities	Opex	CDS	Need	2024/25	A
Recreation centre (Lusaka hall) dilapilated	Opex	CDS	Complaint	2024/25	A

IDP is about scoring cheap politics	Opex	OM	Complaint	Multi-year	
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MAGALIESBURG COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT	CLASSIFICATION	PLANNED INTERVENTION	
Formalization of informal settlement.	Opex	EDS	Need		
Church sites implementation of Council resolution.	Opex	EDS	Need		
Job opportunities for youth.	Opex	EDS	Need	Multi-year	A
Portion 81 and 82 development funding available.	Opex	EDS	Enquire		
Shacks at Portion 81 be fixed.	Opex	EDS	Need		
Jobs for the community.	Opex	EDS	Need	Multi-year	A

KROOMDRAAI COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT	CLASSIFICATION	PLANNED INTERVENTION	PRIORITY LEVEL
Portion 26 Kroomdraai is permanent or temporary residence?	NA	EDS	Enquire		
Approved residents for munsieville Ext 5 housing, have no documentation to show for it, but Department of housing confirmed they have been approved for allocation of RDP housing at Munsieville	Opex	EDS	Enquire		
Capital projects to benefit local people and the issue of age restriction be reviewed 18 to 35 years age limit	Opex	FMS	Need		
Eviction policy and to know what to do when evicted.	Opex	EDS	Enquire		
Proposal submitted to ward Cllr on cutting of bushes at kroomdraai as it is unsafe and unclear	Opex	IEM	Complaint		
Why Clinic and Library have electricity and no electricity for community	Opex	CDS	Enquire		
Eviction on progress at Plot 113 and electricity is switched off, need municipality to intervene	NA	EDS	Complaint		
Information about where they apply as SMMEs that they could be part of road projects.	Opex	FMS	Enquire		

TARLTON COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT	CLASSIFICATION	PLANNED INTERVENTION	
Serviced stands for residents who do not qualify for RDP housing	Opex	EDS	Need		
Brickvalley housing development to be completed	NA	EDS	Need		
Farmer portion Tarlton request municipal assistant with his farming	Opex	EDS	Need		
Formalisation of ward 30	Opex	EDS	Need		
Municipality to purchase Seroba plot 22	Capex	EDS	Need		
Completion of brickvalley housing development	Opex	EDS	Need	Multi-year	A

KRUGERSDORP TOWN AND CBD COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT	CLASSIFICATION	PLANNED INTERVENTION	
Local shops must employ SA Citizens	NA	EDS	Need		
Lost faith in LED regarding employment of local SMME's	NA	EDS	Complaint		
30% local employment for SMME's preference must be given to ward based residents	NA	FMS	Need		
Attendance to illegal occupation of building	Opex	EDS	Need	Multi-year	
Jack cotton President and Pioneer old age flats be renovated and maintained	Opex	EDS	Need		
Some residents of Apple park have not received their Title Deeds for more than 20 years	Opex	EDS	Need		
Young people identified a vacant land which they would like to use for their projects, they were advised to follow due processes.	Opex	EDS	Need		
Youth be skilled.	Opex	EDS	Need	2023/24	
Churches, Shops opened in the CBD, were they licensed/registered?	Opex	EDS	Complaint		
Clarity about the taxi rank.	Opex	EDS	Enquire		

SMME's AND EMERGING FARMERS INPUTS					
COMMUNITY INPUTS	NA	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	
				FINANCIAL YEAR	
Role of the LED department in assisting SMMEs.	Opex	EDS	Enquire	Multi-year	C

Report touches only one side of the Chamdor and not the other.	Ope x	EDS	Complaint		
Township parks that are now used for drugs, proposed that these parks be utilised as markets.	NA	DIEM	Complaint		
Place for his business and Chamdor is the best place.	NA	EDS	Need		
Township small businesses must be recognised.	NA	EDS	Need	Multi-year	Done
Main road in Munsieville big pothole and it affect the tourism sector.	Ope x	PWRT	Complaint		
Re-fill of water tanks at least once a week because they struggle with water for irrigation.	Ope x	UMS	Need		
Political buy- in for tourism	NA	EDS	Need	Multi-year	A
Request for office in MCLM (visitor information centre)	Cap ex	SMS	Need	Multi-year	A
Need resources and tools for tourism promoting marketing and branding.	NA	CDS	Need	Multi-year	A
Assist tourism division with budget.	Ope x	FMS	Need	Multi-year	A
Amenities facilities in townships.	Cap ex	CDS	Need		
What is the Mayor's (municipal) vision for tourism. Research	NA	SMS	Enquirie	Multi-year	A
Proposal for the summit by MCLM for tourism and have a master plan.	Ope x	EDS	Need		A
Introducing farming at schools. Land issue. Eskom is an issue; recommend introducing solar for energy.	Cap ex	EDS	Need		
Funding of emerging farmers by big business as businesses must give back to the community.	NA	EDS	Need		
Challenge of water connection in other houses.	Ope x	UMS	Complaint		
A follow up on identifying the land for farming requested to assist.	Ope x	EDS	Complaint		
Mall in Kagiso.	NA	EDS	Need	Multi-year	C
Kagiso swimming pools be revived.	Ope x	CDS	Need		
Culinary school and request some space.	Ope x	EDS	Need	Multi-year	C
Vegetable farmer, frustrated because of space, needs bigger place (land) to farm.	Ope x	EDS	Complaint	2024/25	Agric parks, to Urban agric assistance
Information on land application; he needs a land project which can employ 100 young people.	Ope x	EDS	Need		
Toilets and taps at Monala Park at Munsieville.	Ope x	UMS	Need		
Public Safety is not assisting .park used for drugs. ,should be used for sports development.	Ope x	CDS	Complaint		
Land issue	Ope x	EDS	Need		
Ngwenyama Lodge be revived.	Ope x	CDS	Need	Multi-year	A
Need to host travel indaba.	Ope x	EDS	Need	2024/25	A
Tourism master plan.	Ope x	EDS	Need	2024/25	A
The Executive Mayor must make sure that all races must attend IDP session because they are the ones who have big businesses.	NA	EDS	Need	2024/25	A
SMME at Tarlton has not being paid by main contractor.	NA	EDS	Complaint		C

DISABILITY SECTOR INPUTS					
COMMUNITY INPUTS	Bud get	RELEVANT DEPARTMENT	CLASSIFI CATION	PLANNED INTERVENTI ON	PRIORITY LEVEL
				Financial Year	
Employment for people living with disability ,when will the vacant position for the late Mr Moeketsi be filled.	NA	CSS	Need		
Ext 9 houses in Munsieville were not suitable for people living disabilities,matter be looked into.	NA	EDS	Need		
Municipal toilets do not accommodate people living with disability, till date nothing is done	NA	SMS	Complaint		
Transport be provided for them as it was a challenge for the to attend the IDPs and a centre for the blind people	Ope x	SMS	Need		
Told she was not dissabled enough to qualify for the RDP House.	NA	EDS	Complaint		
90% of the presentation does not meet the requirements of people living with disabilities needs an office for people living disability.	NA	SMS	Complaint		
People living with disability desk and office be looked into as it was a concern for not been taken seriously.	NA	SMS	Need		
Municipality to consider employment of people living with dissability	NA	CSS	Need		
Nothing has ever materialise in what they always request as people with disability:	NA	SMS	Complaint		
Mobile Police Station	NA	Provincial Department	Need		
Taxi Access and Computer training	Ope x	CDS	Need		
ECD for Children living with disabilities.(facilities)	Cap ex	CDS	Need		
Rely on donation to looking after children living with disability.	NA	CDS	Need		
No programmes implemented to address unemployment.	NA	EDS	Complaint		
Need Learnership that caters people living with disabilities.	NA	SMS	Need		
Challenge in obtaining an RDP house for people living with disability as mostly has no been allocated houses.	Ope x	EDS	Complaint		
People living with disability be allocated RDP houses.	Ope x	EDS	Need		
Lady living with her child using a wheelchair being allocated a flat RDP house.	Ope x	EDS	Complaint		
People living with disability be considered for EPWP, Internship programme and employment.	Ope x	EDS	Need		
All ward councillors be introduced to people living with disability.	Ope x	SMS	Need		
Information be accessible from ward offices.	Ope x	SMS	Need		
Bad family treatment regarding people living with disability	Ope x	CDS	Need		22

YOUTH SECTOR COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	
				Financial Year	
Substance Abuse programme	Opex	CDS	Complaint		
Assist NPO to expropriate land at PR 10 Constantia	Opex	EDS	Need		
Sports Activities e.g a boxing club.	Capex	CDS	Need		
Proposed Horseshoe open space be converted into a recreation facility e.g Sportsfield.	Capex	EDS	Enquire		
Training facility going to be placed in Chamdor	Opex	EDS	Enquire		
Issue of branding vehicles.	Opex	SMS	Enquire		
Business opportunities for Youth in various wards not in Kagiso only.	Opex	EDS	Complaint	Multi-year	C
More Learnerships for the Youth.	Opex	CSS	Need		
Title Deeds.	NA	EDS	Need		
Munsieville Youth find it difficult to access Skills Development Centre in Kagiso.	NA	CDS	Need		
Need Recreational Facilities namely: Library, Park.	Capex	CDS	Need		
Need health facility e.g Clinic	NA	Provincial Department	Need		
Prioritise the issue of book reading (allocate budget for book reading club for youth).	Opex	CDS	Need		
High Crime rate in the area	NA	Provincial Department	Complaint		
Uncut grass is hide out for criminals therefore need to be cut.	Opex	DIEM	Complaint		
Plot 11 to be utilized as a business hub.	Opex	EDS	Need	Multi-year	C
A container to be utilized in an interim as a youth centre in the ward.	NA	EDS	Need		
High rate of youth unemployment.	NA	CDS	Need	Multi-year	C
Municipality to find ways of curbing unemployment e.g unemployed youth to wash municipal vehicles especially public safety cars.	Opex	CSS	Need		19

RELIGIOUS SECTOR COMMUNITY NEEDS				
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION
				Financial Year
Pastors who are next to a site, Mogale City to give a letter for the pastor to utilize the site	NA	EDS	Need	
Bursaries: CPF as pastors, are there any pastor at any Sectors?	Opex	SMS	Enquire	
Issue of economic development of Mogale City in terms of fibre, this is required in townships.	Opex	EDS	Need	
Youth Coordinator in the ward office	NA	SMS	Need	
Skills for people who are in EPWP: need a certificate from SITA.	NA	CDS	Need	
Grant-in-Aid: pleased with this and would forward applications but enquired after the requirement for NGO's and churches when applying	Opex	CDS	Enquire	
Crisis at the Kagiso regional park in ward 13, being incomplete and criminals are hiding there.	Opex	EDS	Complaint	

Ward office in Ward 13 as the community needed to be serviced. Currently, a person is staying in the office.	Ope x	EDS	Complaint	
Land purchase for churches: it was requested that a proper database needs to be given on how land had been allocated/approved by the Municipality	Ope x	EDS	Need	
Church sites – enquired if this was in the finalisation process	Ope x	EDS	Enquirie	
Awaiting church site since 2008	Ope x	EDS	Need	
Role of a private sector vs the municipality. Accruements be explained what one needs to follow on a lease agreement	Ope x	EDS	Enquirie	
When land allocation is done in the ward, pastors need to be included as well	Ope x	EDS	Need	
Fire in Muldersdrift and individuals had been relocated to Plot 18 and requires assistance/support from the Municipality.	Ope x	EDS	Need	
Challenge ground grave digging: the contractor who was digging graves, at the end the grave, the coffin doesn't go to the bottom. One of the pastors almost fell in an open grave.	Ope x	DIEM	Complaint	
Pensioners employed to work in the EPWP and this is not correct.	NA	EDS	Complaint	
Sewer at eThembalethu Village is a problem and enquired when this is going to be finished	Ope x	UMS	Complaint	
Churches working with the SABS and a meeting was held with them in Krugersdorp on 12 October 2022, but most pastors had not been invited. A sector representative for every ward needs to be invited and be made aware on what is happening in Krugersdorp	Ope x	SMS	Enquirie	
Forum at Ward 23: attempting to bring all the churches together to raise funds, working together with the police as well. The forum also has a choir and requested that cooldrinks be donated for the function of 30 November 2022	NA	SMS	Need	
Crime: need more police in Muldersdrift.	Ope x	Provincial Department	Complaint	
Fire came from Kromdraai site towards Muldersdrift. Social assistance is requested for a lady and her children	Ope x	CDS	Need	
Seeking a grant and previously, the Municipality promised to give job creation by source of a food garden. When he attempted to make an appointment with the Executive Mayor, no one could assist him. Requires an application	Ope x	DIEM	Complaint	
Awaiting church site since 2017, willing to pay for the land, what is the procedure to follow.	Ope x	EDS	Enquirie	
About 5 years ago, a list went out and a site was identified for a church, but now the site is more expensive than 5 years ago	Ope x	EDS	Complaint	
Church willing to provide skills development to community members. Economically, could work with other churches to provide skills and would like to partner with the Municipality	Ope x	EDS	Need	
Sites allocation: requested that the database be provided	Ope x	EDS	Need	
At the previous IDP meeting, the erection of master lights had been approved, but nothing had been done. The area has been electrified and should be formalised.	Ope x	UMS	Complaint	
Toilets were smelly.	Ope x	UMS	Complaint	
Community is currently allocating stands for themselves next to the Municipal flats.	Ope x	EDS	Complaint	
About 10 years ago, the church was given permission to use a piece of land next to the church, but for some time, the church had stopped using it, but currently, is still interested in using it. Requested that the church first be given preference to purchase it.	Ope x	EDS	Need	
Reported that here was an election regarding church sites and a meeting was held by representatives to sit with the leadership in a tent structure. She is the Deputy Security of the Church Council in Mogale City: the issue of church sites to put on auction had not been agreed upon.	Ope x	EDS	Enquirie	
It was reported that the Municipality was doing injustice on church sites and suggest that a special meeting be held with the churches and the Executive Mayor. A policy on disposal of land needs to be given to Pastors and be discussed	Ope x	EDS	Need	

SPORTS ,ARTS,CULTURE & RECREATION SECTOR COMMUNITY NEEDS					
COMMUNITY INPUTS	Budget	RELEVANT DEPARTMENT	CLASSIFICATION	PLANNED INTERVENTION	
				Financial Year	
Events to promote local artist. / Like Go West	NA	CDS	Need		
Municipality to forge relationship with school sports facilities, and the municipality must be responsible for the maintenance of sports facilities.	Opex	Provincial Department	Enquire		
Athletics tracks be drawn at Kagiso sports ground.	Capex	CDS	Need		
Requestion MCLM develop recreational facility.	Capex	CDS	Need		
Request MCLM to identify land for vulnerable youth.	Opex	EDS	Need		
Be assisted with a lease agreement.	Opex	CSS	Need		
Request an Art Centre in Kagiso	Capex	CDS	Need		
To organise gigs to promote artists	NA	CDS	Need		
Access to KNR. (KGR).	Opex	CDS	Need		
financial assistance and mobilisation of people launch AGM.	NA	CDS	Need		
Raised concern of Grants in Aid policy for funding that was reviewed without public participation.	Opex	CDS	Complaint		
Request participation on the draft heritage arts policy.	Opex	CDS	Need		
Complaint that his library card was blocked.	NA	CDS	Complaint		
Space to exhibit his artwork.	Opex	EDS	Need		
Request land availability.	NA	EDS	Need		
More shebeens, library not fenced in Swaneville.	Opex	CDS	Complaint		
Platform for artist to access funding / once off funding from Grant In Aid cannot sustain their project and it must be reviewed.	NA	CDS	Need		
MCLM budget not enough for art and culture	Opex	CDS	Complaint		
Access to Maropeng to host events /	NA	CDS	Need		
ward committees are remote from communities. Athletics tracks at Bob Van Rynun stadium be improved.	Opex	SMS	Complaint		
Stadium be available to soccer teams	NA	CDS	Need		
Development of sporting codes and tournaments be arranged.	Opex	CDS	Need		
Private sector to play a role in the development of sports art and culture.	Opex	CDS	Need		
Funding from Grants in Aid to be monitored	Opex	CDS	Complaint		
Working hours of 7h30 -15h00 at stadiums creates a challenge for children who knock off at 15h00 from schools and want to use the facilities.	Opex	CDS	Complaint		
Jazz musicians are neglected.	NA	CDS	Complaint		
Request Gigs at Kagiso hall.	Opex	EDS	Need		CDS
Instrument and financial resources to be availed to Jazz artist	Opex	EDS	Need		CDS
No recreational facilities in Munsieville	Opex	CDS	Need		
No support for boxing	NA	CDS	Need		
Young people are exposed to drugs and alcohol abuse	NA	Provincial Department	Complaint		
IDP forums must be utilised to discuss community issues not individual interest	NA	SMS	Need		
Independent body to manage the affairs of art and culture Support for creative arts (governance and leadership	NA	CDS	Enquire		
Establishment of board for artist,	Opex	CDS	Need		
Support autism school in Dan Pienaar Ville	Opex	CDS	Need		
No assistance and facilities for volleyball /Net ball / in EXT 13.	Capex	CDS	Complaint		

Recreational facility in Ext13	Capex	CDS	Need		
Arts centre in Swanneville	Capex	CDS	Need		
Improvement of the taxi rank in Swanneville	Capex	PWRT	Need		
Internship programme for qualified artist	Opex	CDS	Need		
MCLM to organise festival for local artist	Opex	CDS	Need		
Request a moral regeneration desk in MCLM.	Opex	CDS	Need		
Maintenance of tennis court	Opex	CDS	Need		
MCLM to check ownership of tennis court facility at West Village.	Opex	CDS	Enquirie		
Install lights at the tennis courts	Opex	PWRT	Need		
An official stole her business ideas	Opex	SMS	Complaint		
Greening of open fields and sports facilities.	Opex	DIEM	Need		

1.17.3 RAND WEST CITY LOCAL MUNICIPALITY

Community Input/Need	Affected Ward/s	Name of the Town/s (of the affected wards)	Responsible Department/Section (Within the Municipality)	Required intervention (Sector Departments/Private Sector)
Service Delivery and Infrastructure Development (Water/Sanitation/Electricity/ Roads/Waste Management etc.)				
Water leakages to be fixed (high bills)	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Water & Sanitation Section	DWS
Sewer leakages to be fixed	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Water & Sanitation Section	DWS
Request for removal of dumping sites	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Waste Management Section	Dept of Environmental Affairs
Cleaning of stormwater drainage system	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Roads & Stormwater Section	-
Long hours of load shedding	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Electricity Section	Dept of Energy/Eskom
Request street markings	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Traffic Section	-
Resurfacing of roads (potholes)	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Roads & Stormwater Section	Dept of Roads and Transport
Grass cutting on empty stands	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Parks & Cemetery Section	-
Cleaning of Cemeteries	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Parks & Cemetery Section	-

Community Input/Need	Affected Ward/s	Name of the Town/s (of the affected wards)	Responsible Department/Section (Within the Municipality)	Required intervention (Sector Departments/Private Sector)
Streetlights and high mast lights to be solar panels	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	Electricity Section	Dept Energy
Spatial Planning and Sustainable Environmental Development (Sites/Houses etc.)				
Request for housing to those who don't house (RDPS/ Mining Houses)	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	Human Settlement Section	Dept Human Settlement
Request for land for agriculture or farming	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein		Dept of Agriculture
Local Economic Development (Jobs/Businesses etc.)				
Request for job creation	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	LED Section	All departments
Youth employment	3,4,8,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	LED Section	All departments
Agriculture programmes (Food gardens)	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	LED Section	Dept of Agriculture
Employment of CWPs after the contracts end	3,4,8,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	LED Section	CoGTA/Premier
Financial Viability (Billing System/Tariffs/ etc.)				
Request ward budget	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	Finance Department	CoGTA/Premier
Awaiting of Indigent approval	3,4,6,7,8,9,10,13,14,15,16,18,19,20,21,22,23,24,25,26,27,28,32,33	Randfontein	Credit control Section	-

Community Input/Need	Affected Ward/s	Name of the Town/s (of the affected wards)	Responsible Department/Section (Within the Municipality)	Required intervention (Sector Departments/Private Sector)
Electricity units not consistent or the same token are lesser the more you purchase	3,4,6,7,8,9,10,13,14,15,16,18,19,20,21,22, 23,24,25,26,27,28,32,33	Randfontein	Revenue Section	-
Good Governance and Institutional Development (Skills Dev-Bursaries/ Internships/ etc.)				
Request for the municipality accountability and open line of communication with the community	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein		-
Other (GBV/Disability/Youth/ etc.)				
Bylaws implementation for business owners	3,4,6,7,8,9,10,13,14,15,16,17,18,19,20,21, 22,23,24,25,26,27,28,32,33	Randfontein	Traffic Section	-
High crime rate	3,4,6,7,8,9,10,13,14,15,16,18,19,20,21,22, 23,24,25,26,27,28,32,33	Randfontein	Traffic Section	SAPS
Drug abuse intervention	8,10,13,14,15,16,18,19,20,21,22,23,24,25,2 6,27,28,32,33	Randfontein	Community Safety / Health & Social Section	Randfontein
Request for youth centre (the one available not used for the rightful purpose)	10	Randfontein		-
Request for mobile clinic or additional clinic to avoid crowding to neighbouring areas.	10,17	Randfontein	Health & Social Section	Health Department
Request for sport ground	10	Randfontein	SRAC Section	Dept Sports, Arts, Culture and Recreation
Request for Old Age Home	10	Randfontein	Community Services Department	Dept of Social Development

1.17.4 MERA FONG CITY LOCAL MUNICIPALITY

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Service Delivery and Infrastructure Development (Water/Sanitation/ Electricity/ Roads/ Waste Management, etc.)				
Basic Water Access	None	All households have access as per norms and standards	Water & Sanitation	Water & Sanitation Department
<ul style="list-style-type: none"> Formal Areas: Number of household without access to water connections. 				
<ul style="list-style-type: none"> Maintenance: Sufficient maintenance to water network outside the yard (meter leakages, pipes) 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Water & Sanitation	Water & Sanitation Department
Informal Structures:	None	All wards are supplied.	Water & Sanitation	Water & Sanitation Department
<ul style="list-style-type: none"> Number of households that do not have access to JoJo tanks/standpipes (25 litres per day) 				
<ul style="list-style-type: none"> Maintenance: Sufficient maintenance to water network (taps, pipes) 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Blyvoor, Greenspark & Kokosi.	Water & Sanitation	Water & Sanitation Department
Sanitation Access:	None	All wards have access in terms of norms and standards.	Water & Sanitation	No Intervention required
<ul style="list-style-type: none"> Formal Areas –Each erven one flush toilet linked to sewer or septic tank. 				
<ul style="list-style-type: none"> Maintenance of sewer blockages 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong South Extension 2, Khutsong South, Khutsong Proper (Old), Wedela, Khutsong South New extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Water & Sanitation	Water & Sanitation Department
<ul style="list-style-type: none"> Informal Structures One VIP toilet or waste separatory or dry composting toilet. 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, East-Driefontein, Blyvoor, Oberholzer, Carletonville, Greenspark & Kokosi.	Water & Sanitation	Water & Sanitation Department
<ul style="list-style-type: none"> Maintenance of VIP's 	1,2,3,4,5,6,8,9,10,13,14,19,21,22,23,24,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old),	Water & Sanitation	Water & Sanitation Department

		Blyvoor, Wedela, Khutsong south new extensions & Welverdiend, Blybank, Western Deep Levels, East-Driefontein, Carletonville, Greenspark & Kokosi.		
Households with Basic Electricity Access:	None	All households have access as per norms and standards	Electrical Unit	No Intervention required
<ul style="list-style-type: none"> Formal Areas – Each Erf Grid electricity 60 amps. 				
<ul style="list-style-type: none"> Informal structures-Each Erf grid electricity 40 amps supply 	2	Khutsong South	Electrical Unit	Department of Energy & Eskom
<ul style="list-style-type: none"> Electricity: Public Lighting (street) access 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Electrical Unit	Department of Energy & Eskom
<ul style="list-style-type: none"> Maintenance of Street lights/public lighting 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Electrical Unit	Department of Energy & Eskom
Roads:	1,2,3,4,6,7,8,9,10,12,20,22,25,26	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Khutsong south new extensions & Welverdiend & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport
<ul style="list-style-type: none"> Access of tarred/paved roads to formal areas 				
<ul style="list-style-type: none"> Grading of gravel roads in formal & informal areas 	1,2,3,4,6,7,8,9,10,11,12,13,18,20,21,22,23,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Carletonville (Cemetery road), Greenspark & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport
<ul style="list-style-type: none"> Repair of potholes in municipal tarred roads 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport
<ul style="list-style-type: none"> Installation of speed humps 	1,4,7,8,9,10,11,12,13,15,16,17,18,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport
Stormwater:	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions &	Roads & Stormwater	Gauteng Department of Roads and Transport
Formal Areas – functioning of stormwater drainage system				

		Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.		
Maintenance of kerb inlets	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport
Maintenance of stormwater Drainage System	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Roads & Stormwater	Gauteng Department of Roads and Transport

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Waste Management:				
<ul style="list-style-type: none"> Formal Households with access to basic level of solid waste collection (240 litres bins-once per week) – kerbside collection 	12,22	Khutsong South New Extensions & Kokosi Ext. 6	Waste Management	Gauteng Department of Agriculture and Rural Development& Environment
<ul style="list-style-type: none"> Informal Households: Provision of one 6 cubic metre skip at communal collection points – skips removed within 24 hours of being reported as full. 	1,2,3,4,5,6,8,9,10,13,14,19,21,22,23,24,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Blyvoor, Wedela, Blybank, Western Deep Levels, East Driefontein, Carletonville, Greenspark & Kokosi.	Waste Management	Gauteng Department of Agriculture and Rural Development& Environment
<ul style="list-style-type: none"> Removal of Illegal dumping 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Waste Management	Gauteng Department of Agriculture and Rural Development& Environment
<ul style="list-style-type: none"> Households without refuse removal services 	12,22	Khutsong South New Extensions & Kokosi Ext. 6	Waste Management	Gauteng Department of Agriculture and Rural Development& Environment

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Spatial Planning and Sustainable Environment Development (Sites/ Houses, etc.)				
Spatial Planning: <ul style="list-style-type: none"> Formal Areas: Processing of town planning applications 	None	All applications are processed within the stipulated time-frames.	Spatial Planning	Not applicable
<ul style="list-style-type: none"> Approval of building plans in accordance with legislative time-frames. 	None	All applications are processed within the stipulated time-frames.	Spatial Planning	Not applicable
<ul style="list-style-type: none"> Illegal occupation of land/Illegal buildings 	1,2,3,4,6,7,8,9,10,12,13,14,15,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Spatial Planning	Gauteng Department of Land Affairs
<ul style="list-style-type: none"> Availability of land to community members (legally) 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Spatial Planning	Gauteng Department of Land Affairs
Addressing Housing Backlog: <ul style="list-style-type: none"> Registration (all informal settlements/backyard dwellers) on housing database 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Blyvoor, East Driefontein, Carletonville, Greenspark & Kokosi.	Human Settlement	Gauteng department of Human Settlement/PPP'S
<ul style="list-style-type: none"> Registration of title deeds to eligible beneficiaries 	1,2,3,4,6,7,8,9,10,11,12,13,20,21,22,23,24,25,26	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela,	Human Settlement	Gauteng Department of Human Settlement

		Khutsong south new extensions, Blybank, Greenspark & Kokosi.		
• Access to Social Housing (RDP)	1,2,3,4,5,6,7,8,9,10,11,12, 13,14,15,16,17,18,19,20,21,22,23, 24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	Human Settlement	Gauteng department of Human Settlement/PPP'S
• Rental Housing Access	1,2,3,4,5,6,7,8,9,10,11,12, 13,14,15,16,17,18,19,20,21,22,23, 24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	Human Settlement	Gauteng department of Human Settlement/PPP'S

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Local Economic Development (Jobs/ Businesses, etc.)				
Job creation through LED Initiatives	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15, 16,17,18,19,20,21,22, 23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	LED	Gauteng Department of Economic Development/ Mining Houses/
Development of Informal Traders Facilities	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15, 16,17,18,19,20,21,22, 23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels,	LED	Gauteng Department of Economic Development/ Mining Houses/LGSETA/Gauteng Department of Agriculture and Rural Development

		Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.		
Promotion & Development of SMME's <ul style="list-style-type: none"> Training/ Skills development needs 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	LED	Gauteng Department of Economic Development/ Mining Houses/LGSETA/Gauteng Department of Agriculture and Rural Development

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Financial Viability (Billing System/ Tariffs/ etc.)				
Implementation of prepaid Water and Electricity meters	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Credit Control	Department of Water and Sanitation/Nersa/ Department of Energy/Gauteng Department of Human Settlements
Inaccurate Billing by the Municipality	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Credit Control	Provincial treasury/National Treasury

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Good Governance and Institutional Development (Skills Dev-Bursaries/ Internships/ etc.)				
Access to municipal call/contact centre	All wards have access	Call centre is operational from 7:30 until 22h00 daily.	Communication & Marketing	Gauteng Cogta (eGov)

Efficiency of the call/contact centre	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Communication & Marketing	Gauteng Cogta (eGov)
Ward Committees Functionality	All wards have functional ward committees	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	Speakers Office	Gauteng Salga
Effective Communication to the Community	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Oberholzer, Carletonville, East Driefontein, Greenspark & Kokosi.	Speakers Office/ Communication & Marketing	Gauteng Cogta & Premier's Office

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Other (GBV/Disability/Youth/ etc.)				
Establishment of Youth Services	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,19,20,21,22,23,24,25,26,27	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, East Driefontein, Greenspark & Kokosi.	Executive Mayor's Office	NYDA & Premier's Office
Development of Youth Centres	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,19,20,21,22,23,24,25,26,27	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, East Driefontein, Greenspark & Kokosi.	Executive Mayor's Office	NYDA & Private Sector

<ul style="list-style-type: none"> Registration for Free Basic Services to Indigents 	None	Indigent outreach program/harvesting programmes	Health & Social Development	Health and Social Development
<p>Parks:</p> <ul style="list-style-type: none"> Development of Parks in Formal Areas 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Parks & Cemeteries	Gauteng Department of Agriculture and Rural Development/Mining Houses
<ul style="list-style-type: none"> Maintenance of Parks 	1,2,9,10,11,12,14,16,17,18,25,28	Khutsong south & Khutsong south extension 2, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Oberholzer, Carletonville, & Kokosi.	Parks & Cemeteries	Gauteng Department of Agriculture and Rural Development/Mining Houses
<ul style="list-style-type: none"> Grass cutting in formal& informal areas 	All wards	Panel of service providers has been appointed for grass cutting.	Parks & Cemeteries	Gauteng Department of Agriculture and Rural Development/Mining Houses
<p>Sport Facilities:</p> <ul style="list-style-type: none"> Access to Sports Facilities with ablution facilities in formal Areas 	1,2,12,13,21,22,23,24,25,26	Khutsong south & Khutsong south extension 2, Khutsong south, Blybank, Wedela, Khutsong south new extensions & Welverdiend, Fochville, Greenspark & Kokosi.	Srach & Lis	Gauteng department of Sports, Recreation, Arts, Culture& Heritage
<ul style="list-style-type: none"> Access to Informal Sports Fields 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Oberholzer, Carletonville, Greenspark & Kokosi.	Srach & Lis	Gauteng department of Sports, Recreation, Arts, Culture& Heritage
<ul style="list-style-type: none"> Maintenance of Sports Facilities 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,20,21,22,23,24,25,26,27,28	Carletonville sports complex, Khutsong stadium, Gert van Rensburg-Fochville	Srach & Lis	Gauteng department of Sports, Recreation, Arts, Culture& Heritage
<p>Cemeteries</p> <ul style="list-style-type: none"> Development of new Cemeteries 	-	-	Parks & Cemeteries	Gauteng Department of Agriculture and Rural Development& Environment
<ul style="list-style-type: none"> Maintenance of Cemeteries 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Carletonville cemetery, Khutsong cemetery, Fochville/Kokosi cemetery, Greenspark cemetery & Wedela cemetery	Parks & Cemeteries	Gauteng Department of Agriculture and Rural Development& Environment
<p>Community Halls & Libraries</p> <ul style="list-style-type: none"> Access to Community Halls 	-		Facility Management	Gauteng department of Sports, Recreation, Arts, Culture& Heritage
<ul style="list-style-type: none"> Maintenance of Community Halls 	1,2,3,4,6,7,8,9,10,11,12,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong, Gugulethu, Carletonville Civic centre, Fochville civic centre, Molatlhegi Hall & Wedela hall	Facility Management	Gauteng department of Sports, Recreation, Arts, Culture& Heritage
<ul style="list-style-type: none"> Access to Swimming Pools 	1,2,3,4,6,7,8,9,10,11,12,13,20,21,22,23,24,25,26	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old),	Facility Management	Gauteng department of Sports, Recreation, Arts, Culture& Heritage

		Wedela, Khutsong south new extensions & Welverdiend, Blybank, Greenspark & Kokosi.		
<ul style="list-style-type: none"> Maintenance of Swimming Pools 	-	All existing swimming pools are fully maintained.	Facility Management	Gauteng department of Sports, Recreation, Arts, Culture & Heritage
Traffic Function Formal Areas: <ul style="list-style-type: none"> Road Markings/Street signage 	1,2,3,4,6,7,8,9,10,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Oberholzer, Carletonville, Greenspark & Kokosi.	Public Safety	Gauteng Department of Roads and Transport/Sanral
Disaster Management: <ul style="list-style-type: none"> Need for information campaigns - Dolomitic Risk Management (Sinkholes) 	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, East Driefontein, Greenspark & Kokosi.	WRDM	Gauteng Disaster Management

Sector Departments/ Intervention Required

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Clinics / Health Services: Primary Health Care: -Access 15 minutes in – vehicle travel time or 1,5 km walking distance. -Thresholds to serve a population of about 5 000 – 70 000 depending on the catchment size.	11,20,22,23,25,26	Wedela and Kokosi	Department of Health	Department of Health
Clinics / Health Services (24hrs):	1,2,11,12,13,14,16,17,18,20,21,22,23,24,25,26,28	Khutsong south & Khutsong south extension 2, Khutsong south, Wedela, Khutsong south new extensions & Welverdiend, Fochville, Blybank, Western Deep Levels, Greenspark & Kokosi.	Department of Health	Gauteng Department of Health
Health – district hospitals: <ul style="list-style-type: none"> Access up to 30 minutes in vehicle travel time. 450 000 people (planning should be aligned in terms of the Provincial Spatial Development Framework) 	All wards	All have access as per norms and standards	Department of Health	Gauteng Department of Health
Fire Station: <ul style="list-style-type: none"> 100 000 people (indicative only, overriding factor is reach & density) 	All wards	All have access as per norms and standards	WRDM	WRDM

Emergency Services: • Ambulances	All wards	All have access as per norms and standards	WRDM	WRDM
Public Safety Facilities: Access to Police stations: • To improve visible policing and response times the provision of one station per 30 000 people is considered desirable by planners. Manpower and operational challenges make this unrealistic at present	11,20,22,23,24,25,26	Kokosi & Wedela	Department of Community Safety	Gauteng Department of Public Safety
• Access to Satellite Police Station:	1,2,3,4,5,6,7,8,9,10,11,12,13,15,19,20,21,22,23,24,25,26,27	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Waverdiend, Blybank, East Driefontein, Greenspark & Kokosi.	Department of Community Safety	Gauteng Department of Public Safety
• Police visibility:	1,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28	Khutsong south & Khutsong south extension 2, Khutsong south, Blyvoor, Khutsong proper (Old), Wedela, Khutsong south new extensions & Waverdiend, Fochville, Blybank, Western Deep Levels, East Driefontein, Greenspark & Kokosi.	Department of Community Safety	

Community Input/ Need	Affected Wards	Name of the Town/s (of the affected wards)	Responsible Department/Section (within the Municipality)	Required Intervention (Sector Department/Private Sector)
Magistrate Courts: • No agreed common norms – Department of Justice considers proximity to users, political issues, caseloads of courts and crime hot spots.	Planning is undertaken on a national or provincial basis by Government.		Department of Justice	Department of Justice
Home Affairs Offices: • Access 30 minutes in – vehicle travel time. • Thresholds 200 000 people.	11,14,20,21,22,23,24,25,26	Fochville, Greenspark, Kokosi & Wedela	Department of Home Affairs	Department of Home Affairs
Development of Disability Centres: • Development of a disability centre for people with disabilities	All areas have access to disability centres		Department of Social Development	Department of Social Development
Early childhood development centres: (Inspections) • Demand is very dependent on social structures within communities and may vary widely.	1,2,3,4,6,7,8,9,10,11,12,13,20,21,22,23,24,25,26	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong proper (Old),	Department of Education	Department of Education

		Wedela, Khutsong south new extensions & Welverdiend, Blybank, Greenspark & Kokosi.		
Primary Schools: <ul style="list-style-type: none"> • Access maximum 15 minutes in – vehicle travel time. Preferably within walking distance of 1 km. • Estimated population threshold 5 500. 	1,2,12,13,22,24,25,26,	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong south new extensions & Welverdiend, Blybank & Kokosi.	Department of Education	Department of Education
Secondary Schools: <ul style="list-style-type: none"> • Access maximum 15 minutes in – vehicle travel time. Preferably within walking distance of 1.5 km. • Estimated population threshold 12 500. 	1,2,12,13,21,22,24,25,26,	Khutsong south & Khutsong south extension 2, Khutsong south, Khutsong south new extensions & Welverdiend, Blybank, Fochville, Greenspark & Kokosi.	Department of Education	Department of Education
Development of Libraries on newly developed areas	3,4,12	Khutsong proper (Old) & Khutsong south new extensions	Gauteng Department of Sports, Arts, Culture & Recreation	Gauteng Department of Sports, Arts, Culture & Recreation
Modular Library	3,4,5,27	Khutsong proper (Old) & Blyvoor	Gauteng Department of Sports, Arts, Culture & Recreation	Gauteng Department of Sports, Arts, Culture & Recreation
Development of Social Integrated Facility:	11,13,20,21,22,23,24,25,26	Wedela, Blybank, Greenspark & Kokosi.	Department of Social Development	Department of Social Development

SECTION I: 1.8 IDP VERTICAL ALIGNMENT: SECTOR PROJECTS AND PROGRAMMES:

Subsequent to the issuing of Circular No.11 of 2020, on the processes to align Integrated Development Plans and One Plans of district and metro municipalities as part of the implementation of the District Development Model (DDM), the National Department of Cooperative Governance undertook an exercise to collect and consolidate sector commitments earmarked for the districts and metro spaces. This exercise resulted to the development of list of projects from the various sector departments for each district and metro municipalities. The purpose of this exercise is to assist municipalities with the review of their IDPs with the intention to provide sector department's commitments to be included in the IDP review process. Below is the list of sector projects for the West Rand District:

SECTOR DEPARTMENT PROJECTS:

DEPARTMENT OF HEALTH

No.	Project / Programme Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor	Economic Classification
1	Dr. Yusuf Dadoo Hospital - Electro	Electro-Mechanical for lift	Tender	-26,100	27,784	West Rand	Western	Building and other fixed Structures
2	Leratong Hospital - Electro	Electro-Mechanical Procurement of Air Handling Units	Stage 5 Works	-26,171	27,808	West Rand	Western	Building and other fixed Structures
3	Sterkfontein Electro	Electro-Mechanical Procurement of HVAG	Stage 5 Works	-26,058	27,747	West Rand	Western	Building and other fixed Structures
1. New or Replacement Assets								
4	Cosmo City CHC	Construction of Hospital	Identified	-26,036	27,921	West Rand	Western	Building and other fixed Structures
5	Kagiso CHC	Construction of New Kagiso CHC	Stage 1 Initiation	-26,150	27,786	West Rand	Western	Building and other fixed Structures
6	Khutsong South Ext2 Clinic	Construction of New Prototype clinic	Tender	-26,343	27,331	West Rand	Western	Building and other fixed Structures
7	Kokosi Clinic	Construction of New CHC - Project being reviewed	Stage 1 Initiation	-26,494	27,468	West Rand	Western	Building and other fixed Structures
8	Randfontein CHC	Construction of New CHC	Stage 5 Works	-26,215	27,695	West Rand	Western	Building and other fixed Structures
2. Upgrades and Additions								
9	Bona Lesedi Electro	Electro-Mechanical Procurement of	Stage 5 Works	-26,171	27,805	West Rand	Western	Building and other fixed Structures

No.	Project / Programme Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor	Economic Classification
		Diesel tanks						
10	Carletonville Hospital - Electro	Electro-Mechanical: Procurement of a Generator	Stage 5 Works	-26,347	27,394	West Rand	Western	Building and other fixed Structures
11	Bonalesedi College	Planned, statutory and preventative maintenance	Stage 5 Works	-26,171	27,805	West Rand	Western	Property Payments
12	Carletonville Forensic Mortuary	Planned, statutory and preventative maintenance	Stage 5 Works	-26,347	27,416	West Rand	Western	Property Payments
13	Carletonville Hospital	Planned, statutory and preventative maintenance	Stage 5 Works	-26,347	27,394	West Rand	Western	Property Payments
14	CCTV maintenance at various Institutions	Planned, statutory and preventative maintenance	Stage 5 Works	Various Facilities	Various Facilities	Across All Municipalities	Across Various Corridors	CCTV Cameras
15	Dr Yusuf Dadoo Hospital	Planned, statutory and preventative maintenance	Stage 5 Works	-26,100	27,784	West Rand	Western	Property Payments
16	EPWP	Planned, statutory and preventative maintenance	Not Applicable	Not Applicable	Not Applicable	Across All Municipalities	Across Various Corridors	EPWP
17	Horticulture Services	Planned, statutory and preventative maintenance	Stage 5 Works	Not Applicable	Not Applicable	Gauteng	Across Various Corridors	Property Payments
18	Leratong Hospital	Planned, statutory and preventative maintenance	Stage 5 Works	-26,171	27,808	West Rand	Western	Property Payments
19	Maintenance of Accommodation of Health Professionals	Planned, statutory and preventative maintenance of accommodation at various hospitals for healthcare professionals	Stage 5 Works	Not Applicable	Not Applicable	Gauteng	Across Various Corridors	Property Payments
20	Material Inventory	Material Inventory	Stage 5 Works	Various Facilities	Various Facilities	Gauteng	Across Various Corridors	other Facilities

No.	Project / Programme Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor	Economic Classification
21	Nursing Colleges Accreditation Compliance	Planned, statutory and preventative maintenance	Stage 5 Works	Not Applicable	Not Applicable	Gauteng	Across Various Corridors	Property Payments
22	Sterkfontein Hospital	Planned, statutory and preventative maintenance	Stage 5 Works	-26,058	27,747	West Rand	Western	Property Payments
23	West Rand District CHCs	Planned, statutory and preventative maintenance	Stage 5 Works	Various Facilities	Various Facilities	West Rand	Western	Property Payments
24	West Rand District Clinics	Planned, statutory and preventative maintenance	Stage 5 Works	Various Facilities	Various Facilities	West Rand	Western	Property Payments
25	West Rand District EMS	Planned, statutory and preventative maintenance	Stage 5 Works	Various Facilities	Various Facilities	West Rand	Western	Property Payments
26	West Rand District Office	Planned, statutory and preventative maintenance	Stage 5 Works	-26,108	27,783	West Rand	Western	Property Payments
5. Non-Infrastructure								
27	HT Mental Health Care Wards	Health Technology	HT Procurement	Various Facilities	Various Facilities	Across All Municipalities	Across Various Corridors	Machinery & Equipment

DEPARTMENT OF EDUCATION

No.	Project Number	Project Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor
26	GDEG0001/2	Project Management Office for eight BFI Schools: King and Associates	Programme Management for Eight Schools funded through BFI	N/A	N/A	N/A	Various	Across Corridors
27	GDEG0001/1	Project Management Office for four BFI Schools:Kiwango Infrastructure & Development	Programme Management for Four Schools funded through BFI	N/A	N/A	N/A	Various	Across Corridors

N o.	Project Number	Project Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor
28	GDEG0001	Project Management Office for Six BFI Schools: AES	Programme Management for Six Schools funded through BFI	N/A	N/A	N/A	Various	Across Corridors
29	GDE00293	Randfontein SS	Brick and Mortar School same site replacement	Turn key project Procurement Concluded Stage 1 Initiation	- 26,200577 09	27,70749 028	WEST RAND DISTRICT MUNI.	Western
30	GDE00352	St Ansgar's Combined 700152363 JN	Additional facilities and refurbishments	Stage 4 Design Documentation	- 25,93274 824	27,90148 257	WEST RAND DISTRICT MUNI.	Western
31	GDE00426	Westonaria PS 700270587GW	Structural Repairs	Stage 2 Concept	- 26,329278 68	27,65691 742	WEST RAND DISTRICT MUNI.	Western
32	GDE00280	Phororong PS 700271015GW	Structural Repairs	Stage 3.1 Design Development	- 26,318676 73	27,32354 989	WEST RAND DISTRICT MUNI.	Western
33	GDE00103	HOËRSKOOL Driehoek SS 700330175 SW	Structural and Electrical Repairs	Stage 2 Concept	- 26,72274 107	27,84657 166	WEST RAND DISTRICT MUNI.	Western
34	GDE00404	Basic Services Borehole Panel	"Hydrogeological Services"	Stage 4 Design Documentation	N/A	N/A	Across Districts	Across Corridors
35	GDE00499	Gauteng West District Office	Refurbishment & Rehabilitation	Stage 1.1 Initiation Brief	- 26,10496 9	27,77684 9	MOGALE CITY	Western
4. Maintenance								
36	GDE00398	Maintenance Offices	Maintenance of GDE Offices	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
37	GDE00405	ICT multiple grades	ICT intervention managers don't know	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
38	GDE00414	Maintenance Schools	Maintenance of schools: EIG	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
39	GDE00414	Maintenance Schools	Maintenance of schools: EIG	00. Ongoing	N/A	N/A	Across Districts	Across Corridors

No.	Project Number	Project Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor
30	GDE00416	Maintenance LSEN Schools	Maintenance of special schools	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
41	GDE 0355	Structural Repairs at Schools	Structural repairs at schools managed by GDE through direct school delivery interventions	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
42	GDE00442	Maintenance of ECDs: Not Government Owned	Maintenance of Institution to a safe environment	00. Ongoing	N/A	N/A	Across Districts	Across Corridors

No.	Project Number	Project Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor
5. Non-Infrastructure								
43	GDE00254	Capacity Building Programme and Engineers Candidacy Developmental Programme	Recruitment and appointment of Built Environment personnel	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
44	GDE00410	EPWP	Maintenance through the EPWP grant	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
45	GDE00413	Land and buildings	Acquisition : Land/ Buildings, Studies, Assessments, Drawings	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
46	GDE00400	Basic Services Chemical Toilets	Delivery of Chemical Toilets for Schools	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
47	GDE00402	Basic Services Septic Tanks	Delivery of Septic Tanks for Schools	00. Ongoing	N/A	N/A	Across Districts	Across Corridors
48	GDE00403	Basic Services Water Delivery	Delivery of Water for Schools	00. Ongoing	N/A	N/A	Across Districts	Across Corridors

DEPARTMENT OF SOCIAL DEVELOPMENT

Project number	Project Unique Number	Project /Programme Name	Project Description	IDMS Gate	Latitude	Longitude	District Municipality	Local Municipality	Development Corridor
1. New and Replacement Assets									
1	GDS/D/KHUTS / NEW	Khutsong Social Integrated Facility	Construction of Early Childhood, Community Facility for Older Persons, and Regional Offices	Stage 4: Design Documentation	26,3601	27,3368	West Rand	Merafong City	Western
2	DID 10/05/2018	Bekkarsdal Social Integrated Facility	Construction of Early Childhood, Community Facility for Older Persons, and Regional Offices	Stage 5: Works	-26,289	27,6962	West Rand	Rand West City	Western
2. Upgrades and Additions									
3	GDS/D/HO/UP GR/ Gen	Green Technology and generator	Upgrading of Office accommodation	Stage 2: Concept / Feasibility	Various Corridors	Various Corridors	Across Various Corridors	Across Various Corridors	Across Various Corridors
4	DRI/BORE	Drilling and Installation Borehole	Borehole Services	Stage 2: Concept / Feasibility	Various Corridors	Various Corridors	Across Various Corridors	Across Various Corridors	Across Various Corridors
3. Rehabilitation, Renovations and Refurbishments									
5	GDS/D/WEST R/RR	West Rand Region Refurbishment	Rehabilitation of Office accommodation	Stage 5: Works	- 26,1025	27,7684	West Rand	Mogale City	Western
6	GDS/D/MOHL AOAH/RR	Mohlakeng Old Age Home Refurb	Rehabilitation of Institution to a safe environment	Stage 5: Works	- 26,2237	27,705	West Rand	Rand West City	Western
4. Maintenance and Repairs									
7	GDS/D/MUN SI SIF/ MAINT	Munsieville Integrated Facility Main	Infrastructure Maintenance and Repairs Buildings	Stage 5: Works	- 26,0737	27,7535	West Rand	Mogale City	Western
8	GDS/D/KAGIS	Kagiso Integrated	Infrastructure Maintenance	Stage 5: Works	- 26,1	27,7829	West Rand	Mogale City	Western

Project number	Project Unique Number	Project /Programme Name	Project Description	IDMS Gate	Latitude	Longitude	District Municipality	Local Municipality	Development Corridor
	O SIF/ MAINT	Facility Maint	and Repairs Buildings		655				
9	GSDS/MOHL A OAH/ MAINT	Mohlakeng Residential Facility Main	Infrastructure Maintenance and Repairs Buildings	Stage 5: Works	- 26,2 237	27,70 5	West Rand	Rand West City	Western
10	GSDS/WEST R/ MAINT	West Rand Region Maintenance and repairs	Infrastructure Maintenance and Repairs Buildings	Stage 5: Works	- 26,10 1	27,7684	West Rand	Mogale City	Western
11	GSDS/WES T R/ OHS/MAI NT	Occupational Health and Safety West Rand Region	Upgrading of Facilities to a safe environment	Stage 5: Works	- 26,103 9	27,775	West Rand	Mogale City	Western
5. Non-Infrastructure									
12	GSDS/ASSET/ MP	Asset Management Planning	Asset Management Plan	Package d Program me	Various Corrido rs	Vario us Corrid ors	Across Various Corridors	Across Various Corridors	Across Various Corridors
13	GSDS/LAND/P ROP	Land/Prop erty Acquisiti on	Land/Prop erty Acquisitio n	Package d Program me	Various Corrido rs	Vario us Corrid ors	Across Various Corridors	Across Various Corridors	Across Various Corridors
14	GSDS/ IDMS/CAPA	Internal Capacit y Buildin g	Capacity Building of the Infrastructur e Unit	Other- Programme / Project Administ ration	Adminis tration	Adminis tration	Across Various Corrido rs	Across Variou s Corrid ors	Across Various Corridors
15	GSDS/TOWN/ PL	Town Planning Complian ce	Town Planning (Subdivisio n)	Package d Program me	Various Corrido rs	Vario us Corrid ors	Across Various Corridors	Across Various Corridors	Across Various Corridors

Project number	Project Unique Number	Project /Programme Name	Project Description	IDMS Gate	Latitude	Longitude	District Municipality	Local Municipality	Development Corridor
16	GDSD/COMPL	Architectural Services	As built drawings for institutions in order to comply with Children Act	Package d Programme	Various Corridors	Various Corridors	Across Various Corridors	Across Various Corridors	Across Various Corridors

DEPARTMENT OF HUMAN SETTLEMENT

Project number	Project Unique Number	Project / Programme Name	Project Description	IDMS Gate	Latitude	Longitude	District Municipality	Local Municipality	Development Corridor	Type of Infrastructure
1. New and Replacement Assets										
1	G01070018/1	3 V Muldersdrift Home Trust Foundation/ ITHEMBALETHU VILLAGE(Dr Motlana)	Top Structure Construction	Stage 5: Works	-26,0157	27,8573	West Rand	Mogale City	Western	Housing Units/ Serviced Stands
2	G17010018/1	Western Mega Planning & Services	Top Structure Construction	Stage 5: Works	-26,0982	27,7595	West Rand	Mogale City	Western	Housing Units/ Serviced Stands
3	G03030207/1	3 E Purchase of Land	Top Structure Construction	Stage 3: Design Development	Various Corridors	Various Corridors	Various Corridors	Various Corridors	Across Various Corridors	Housing Units/ Serviced Stands
4	G02110013/1	3 D Leratong - Phase 1	Top Structure Construction	Stage 5: Works	-26,173	27,8061	West Rand	Mogale City	Western	Housing Units/ Serviced Stands
5	G21010012/1	3 D Dan Tloome Sports Facility And Community Hall - Phase 1	Top Structure Construction	Stage 5: Works	-26,0982	27,7595	West Rand	Mogale City	Western	Housing Units/ Serviced Stands
			Top Structure							Housing Units/

6	G03030214/ 1	3 E Rietvallei - Phase 1	Construction	Stage 5: Works	-26,2046	27,774	West Rand	Mogale City	Western	Serviced Stands
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DEPARTMENT OF ROADS AND TRASPORT

Municipal ity	Developm ent Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastru cture	Total Job Creati on Target	Proje ct Start Date	Project End Date	Sourc e of Fund ing	Budget Program me Name	Sub- Progra mme	Project Cost	Total Availa ble	MTEF Forward Estimates		
												2024/ 25	2025/ 26	2026/ 27
Mogale City	Western	Other Fixed Structures	Upgrada s and additions	Not Applica ble	01 April 2019	31 March 2025	Equita ble Share	Transpor t Infrastru cture	Design	Not Yet Available	50	-	-	
Various	Various	Contracto rs	Upgrada s and addition s	Not Yet Availa ble	Not Yet Availa ble	Not Yet Availab le	Equit able Share	Trans port Regul ation	Opera tor Licen se and Permi ts	Not Yet Availa ble	4 450	-	-	
West Rand District Municip ality	Western	Other Fixed Structures	Upgrada s and additions	Not Applica ble	Not Yet Availa ble	Not Yet Availabl e	Equit able Share	Transp ort Infrastr ucture	Design	Not Yet Availab le	50	-	-	
Various	Various	Buildings	Upgrada s and additions	Not Yet Availab le	Not Yet Availab le	Not Yet Available	Equita ble Share	Administ ration	Corpor ate Support	Not Yet Available	9 273	-	-	
West Rand District Municip ality	Western	Other Fixed Structures	Refurbish mentand rehabilita tion	65	01 April 2023	30 March 2025	Equita ble Share	Transp ort Infrastr ucture	Constr uction	40 000	5 100	12 750	12 750	
West Rand District	Western	Other Fixed Structures	Refurbish mentand rehabilita tion	165	20 Februa ry 2020	30 March 2022	Equit able Share	Transp ort Infrastr ucture	Constr uction	151 001	3 340	-	-	

Municipality	Development Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastructure	Total Job Creation Target	Project Start Date	Project End Date	Source of Funding	Budget Programme Name	Sub-Programme	Project Cost	Total Available	MTEF Forward Estimates	
												2024/25	2025/26
Various	Various	Contractors	Maintenance and repair	Not Yet Available	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	80 000	20 000	35 000	25 000
Various	Various	Contractors	Maintenance and repair	3 800	01 April 2023	31 March 2024	EPWP Grant	Transport Infrastructure	Maintenance	3 343			
Various	Various	Contractors	Maintenance and repair	1 210	01 July 2022	01 July 2025	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	558 528	224 143	-	-
Various	Various	Contractors	Maintenance and repair	20	01 October 2023	30 September 2026	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	364 810	101 603	101 603	101 603
Various	Various	Contractors	Maintenance and repair	25	Not Yet Available	Not Yet Available	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	342 000	28 567	145 433	126 389
West Rand District	Western	Contractors	Maintenance and repair	75	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	Not Yet Available	50	-	-
Various	Various	Contractors	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Traffic Engineering	Not Yet Available	600	-	-
Various	Various	Contractors	Maintenance and repair	Not Yet available	Not Yet available	Not Yet available	Equitable Share	Transport Regulation	Transport Admin and Licensing	Not Yet Available	6 800	-	-
Various	Various	Contractors	Maintenance and repair	Not Yet available	Not Yet available	Not Yet available	Equitable Share	Transport Regulation	Operator License and Permits	Not Yet Available	2 300	-	-
Various	Various	Contractors	Maintenance	62	Not Yet	Not Yet	Equitable	Transport	Maintenance	227 000	20 025	103	103

Municipality	Development Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastructure	Total Job Creation Target	Project Start Date	Project End Date	Source of Funding	Budget Programme Name	Sub-Programme	Project Cost	Total Available	MTEF Forward Estimates		
												2024/25	2025/26	2026/27
			and repair		Available	Available	Share	Infrastructure	nance			463	463	
Various	Various	Contractors	Maintenance and repair	1 500	01 October 2022	01 October 2025	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	1 842 000	722 246	368 188	439 126	
Various	Various	Contractors	Maintenance and repair	1 500	01 October 2022	01 October 2025	Equitable Share	Transport Infrastructure	Maintenance	1 842 000	-	246 989	-	
Various	Various	Contractors	Maintenance and repair	855	Not Yet Available	Not Yet Available	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	Not Yet Available	13 333	-	-	
Various	Various	Contractors	Maintenance and repair	Not Applicable	28 January 2021	27 October 2025	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	45 500	6 000	-	-	
Various	Various	Contractors	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	42 300	2 000	-	-	
Various	Various	Contractors	Maintenance and repair	Not Yet Available	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	450 000	51 333	256 333	127 167	
Various	Various	Contractors	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	Not Yet Available	98 701	-	-	
Various	Various	Contractors	Maintenance and repair	Not Applicable	01 October 2021	30 September 2024	Equitable Share	Transport Infrastructure	Traffic Engineering	Not Yet Available	6 563	-	-	
Various	Various	Contractors	Maintenance and repair	22	Not Yet Available	Not Yet Available	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	132 000	11 500	59 417	59 417	

Municipality	Development Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastructure	Total Job Creation Target	Project Start Date	Project End Date	Source of Funding	Budget Programme Name	Sub-Programme	Project Cost	Total Available	MTEF Forward Estimates	
												2024/25	2025/26
Various	Various	Contractors	Maintenance and repair	100	25 March 2021	24 March 2025	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	134 244	10 000	-	-
Various	Various	Contractors	Maintenance and repair	Not Yet Available	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	7 338	3 804	2 219	
Various	Various	Contractors	Maintenance and repair	15	20 July 2021	19 July 2024	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	82 392	22 675	-	-
Various	Various	Contractors	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	56 000	4 915	25 394	25 394
Various	Various	Contractors	Maintenance and repair	35	20 September 2021	19 September 2024	Equitable Share	Transport Infrastructure	Maintenance	40 000	11 407	-	-
Various	Various	Contractors	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	213 000	9 627	49 740	49 740
Various	Various	Material & Supplies	Maintenance and repair	Not Applicable	10 February 2021	09 February 2026	Equitable Share	Transport Infrastructure	Maintenance	16 642	50	5 333	5 333
Various	Various	Contractors	Maintenance and repair	5	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	158 000	13 121	48 110	52 483
Various	Various	Contractors	Maintenance and repair	5	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	33 000	4 569	10 967	10 966
Various	Various	Contractors	Maintenance and repair	Not Applicable	20 August 2021	19 August 2026	Equitable Share	Transport Infrastructure	Maintenance	39 718	13 695	13 332	13 332
Various	Various	Contractor	Maintenance	Not	Not Yet	Not Yet	Equitable	Transport	Maintenance	146 000	12 175	48 700	48 700

Municipality	Development Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastructure	Total Job Creation Target	Project Start Date	Project End Date	Source of Funding	Budget Programme Name	Sub-Programme	Project Cost	Total Available	MTEF Forward Estimates	
												2024/25	2025/26
		s	and repair	Applicable	Available	Available	Share	Infrastructure	nance				
Various	Various	Inv: Clothing Material	Maintenance and repair	Not Applicable	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	11 222	1 241	50	50
Various	Various	Contractors	Maintenance and repair	67	Not Yet Available	Not Yet Available	Equitable Share	Transport Infrastructure	Maintenance	260 000	21 667	86 667	49 134
Various	Various	Contractors	Maintenance and repair	Not Applicable	10 December 2021	09 December 2024	Provincial Roads Maintenance Grant	Transport Infrastructure	Traffic Engineering	35 000	3 672	-	-
Various	Various	Contractors	Maintenance and repair	Not Applicable	01 April 2020	31 March 2026	Equitable Share	Transport Infrastructure	Maintenance	455 000	85 000	95 000	
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	01 April 2020	31 March 2025	Equitable Share	Transport Operations	Public Transport Operations	7 849	2 239	-	-
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	08 December 2021	08 June 2025	Equitable Share	Transport Infrastructure	Planning	2 185	1 199	-	-
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	01 April 2018	31 March 2025	Equitable Share	Transport Infrastructure	Planning	1 000	50	-	-
Various	Various	Contractors	Maintenance and repair	Not Applicable	01 April 2020	31 March 2025	Equitable Share	Transport Infrastructure	Maintenance	Not Yet Available	1 000	-	-
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	30 April 2022	31 March 2025	Equitable Share	Transport Infrastructure	Planning	Not Yet Available	50	-	-

Municipality	Development Corridor	(Buildings and Other fixed Structures, Goods & Services, Plant, Machinery & COE)	Type of Infrastructure	Total Job Creation Target	Project Start Date	Project End Date	Source of Funding	Budget Programme Name	Sub-Programme	Project Cost	Total Available	MTEF Forward Estimates		
												2024/25	2025/26	2026/27
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	28 August 2019	28 August 2022	Equitable Share	Transport Infrastructure	Planning	22 106	50	-	-	
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	Not Available Yet	Not Available Yet	Equitable Share	Transport Infrastructure	Planning	Not Yet Available	50	-	-	
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	31 January 2023	31 July 2026	Equitable Share	Transport Infrastructure	Planning	23 256	21 400	-	-	
Various	Various	Transfers and Subsidies	Maintenance and repair	Not Applicable	01 April 2020	31 March 2026	Equitable Share	Transport Infrastructure	Maintenance	7 000	2 000	2 000	2 000	
Various	Various	Other Machinery and Equip	Maintenance and repair	Not Applicable	01 April 2023	31 March 2025	Equitable Share	Transport Infrastructure	Maintenance	Not Yet Available	5 000	5 000	5 000	
Various	Various	Contractors	Maintenance and repair	Not Applicable	01 April 2022	31 March 2025	Equitable Share	Transport Infrastructure	Maintenance	Not Yet Available	30 000	115 000	57 500	
Various	Various	Contractors	Maintenance and repair	Not Applicable	12 July 2018	31 March 2026	Provincial Roads Maintenance Grant	Transport Infrastructure	Maintenance	128 709	15 412	22 000	22 000	
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	01 August 2022	31 March 2025	Equitable Share	Transport Infrastructure	Planning	Not Yet Available	50	-	-	
Various	Various	Infrastructure & Planning Services	Upgrades and additions	Not Applicable	01 August 2022	31 March 2024	Equitable Share	Transport Infrastructure	Planning	Not Yet Available	1 100	-	-	

DEPARTMENT OF AGRICULTURE, RURAL DEVELOPMENT AND ENVIRONMENT

Project Number	Project Unique Number	Project / Programme Name	Project Description	Project Status	Latitude	Longitude	Municipality	Development Corridor	Economic Classification (Buildings & Other fixed Structures, Goods & Services, Plant, Machinery & Equipment, COE)
1. Upgrades and Additions									
1	TDS201806	Rand West Agripark	Upgrading of the Agripark	Design Development	-26,2795	27,6806	West Rand District Municipality	Western	Buildings and Other Fixed Structures
2	TDS201704	Tarleton Agripark	Upgrading of the Agripark	Design Development	-26,0574	27,6685	West Rand District Municipality	Western	Buildings and Other Fixed Structures
2. Maintenance and Repairs									
3	ABN202301	Abe Bailey Nature Reserve	Maintenance at the Abe Bailey Nature Reserve	Initiation	-26,3223	27,3484	West Rand District Municipality	Western	Buildings and Other Fixed Structures

DEPARTMENT OF SPORTS, ARTS, CULTURE AND RECREATION

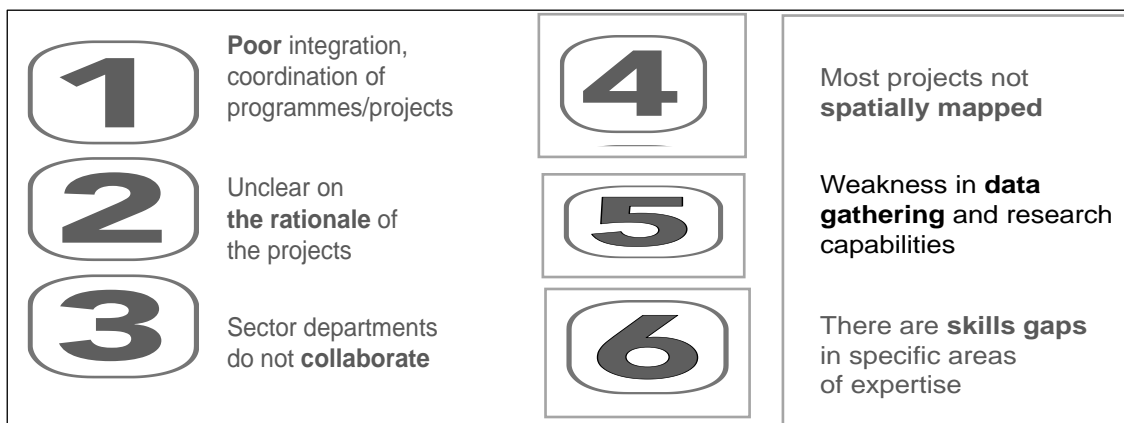
Project no.	Project / Programme Name	Type of Infrastructure	District Municipality	Local Municipality	Development Corridor	Source of Funding	Budget Programme Name	IDMS Gate	Project Status	Delivery mechanism	Project Start Date	Project End Date	Total Project Cost R'000
Maintenance and Repairs Category													
1	Maintenance & Repairs	Administration	Across all corridors	Across all corridors	Across all corridors	Equitable Share	Programme 1 - Administration	Package 1 - Programme	Packaged Programme	Packaged with Sub-Projects	31-Dec-19	31-Mar-26	9 000
New or replaced Infrastructure													
2	Zuuberkom Community Library	Library & Archives Centres	Rand West City	Rand West City	Western	Community Library Service Grant	Programme 2 - Cultural Affairs	Stage 2: Concept / Feasibility	Feasibility	Individual Project	01-Apr-18	31-Mar-26	32 373
3	Multi-Purpose Sport Facility-Wedela Primary School	Sports Facilities	Merafong City	Merafong City	Western	Equitable Share	Programme 4 - Sports and Recreation	Stage 2: Concept / Feasibility	Feasibility	Individual Project	31-Dec-19	31-Mar-26	1 137
4	Internal Capacity Building Programme	Administration	Across all corridors	Across all corridors	Across all corridors	Equitable Share	Programme 1 - Administration	Other-Programme / Project Administration	Other-Programme / Project Administration	Packaged with Sub-Projects	01-Apr-16	31-Mar-26	7 394

DISTRICT DEVELOPMENT MODEL (DDM)

DDM One Plan is defined as a Long-Term Strategic Framework that provides a common understanding of the state of development in the district/metro; a shared vision of development over the next 25-30 years; agreed set of impact-oriented strategies required to realise the vision and desired future outcomes and impacts; and agreed set of enablers and implementation commitments to give effect to the strategies in the immediate, short, medium and long term. The DDM in Gauteng was endorsed by the Premier's Co-ordinating Forum (PCF) in December 2019 and the Province's approach to DDM was approved by EXCO in June 2020. Gauteng utilizes the Centre of Government i.e. the Office of the Premier (OOP), Gauteng Provincial Treasury (GPT) and Gauteng Cooperative Governance & Traditional Affairs (COGTA) working together, to lead, support and guide the planning and budgeting process and ensure the participation of local government (municipalities), provincial sector departments and, the national sphere of government. To give effect to this, a DDM Road Map and Action Plan was developed to monitor and measure progress on the performance on the DDM in Gauteng.

During early 2021, the Political and Technical DDM/ IGR Steering Committees were formed across all five (5) Districts and Metropolitans, with the cooperation and support of the respective local municipalities where applicable. Initial stages of DDM implementation saw positive working relations in these various committees with a great deal of success in developing the District/Metro DDM Profiles and Diagnostic Reports towards the One Plans, Visioning and Development Strategies and, Implementation Commitments i.e. long term catalytic projects and programmes within each District or Metro. This then resulted in the development of all five (5) District / Metro One Plans i.e. West Rand and Sedibeng Districts and, City of Tshwane, City of Ekurhuleni and City of Johannesburg Metropolitans. All One Plans were submitted accordingly to the National Department of Cooperative Governance (DCOG) as was required by the end of June 2021.

Rationale behind the introduction of the DDM (Problem Statement)



Objectives of the DDM

- ① A Solve horizontal & vertical Silos
- ② Narrow distance between people and government
- ③ Deliver Integrated Services and M&E
- ④ Inclusive and gender responsive budgets and programmes based on people and community needs
- ⑤ Youth empowerment
- ⑥ Maximising impact
- ⑦ Facilitate for Local Economic Development

- ⑧ Sustainable development, accelerate initiatives to promote poverty eradication, employment & equality
- ⑨ Inculcate Long Range Planning

Strategies: DDM Transformation Focal Areas (Six Goals)

The DDM One Plan focusses on six strategic goals which are as follows:

- ① **People Development:** To fundamentally and radically improve the quality of life and overall well-being of people living in West Rand District Municipality currently, and in the future, with emphasis on supporting upliftment of vulnerable and marginalised groups
- ② **Economic Positioning:** To strategically position West Rand District Municipality in the national economy and to build a resilient and transformed WRDM economy;
- ③ **Spatial Restructuring and Environmental Sustainability:** To develop a transformed, efficient and sustainable spatial form and environment as a dynamic platform for the economy and for integrated human settlements;
- ④ **Infrastructure Engineering:** To mobilise, target, align and manage investment in infrastructure in a sustainable way supporting the economic positioning and transformed spatial structure of West Rand District Municipality;
- ⑤ **Integrated Service Provisioning:** To enable the residents of West Rand District Municipality to experience reliable, cost effective, viable, sustainable and seamless provisioning of services within functioning places; and
- ⑥ **Governance:** To improve the performance of all three spheres of government in relation to developmental impact in West Rand District Municipality.

Review of the DDM One Plan

The first generation of DDM One Plan has been reviewed in collaboration with all stakeholders and this has culminated in the birth of a second generation One Plan. This process is also closely related to the Integrated Development Plan (IDP) processes so as to avoid duplication of activities and the utilization of common platforms and processes, such as the public participation, community engagement, council structures for decision-making and most importantly, to ensure the linkages between the IDP and One Plan hence ensuring projects and programmes are implemented in the short, to medium and long terms i.e. during elected Council terms and beyond so as to realise the benefits of DDM on the ground and in communities.

ALIGNMENT OF THE DDM GOALS WITH THE WEST RAND REGIONAL OUTCOMES

DDM GOALS	WEST RAND REGIONAL OUTCOMES
Goal 1 :	Outcomes 5/6/7/10 :
1. People Development	5. Safe Communities
	6. Educated Communities
	7. Healthy Communities
	10. Socially Cohesive Communities
Goal 2 :	Outcomes 11/12 :
2. Economic Positioning	11. Reduced Unemployment
	12. Economic Development
Goal 3 :	Outcomes 8/9 :
3. Spatial Restructuring and Environmental Sustainability	8. Sustainable Environment
	9. Build Spatially Integrated Communities
Goals 4 and 5 :	Outcome 1 :
4. Infrastructure Engineering	1. Basic Service Delivery Improvement
5. Integrated Service Provisioning	
Goal 6 :	Outcomes : 2/3/4/13/14
6. Governance	2. Accountability Municipal Administration
	3. Skilled, Capacitated, Competent and Motivated Workforce
	4. Ethical Administration and Good governance
	13. Robust financial administration
	14. Institutional planning and transformation

The tables below depicts the DDM projects which are currently implemented and the ones which have been identified for implementation within the WRDM Region during the review of the One Plan.

Refer to Annexure A: DDM Reviewed One Plan

Catalytic projects (Current catalytic projects in implementation categorised as short to medium term < 5 years and long term > 5 years):

Project / Programme	Description	Project value	Municipality	Status
N12 Corridor Multitier SEZ	Residential expansion and housing development, Mixed-use nodes, the infill and intensification brownfield areas	To be confirmed	West Rand	Tender for Master Plan: The tender was concluded in November 2022 and the commissioned Masterplan was completed in 2023. Land has been donated by Sibanye, Mogale City and Rand West. Discussions are underway with Merafong Municipality to donate land as well
Pelzvale Wastewater Treatment Works	Development of the 60ml/d Pelzvale Waste Water Treatment Works. – Mega Housing Project	R1.8 billion	Rand West City	Funding blockages. Funding applications have been submitted to DWS, MIG & HSDG
Dan Tloome Mega and Droogeheuwel Development Ground Reservoirs, Pump Stations, Tower Storage and Bulk Supply Pipelines	Dan Tloome Mega and Droogeheuwel Development Ground Reservoirs, Pump Stations, Tower Storage and Bulk Supply Pipelines – Mega Housing Project.	R1.1 billion	Rand West City	Funding blockages. Funding applications have been submitted to DWS, MIG & HSDG
Construction and Upgrading of Electrical Substation in Randfontein Developments	Construction and upgrading of Electrical Substation in Randfontein Developments: Droogeheuwel, Montrose, Mohlakeng Ext 11, Dan Tloome & Western - Mega Housing Developments	R538 million	Rand West City	Funding blockages. Funding applications have been submitted to sector departments
Randfontein Wastewater Treatment Works and Badirile Wastewater Treatment Works	Randfontein Waste Water Treatment Works and Badirile Waste Water Treatment Works – Mega Housing Developments	R649 million	Rand West City	Funding blockages .Funding applications have been submitted to sector departments

Project / Programme	Description	Project value	Municipality	Status
Simunye / Thusanang, Waagterskop, Bekkersdal Ground Reservoirs, Pump Stations, Tower Storage and Bulk Supply Pipelines and Distribution Lines	Simunye / Thusanang, Waagterskop, Bekkersdale Ground Reservoirs, Pump Stations, Tower Storage and Bulk Supply Pipelines and Distribution Lines – Mega Housing Developments	R487 million	Rand West City	Funding blockages. Funding applications have been submitted to sector departments
Westergloor Ground Reservoirs, Pump Station, Tower Storage and Bulk Supply and Distribution Pipelines – Mega Housing Developments	Westergloor Ground Reservoirs, Pump Station, Tower Storage and Bulk Supply and Distribution Pipelines – Mega Housing Developments	R281 million	Rand West City	Funding blockages. Funding applications have been submitted to sector departments
Development of the Thusanang Wastewater Treatment Works and the Lower Dan Tloome Wastewater Treatment Works	Development of the Thusanang Wastewater Treatment Works and the Lower Dan Tloome Wastewater Treatment Works	R483 million	Rand West City	Funding blockages. Funding applications have been submitted to sector departments
Regional Airport	Establishment of a cargo Regional Airport that will transport agricultural and proceeds products from the SEZ along the N12 corridor development.	R350 million	Rand West City	Funding blockages. Funding applications have been submitted to sector departments
Bokamoso-Ba-Rona (formerly Merafong Bio/West Rand Agri parks)	The project involves the creation of an Agro-based circular economy in the West Rand made up of various but integrated components, Agro-Parks, Bio-Energy Plant, Agro-processing Hub and a Market. The project is currently undergoing Feasibility Studies. The project will have a Technical Assistance components and private sector participation to assist the farmers with technical know-	R1.0 billion	Merafong City	Feasibility studies completed.

Project / Programme	Description	Project value	Municipality	Status
	how, capacity-building and inputs. In addition, the private sector will provide the necessary off-takes for the produce.			
West Rand Mega Park Development	The West Rand Mega Park will comprise of Agri-Processing Hub and Industrial Park, with food city centre, which will include a fresh produce market and various food markets. In addition, the development will include a container depot, truck stop, diesel depot, logistics hub, solar farm and ancillary services. Impact: The project will create 50,000 additional jobs (7,500 temporary jobs)	R20 billion	Merafong City	Engagements with different stakeholders and parties are still ongoing to solve the electrical issues and the micro-grid.
Merafong GDS identified diversification projects.	Feasibility study solar park and bio-energy park in progress (GIFA)	R10 million	Merafong City	Bioenergy Agro-Industrial Park project is making progress. Transaction Advisor (CAPIC) appointed. First phases of implementation expected in late 2024.
Mining Town Allocation	Upgrading Water and Sewer Infrastructure	R48.4 million	Merafong City	Project implementation is underway. Additional grants of R50 million is expected for 2024/25 to implement the following projects: -Khutsong Electricity -Khutsong Roads & Storm water -Khutsong Ext 5&6 Outfall Sewer -Khutsong Alternative Bulk Water -Kokosi WWTP -Kokosi Ext. 6 Completion of sewer network and installation of water meters

DDM proposed projects (Proposed projects in implementation of the 2nd Generation of the One Plan -long term projects):

Project name	Project Category	DDM Transformation Focus Area	Project Type	Project Champion	Project Stage	Sources of Funding	Budget Amount	Budget Status	Expected date of completion
Cannabis Industrialization	Catalytic	Economic positioning	Non-Infrastructure	GDARDE WSEZ Mogale City LM	Development of comprehensive business plan for Hempvest has been approved. Business plan will advise on how the incubation program and offtake agreement with SMMEs in partnership with Hempvest should unfold		R2 billion		
N12 Corridor Multitier SEZ	Catalytic & Major	Economic positioning	Infrastructure	DED, West Rand SEZ, Rand West, Mogale, and Merafong LM	Land donated by Sibanye, Mogale City and Rand West. Discussions are underway with Merafong Municipality to donate land as well		To be confirmed		
West Rand Mega Park Development	Catalytic	Economic positioning	Infrastructure	Rand West City LM	Engagements with different stakeholders and parties are still ongoing to solve the electrical issues and the micro-grid.		R20 billion		
Bokamoso-Ba-Rona (formerly Merafong Bio/West Rand Agri parks)	Catalytic	Economic positioning	Non-Infrastructure	Rand West LM GIFA	Feasibility studies completed.	GIFA	R1.0 billion		
Krugerdsorp Game Reserve Theme Park	Strategic	Economic positioning	Non-Infrastructure	GIFA MCLM	Market Release		R20 Million		
Agri-Hub, Swanneville, Tarlton & Magaliesburg	Catalytic & Major	Economic positioning	Infrastructure	MCLM	Tarlton and Magaliesburg plots revised for leasing to applications		N/A		
Leratong Smart City Project	Catalytic & Strategic	Economic positioning	Non-Infrastructure	MCLM	Feasibility Studies and planning stage.		N/A		
Merafong Solar Farm	Catalytic & Strategic	Economic positioning	Infrastructure	Merafong GIFA	Feasibility study completed; land allocated to 6 developers. Last mile project preparation work, including licences and offtakes and ESIA approval.	GIFA	R7,5 billion		
Merafong GDS identified diversification projects.	Catalytic & Strategic	Economic positioning	Infrastructure	Merafong GIFA	Bioenergy Agro-Industrial Park project is making progress. Transaction Advisor (CAPIC) appointed. First phases of implementation expected in late 2024.	GIFA	R10 million		
Varkenslaagte/Elijah Barayi Mega	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements	4486 Sites and 4138 Units		R266,707,638.47		
Westonaria Borwa Mega	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements		Gauteng Partnership Fund	R41,143,297.90		
Dan Tloome Mega	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements	3500 stands and 2196 units	Gauteng Partnership Fund	R351,957,755.62		
Afrivillage/Greenhills	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements		Gauteng Partnership Fund	R50,073,871.85		
Montrose Mega	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements	2418 Sites and 2169 Units	Gauteng Partnership Fund	R29,095,770.45		

Project name	Project Category	DDM Transformation Focus Area	Project Type	Project Champion	Project Stage	Sources of Funding	Budget Amount	Budget Status	Expected date of completion
Western Mega	Major/Strategic	Spatial restructuring and environmental sustainability	Infrastructure	Gauteng Dep. Human Settlements	2172 Sites and 2172 Units	Gauteng Partnership Fund	R88,123,341.25		
Mining Town Allocation	Catalytic	Spatial restructuring and environmental sustainability	Infrastructure	Merafong	48.4 million was transferred to Merafong and the project implementation is underway. Additional grants of R50 million is expected for 2023/24 to implement (i) Khutsong Electricity, (ii) Khutsong Roads & Storm water (iii) Khutsong Ext 5&6 Outfall Sewer (iv) Khutsong Alternative Bulk Water (v) Kokosi WWTP (vi) Kokosi Ext. 6 Completion of sewer network and installation of water meters		R48.4 million		
Zuurbekom WWTW	Major/Strategic	Infrastructure engineering	Infrastructure	Rand Water, DWS & Rand West City LM		Rand Water & DWS	R1.57 Billion Rands		
Mohlakeng Pump Station	Major/Strategic	Infrastructure engineering	Infrastructure	Rand Water, DWS & Rand West City LM	-	Rand Water & DWS	R 287 Million Rands		
P241-1 from K15 (R558) to K11 (R28) Bekkersdal	Catalytic & Strategic	Infrastructure engineering	Infrastructure	Gauteng Dep. Roads & Transport	Designing		R300 million		2024/25
K72/N14 Pinehaven Interchange	Strategic	Infrastructure engineering	Infrastructure	Gauteng Dep. Roads & Transport	Tendering		R400 million		2025/26
Pelzvale Wastewater Treatment Works	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West DWS, DeCOG- MIG & Human Settlements - HSDG	Funding blockages. Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R1.8 billion		
Construction and Upgrading of Electrical Substations	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West DWS, DeCOG- MIG & Human Settlements - HSDG	Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R538 million		
Randfontein Wastewater Treatment Works and Badirile Wastewater Treatment Works	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West DWS, DeCOG- MIG & Human Settlements - HSDG	Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R649 million		
Simunye / Thusanang, Waagterskop, Bekkersdal Ground Reservoirs, Pump Stations, Tower Storage and Bulk Supply Pipelines and Distribution Lines	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West DWS, DCOG- MIG & Human Settlements - HSDG	Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R487 million		
Westergloor Ground Reservoirs, Pump Station, Tower Storage and Bulk Supply and Distribution Pipelines – Mega Housing Developments	Major/Strategic	Infrastructure engineering	Infrastructure	Rand Water, DWS & Rand West City LM	-	Rand Water & DWS	R281 million		

Project name	Project Category	DDM Transformation Focus Area	Project Type	Project Champion	Project Stage	Sources of Funding	Budget Amount	Budget Status	Expected date of completion
Development of the Thusanang Wastewater Treatment Works and the Lower Dan Tloome Wastewater Treatment Works	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West City LM, DWS, DCOG- MIG & Human Settlements - HSDG	Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R483 million		
Dan Tloome Mega and Droogheuwel Development	Major/Strategic	Infrastructure engineering	Infrastructure	Rand West DWS, DCOG- MIG & Human Settlements - HSDG	Funding blockages. Funding applications have been submitted to DWS, MIG & HSDG	DWS, MIG & HSDG	R1.1 billion		

Project name	Short-term (0-1 year):				Medium-term (1-3 years):				Long-term (3+ years):			
1. Bokamoso-Ba-Rona (formerly Merafong Bio/ West Rand Agri parks)	Goals: Assess market needs, secure initial funding for infrastructure.	Roles and Responsibilities: Project manager, market analysts, finance team.	Funding: Seek public-private partnerships, potential grants.	Management: Establish development guidelines, community consultations.	Goals: Develop key infrastructure, attract vendors, initiate marketing.	Roles and Responsibilities: Project manager, construction teams, marketing specialists.	Funding: Diversify funding sources, explore private investments.	Management: Monitor vendor uptake, address emerging issues.	Goals: Establish sustainable Agro-Parks, Bio-Energy Plant, Agro-processing Hub and a Market..	Roles and Responsibilities: Continued project management, economic development team.	Funding: Sustainable revenue models, attract long-term vendors.	Management: Focus on long-term sustainability, community integration.
2. Cannabis Industrialisation	Goals: Conduct regulatory analysis, initiate public discourse.	Roles and Responsibilities: Project manager, legal team, public relations.	Funding: Initial budget for legal and regulatory assessments.	Management: Establish a regulatory framework, engage stakeholders.	Goals: Develop licensing processes, attract cannabis-related businesses.	Roles and Responsibilities: Project manager, licensing board, business development.	Funding: Licensing fees, potential industry partnerships.	Management: Oversee regulatory compliance, assess industry growth.	Goals: Establish a regulated cannabis industry, ensure economic benefits.	Roles and Responsibilities: Continued project management, industry regulators.	Funding: Sustainable industry revenue, ongoing regulatory fees.	Management: Monitor industry impact, adjust regulations as needed.
3. West Rand Mega Park Development	Goals: Assess market needs, secure initial funding for infrastructure.	Roles and Responsibilities: Project manager, market analysts, finance team.	Funding: Seek public-private partnerships, potential grants.	Management: Establish development guidelines, community consultations.	Goals: Develop key infrastructure, attract vendors, initiate marketing.	Roles and Responsibilities: Project manager, construction teams, marketing specialists.	Funding: Diversify funding sources, explore private investments.	Management: Monitor vendor uptake, address emerging issues.	Goals: Establish West Rand Mega Park as a regional market hub, foster economic growth.	Roles and Responsibilities: Continued project management, economic development team.	Funding: Sustainable revenue models, attract long-term vendors.	Management: Focus on long-term sustainability, community integration.
4. Prioritise all bulk-infrastructure projects for implementation of Catalytic projects.	Goals: Conduct comprehensive sewer system & wastewater treatment works assessment & identify priority areas.	Roles and Responsibilities: Project manager, environmental engineers, local government representatives.	Funding: Secure initial budget for assessments, explore government grants.	Management: Develop a phased plan for sewer system and wastewater treatment upgrades.	Goals: Implement priority upgrades, expand WWTW & sewer network coverage.	Roles and Responsibilities: Project manager, construction teams, environmental monitoring team.	Funding: Seek additional funding sources, explore public-private partnerships.	Management: Monitor environmental impact, address community concerns.	Goals: Establish a robust and sustainable WWTW & regional sewer system.	Roles and Responsibilities: Continued project management, environmental compliance team.	Funding: Develop self-sustaining revenue models, explore long-term partnerships.	Management: Focus on continuous improvement, adapt to changing environmental regulations.
5. N12 Corridor Multitier SEZ	Goals: Conduct traffic and economic feasibility studies, engage with affected communities.	Roles and Responsibilities: Project manager, traffic analysts, community engagement team.	Funding: Secure initial budget for studies, explore government grants and private investments.	Management: Develop a phased plan for a multitier SEZ corridor development.	Goals: Initiate infrastructure upgrades, attract businesses to the corridor.	Roles and Responsibilities: Project manager, construction teams, business development team.	Funding: Combine public and private investments, secure development grants.	Management: Monitor progress, address any emerging challenges.	Goals: Establish the N12 Corridor Multitier SEZ as a major economic and transportation hub.	Roles and Responsibilities: Continued project management, economic development team.	Funding: Sustainable revenue models, ongoing support from businesses and government.	Management: Focus on long-term sustainability, traffic management, and community well-being.

Project name		Short-term (0-1 year):				Medium-term (1-3 years):				Long-term (3+ years):			
6.	Agri-Hub, Swanneville, Tarlton & Magaliesburg	Goals: Assess agricultural development potential, engage with local farmers.	Roles and Responsibilities: Project manager, agricultural specialists, community liaison.	Funding: Secure initial budget for assessments, explore potential investors.	Management: Develop a phased plan for agri-hub development.	Goals: Initiate agricultural infrastructure development, attract farmers and agribusinesses.	Roles and Responsibilities: Project manager, construction teams, agricultural business development team.	Funding: Combine public and private investments, secure development grants.	Management: Monitor progress, address any emerging challenges.	Goals: Establish Swanneville, Tarlton & Magaliesburg as a thriving agricultural hub.	Roles and Responsibilities: Continued project management, agricultural development team.	Funding: Sustainable revenue models, ongoing support from farmers and agribusinesses.	Management: Focus on long-term sustainability, agricultural innovation, and community well-being.
7.	K 72/N14 Pinehaven Interchange:	Goals: Evaluate current interchange functionality, engage with relevant transport authorities.	Roles and Responsibilities: Project manager, transportation experts, engagement team.	Funding: Secure initial budget for assessment, explore partnership with transportation agencies.	Management: Develop a phased plan for interchange improvement.	Goals: Initiate infrastructure upgrades, improve traffic flow and safety.	Roles and Responsibilities: Project manager, construction teams, traffic management experts.	Funding: Combine public and private investments, explore regional transport grants.	Management: Monitor progress, address any emerging challenges.	Goals: Establish the K 72/N14 Pinehaven Interchange as a key transportation hub.	Roles and Responsibilities: Continued project management, collaboration with transportation agencies.	Funding: Sustainable revenue models, ongoing support from transportation authorities.	Management: Focus on long-term efficiency, traffic management, and safety.
8.	P241-1 from K15 (R558) to K11 (R28) Bekkersdal	Goals: Evaluate current functionality of the road, engage with relevant transport authorities.	Roles and Responsibilities: Project manager, transportation experts, engagement team.	Funding: Secure initial budget for assessment, explore partnership with transportation agencies.	Management: Develop a phased plan for construction or road improvement.	Goals: Initiate infrastructure upgrades, improve traffic flow and safety.	Roles and Responsibilities: Project manager, construction teams, traffic management experts.	Funding: Combine public and private investments, explore regional transport grants.	Management: Monitor progress, address any emerging challenges.	Goals: Establish P241-1 from K15 (R558) to K11 (R28) Bekkersdal approximately 19km.	Roles and Responsibilities: Continued project management, collaboration with transportation agencies.	Funding: Sustainable revenue models, ongoing support from transportation authorities.	Management: Focus on long-term efficiency, traffic management, and safety.

SECTION J: BUDGET REPORT

1. Section three: Executive summary

1.1. Introduction

In preparing this budget, all communities and stakeholders in the West Rand District were consulted as required by Chapter 5 of the Local Government: Municipal Systems Act. Strategic alignment of the West Rand Integrated Development Plan (IDP) with the National Development Plan, Provincial Strategic Objectives as well as the District Vision to integrated district governance to achieve a better life for all and further guided by our available resources to achieve our goals in reducing poverty, unemployment and inequality within our region.

This budget is tabled in a most difficult times where South Africans households are under pressure from the rising cost of living and unemployment. The Consumer Price Index (CPI) inflation is forecasted to be within the 3 to 6 percent and municipalities are required to justify all increases in excess of the projected inflation target for 2024/25 in consideration of socio-economic impact.

At the end of December 2023, South Africa's unemployment rate eased from 32.6% to 31.9%. This excludes those that are no longer seeking employment.

This budget seeks to provide resources towards objectives depicted in the municipality's Integrated Developmental Plan (IDP). The IDP process in the South African context is amongst others, an approach to planning aimed at involving the municipality and stakeholders such as private sector, government departments and the community to jointly find the best solutions towards sustainable development. Therefore,

the IDP provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

Furthermore, it is important that municipal IDPs correlate with national and provincial priorities. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of lives of the communities. The West Rand Region aims to master the integrated planning process by collaborating with local municipalities, sector departments and private sector amongst others, to ensure improved service delivery and economic development.

It is within this context that the municipal budget was prepared for the 2024/25 MTREF period. The objective for the municipality during the budget planning process was to keep the tariffs as low as possible to provide some relief in this uncertain economic environment

1.2. 2024/25 National budget

Honorable Minister Enoch Godongwana delivered his budget speech on 21 February 2024.

Our mission over the past 30 years has been to restore both social and economic justice to our nation, and to decisively address the inequality that was the hallmark of systemic discrimination and dispossession.

The budgets we have tabled since 1994, have been about securing the goal of growing the economy, so that we can do more to address the inequalities and deprivation that still scar our society and undermine the promise of democracy.

Global growth is forecast to increase, from 3.1 per cent this year to 3.2 per cent in 2025. The moderate improvement is due to growth in the United States and several large emerging economies.

Compared to a year ago, the budget deficit for 2023/24 is estimated to worsen from 4 per cent to 4.9 per cent of GDP.

The higher budget deficit means that debt-service costs in 2023/24 have been revised higher, by R15.7 billion to R356 billion.

Load shedding is a problem that confronts all South Africans. It disrupts production, operations and livelihoods. To promote further investments in renewable energy, this budget proposes an increase in the limit for renewable energy projects that can qualify for the carbon offsets regime, from 15 megawatts to 30 megawatts

The Public Procurement Bill was expeditiously passed by the National Assembly. The amended Bill has now been referred to

the National Council of Provinces for concurrence. National Treasury is supporting provincial legislatures as they process the Bill and conduct nationwide public hearings.

The Bill provides for transformation measures through set asides, pre-qualification and advancement of persons disadvantaged by unfair discrimination. These measures would be applicable to specified categories of persons including small enterprises owned by black people, black women, black youth, black people with disabilities, and enterprises within a particular geographical area including enforcement of transformation through the BBBEE level status.

R61.4 billion is allocated for employment programmes over the medium term. R7.4 billion has been identified for the Presidential Employment Initiative.

Government is also prioritising fighting crime and corruption with a focus on enhancing law enforcement agencies. A total of R765 billion is allocated to the peace and security cluster.

R2.8 trillion, or 51.1 per cent, of total non-interest expenditures, is allocated to provinces and municipalities over the next three years.

R531.7 billion is allocated to local governments, and R2.3 trillion for provinces.

An additional R105.5 billion rand is allocated to provinces over the next three years to cover the cost of implementing the 2023 public-service wage agreement, mainly in the education and health sectors.

In conclusion, government is making the most out of very limited resources. We continue to:

- Support economic growth;
- Reduce the growth of government debt and the cost of debt; and
- Allocate more funds for core services, provide for the social wage and preserve infrastructure budgets.

The following macro-economic forecasts must be considered when preparing the 2024/25 MTREF municipal budgets:

Table 1: Macroeconomic performance and projections 2022 - 2027					
Fiscal year	2022/23	2023/24	2024/25	2025/26	2026/27
	Actual	Estimate	Forecast		
CPI Inflation	6.9%	6.0%	4.9%	4.6	4.5%
<i>Source: Budget review 2023</i>					

1.3. 2024/25 West Rand District Municipal budget

The second review of the approved 2022/23-2026/27 Integrated Development Plan (IDP) under the new administration, which is the 2024/25 IDP is to be considered by Council on 23 May 2024 and is included in a separate agenda item. This IDP is supported by sector departmental plans from both National and provincial sphere of government. A perfect alignment has been effected between the budget and IDP to ensure that all projects are sufficiently funded.

1.4. Municipal Regulations on a Standard Chart of Accounts (mSCOA)

The municipality has prepared its budget and A schedules on version 6.8 of the mSCOA classification framework.

A high-level summary of the 2024/25 MTREF budget is provided in the table below:

Table 1: High level summary of the 2024/25 MTREF

Description	Adjusted budget 2023/24	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands				
Operating Revenue	50 715	59 692	63 793	65 669
Operating Grants	274 619	272 332	273 064	279 352
Capital grant	77 364	67 378	65 381	54 501
Total Revenue	402 698	399 402	402 238	399 523
Operating expenditure	394 318	398 302	411 403	416 135
Capital Expenditure	8 378	1 100	450	350
Total Expenditure	402 696	399 402	411 853	416 485
Surplus/(Deficit)	2	(0)	(9 615)	(16 962)

1.5. Operating budget

A summary of the operating budget is provided in the table below:

Table 2: Operating budget

DC48 West Rand - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Current Year 2024/25		2024/25 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year +1 2024/25	Budget Year +2 2025/26	Budget Year +2 2026/27
R thousands					
Revenue By Source					
Rental of facilities and equipment	2 606	2 606	2 867	2 998	3 133
Interest earned - external investments	3 919	5 642	5 907	6 178	6 456
Interest earned - outstanding receivables	355	814	852	891	931
Licences and permits	701	701	734	768	802
Reversal on impairment of investment	4 600	4 600	3 600	2 776	1 907
Transfers and subsidies	262 852	274 619	272 332	273 064	279 352
Other revenue	22 709	35 702	45 083	49 801	52 042
Gains on disposal of PPE	550	650	650	380	397
Total Revenue (excluding capital transfers and contributions)	298 292	325 333	332 024	336 857	345 022
Expenditure By Type					
Employee related costs	222 569	225 169	238 454	249 423	260 647
Councillors remuneration	13 132	14 117	14 809	15 490	16 187
Debt impairment	650	1 650	1 731	1 810	1 892
Depreciation & asset impairment	5 800	6 000	6 294	6 584	6 880
Interest cost and penalties	6 135	11 198	11 747	12 287	12 840
Other materials	250	410	410	300	350
Contracted services	9 464	83 819	75 381	73 757	63 259
Transfers and subsidies	12 469	11 486	12 469	13 043	13 629
Operating costs	30 156	40 469	37 007	38 709	40 451
Loss on disposal of PPE					
Total Operating Expenditure	300 625	394 318	398 302	411 403	416 135
Operating Surplus/(Deficit) for the year	(2 334)	(68 985)	(66 278)	(74 546)	(71 113)
Capital Transfers and subsidies	75 786	77 364	67 378	65 381	54 501
Capital expenditure	73 450	8 378	1 100	450	350
Surplus/(Deficit) for the year	2	2	(0)	(9 615)	(16 962)

The main contributors to the operating revenue and operating expenditure of the 2024/25 financial year are as indicated in the two graphs below:

Figure 1: Operating Revenue budget

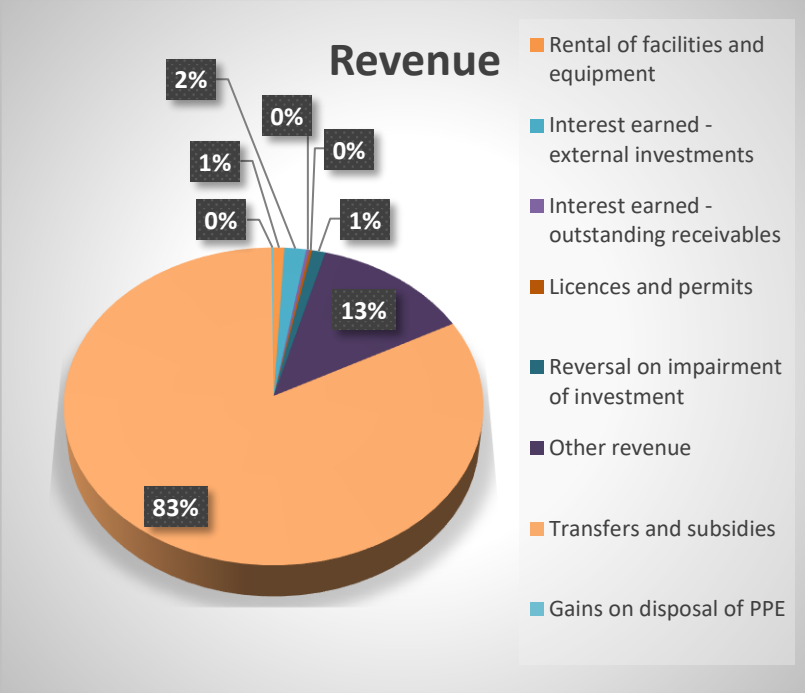
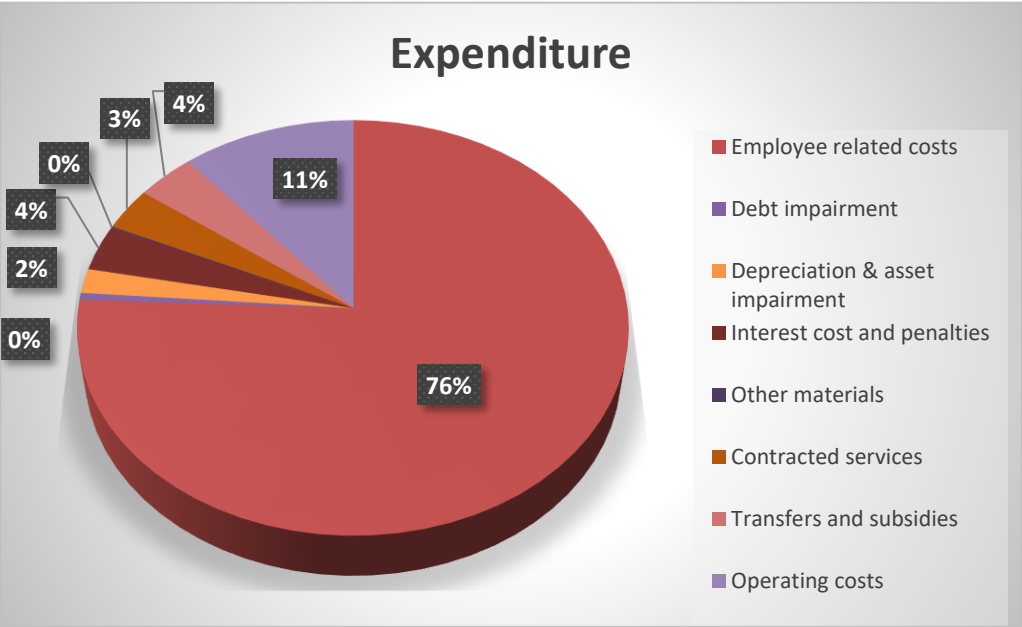


Figure 2: Operating Expenditure budget



1.6. Budgeted operating deficit

The budgeted operating deficit or surplus for the budget year 2024/25 is at the break-even point and for two outer years is R9,6 million (deficit) and R16,9 million (deficit) respectively. The reason that the municipality is budgeting for a balanced budget and deficit, inter alia, in 2024/25, 2024/25 and 2024/25 is that the depreciation charge is not fully cashed-back and increase on interest charges from the valuation of employee benefits. The contracted services is mainly contributed by NDPG programme of R64,4 million.

The Salary and Wage Collective Agreement for the period 01 July 2021 to 30 June 2024 has come to an end and a new agreement

is under consultation, which is anticipated to consider the current fiscal constraints faced by government. Therefore, in the absence of any information in this regard from the South African Local Government Bargaining Council (SALGBC), the municipality used an average CPIX for budget purposes though it has been observed over the previous years that salary increases were above inflation and has posed challenges to municipality’s sustainability.

Councilor’s remuneration to be budgeted at an actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils.

Considering the above information, the employee related cost and councilor’s remuneration are subject to change in final budget.

1.7. Capital budget

National Treasury has urged municipality to prioritize spending on capital projects. The summary of capital projects over the MTREF is listed in the table below.

Capital expenditure has increased from 2% to 0% of the total municipal budget in 2024/25, and throughout MTREF due to capital expenditure of Neighborhood Development Partnership grant (NDPG) from National government being redirected to operational expenditure.

The municipality has allocated R1,1 million to ICT equipment and municipal vehicle that would be funded by internally generated funds.

Table 3: Capital projects as % of total municipal budget

Description	Adjusted Budget 2023/24	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2026/27
Capital projects				
Computer equipment	2 767	650	450	350
Purchase of motor vehicles	1 876	450	-	-
Fire service equipment	3 000	-	-	-
Disaster management equipment	735	-	-	-
Total capital expenditure	8 378	1 100	450	350
Total municipal expenditure	402 696	399 402	411 853	416 485
% of municipal expenditure	2.08%	0.28%	0.11%	0.08%

1.8. Repairs and maintenance expenditure

The budget for repairs and maintenance for 2024/25, 2025/26 and 2026/27 is R1.6 million, R1.7 million and R1.7 million respectively (see table below). The amounts reflected under repairs and maintenance only represents contracted services on emergency vehicles maintenance in responding to service delivery. In terms of National Treasury norms repairs and maintenance must be 8% of total operating budget, however due financial challenges faced by the municipality repairs and maintenance comprise 0.4% of the total operating budget throughout MTREF. The municipality is also intending to repair municipal properties due to its current state to improve the working conditions of the employees. Due to financial constraints with no funding assistance to repair the municipal building, the municipality has allocated a budget of R729 thousand for 2024/25 financial year.

Table 4: Repairs and maintenance expenditure

Description	Adjusted Budget 2023/24	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Repairs of emergency vehicles	2 264	629	658	688
Repairs of municipal vehicles	100	100	105	109
Computer equipment maintenance	170	170	178	186
Repairs and maintenance of unspecified assets: Municipal properties	600	729	763	797
Total capital expenditure	3 134	1 629	1 704	1 780
Total municipal expenditure	402 696	399 402	411 853	416 485
% of municipal expenditure	0.78%	0.41%	0.41%	0.43%

1.9. Tariffs and charges

The proposed 2024/25 tariff and charges increase percentages has been provided in the table below. For comparability the previous 4 years’ increases are also provided. The presented information is based on the current financial year.

Table 5: Tariffs for 2024/25

Description	Budget 2022/22	Budget 2022/23	Budget 2023/24	Budget 2024/25
Municipal own revenue tariffs				
Emergency Service Training Academy	3.5%	4.8%	4.8%	5.3%
Emergency Service Fire risk management	3.5%	10.0%	10.0%	7.0%
Municipal health services	3.5%	10.0%	10.0%	10.0%
Environmental services air quality services	Per regulation	Per regulation	Per regulation	Per regulation
Donaldson Dam entrance fee	3.5%	5.5%	5.5%	5.3%
Rental of land and commercial premises	8.0%	8.0%	8.0%	8.0%
Rental of halls	10.0%	10.0%	10.0%	10.0%
Sale of plant	3.5%	4.8%	4.8%	5.3%
Sale of tender documents	3.5%	4.8%	4.8%	10.0%

The tariffs for 2023/24 and 2024/25 will increase with the inflation targets, except for rental of halls and commercial premises due to lease agreements held with commercial customers.

1.10. Unfunded and underfunded mandates

The municipality continues to carry the fire fighting and disaster management functions as unfunded mandates. These unfunded mandates constitutes more than 45% of the operating budget. The firefighting function is responsible for servicing all households, businesses and farms of the West Rand region and it is centralized at the district municipality. Municipal Health services focus on health inspections and environmental health is underfunded and constitutes more than 20% of the operating budget. It is imperative that a permanent solution be sought to fund both unfunded and underfunded mandates.

1.11. Powers and Functions

The restoration of Powers and functions in terms of section 84(1) of the Municipal structures Act remains a priority to the municipality to enable a sustainable financial position of the District. The financial situation of the municipality is mainly caused by the fact that the municipality is completely grant dependent due to it having been deprived of its powers and functions that would have allowed it to generate its own revenue. Several interactions with external stakeholders in National and Provincial Government to remedy the situation has not yet been achieved.

1.12. Working Capital analysis

Table 6: Working capital

Description	Adjusted Budget 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Budget Year +2 2026/27
Costs				
Employee costs	225 169	236 203	247 068	258 186
Remuneration of councilors	14 117	14 809	15 490	16 187
Materials	410	410	300	350
Transfers and grants	11 486	12 469	13 043	13 629
Other expenditure	124 288	112 388	112 466	103 710
Total operating expenditure	375 470	376 279	388 367	392 062
Suppliers and employees	(351 517)	(363 810)	(375 324)	(378 433)
Finance charges	(11 198)	(11 747)	(12 287)	(12 840)
Transfers and grants	(11 486)	(12 469)	(13 043)	(13 629)
Balance to settle creditors	1 269	(11 747)	(12 287)	(12 840)

The municipality will only have a surplus cash to settle its creditors in 2024/25 provided that is collecting from long outstanding debtors. The municipality is expected to incur a shortfall of R11,7 million in budget year and R12 million for the outer years 2025/26 and 2026/27 due to the negative impact of non-cash items and salaries being the highest expenditure with no additional revenue streams.

1.13. Financial recovery plan

The municipality has been under the financial recovery plan since 2018/19 financial year. On the 1st of February 2018, the municipality invoked section 135 of the Municipal Finance Management Act (MFMA). In May 2018, the predictions of the municipality being unable to meet its obligations realized. The financial situation of the Municipality having not improved, the Provincial Executive resolved to place the Municipality under administration as per section 139(5)(a) of the Constitution of the Republic of South Africa. This particular intervention imposes a

financial recovery plan on a municipality. We therefore request that you consider affording the Municipality an opportunity to make an arrangement to settle its outstanding liability within the perimeters of the financial recovery plan to be implemented. The municipality prepared the financial turnaround strategy from 2019/20 financial year as plan in achieving a funded budget in future. The implementation both the financial recovery plan and financial turnaround strategy managed to reduce the financial pressures of the municipality, however a permanent solution must be sought in resolving the challenges relating to unfunded and underfunded mandates.

1.14. Conclusion

Currently there are much economic uncertainties. Many households and businesses are in distress. The municipality is also operating the financial recovery mode without generating sufficient own revenue to meet its current obligations. It is important to note that expenditure required to address the challenges facing the municipality and our communities will always exceed the available funding, hence the implementation of the financial strategies to achieve the balance to expenditure against realistically anticipated revenue as stipulated in Section 18 of the MFMA.

ANNEXURE A: LOCAL GOVERNMENT CIRCULAR 88 INDICATORS

Outcome Indicators: 2024/25

The WRDM and its locals continues to implement and report quarterly and annually on Circular 88 Indicators as provisioned in a joint Circular by National Treasury and DCOG: Circular No. 88.

Performance indicator	Ref No. (sub)	Data element
OUTCOME INDICATORS FOR ANNUAL MONITORING		
EE4.4	Percentage total electricity losses	EE4.4(1) (1) Electricity Purchases in kWh EE4.4(2) (2) Electricity Sales in kWh
WS3.1	Frequency of sewer blockages per 100 KMs of pipeline	WS3.1(1) (1) Number of blockages in sewers that occurred WS3.1(2) (2) Total sewer length in KMs
WS3.2	Frequency of water mains failures per 100 KMs of pipeline	WS3.2(1) (1) Number of water mains failures (including failures of valves and fittings) WS3.2(2) (2) Total mains length (water) in KMs
WS3.3	Frequency of unplanned water service interruptions	WS3.3(1) (1) Number of unplanned water service interruptions WS3.3(2) (2) Total number of water service connections
WS4.1	Percentage of drinking water samples complying to SANS241	WS4.1(1) (1) Number of water sample tests that complied with SANS 241 requirements WS4.1(2) (2) Total number of water samples tested
WS4.2	Percentage of wastewater samples compliant to water use license conditions	WS4.2(1) (1) Number of wastewater samples tested per determinant that meet compliance to specified w WS4.2(2) (2) Total wastewater samples tested for all determinants over the municipal financial year
WS5.1	Percentage of non-revenue water	WS5.1(1) (1) Number of Kilolitres Water Purchased or Purified WS5.1(2) (2) Number of kilolitres of water sold
WS5.2	Total water losses	WS5.2(1) (1) System input volume WS5.2(2) (2) Authorised consumption WS5.2(3) (3) Number of service connections
WS5.4	Percentage of water reused	WS5.4(1) (1) Volume of water recycled and reused (VRR) WS5.4(2) (2) 1.a Direct use of treated municipal wastewater (not including irrigation) WS5.4(3) (3) 1.b Direct use of treated municipal wastewater for irrigation purposes WS5.4(4) (4) System input volume
ENV5.1	Recreational water quality (coastal)	ENV5.1(1) (1) Number of coastal water samples classified as "sufficient" ENV5.1(2) (2) Total number of recreational coastal water quality samples taken
ENV5.2	Recreational water quality (inland)	ENV5.2(1) (1) Number of inland water sample tests within the 'targeted range' for intermediate contract ENV5.2(2) (2) Total number of sample tests undertaken
HS3.5	Percentage utilisation rate of community halls	HS3.5(1) (1) Sum of hours booked across all community halls in the period of assessment HS3.5(2) (2) Sum of available hours for all community halls in the period of assessment
HS3.6	Average number of library visits per library	HS3.6(1) (1) Total number of library visits HS3.6(2) (2) Count of municipal libraries
HS3.7	Percentage of municipal cemetery plots available	HS3.7(1) (1) Number of available municipal burial plots in active municipal cemeteries HS3.7(2) (2) Total capacity of all burial plots in active municipal cemeteries

TR6.2	Number of potholes reported per 10kms of municipal road network	TR6.2(1) (1) Number of potholes reported TR6.2(2) (2) Kilometres of surfaced municipal road network
GG1.1	Percentage of municipal skills development levy recovered	GG1.1(1) (1) R-value of municipal skills development levy recovered GG1.1(2) (2) R-value of the total qualifying value of the municipal skills development levy
GG1.2	Top management stability	GG1.2(1) (1) Total sum of standard working days, in the reporting period, that each S56 and S57 post was GG1.2(2) (2) Aggregate working days for all S56 and S57 Posts
GG2.1	Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)	GG2.1(1) (1) Functional ward committees GG2.1(2) (2) Total number of wards
GG2.2	Attendance rate of municipal council meeting by recognised traditional and Khoi-San leaders	GG2.2(1) (1) Sum of the total number of recognised traditional and Khoi-San leaders in attendance at GG2.2(2) (2) The total number of traditional and Khoi-San leaders within the municipality GG2.2(3) (3) Total number of Council meetings
GG4.1	Percentage of councillors attending council meetings	GG4.1(1) (1) The sum total of councillor attendance of all council meetings GG4.1(2) (2) The total number of council meetings GG4.1(3) (3) The total number of councillors in the municipality
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WEST RAND SPATIAL DEVELOPMENT FRAMEWORK REVISION - 2022

1 BACKGROUND

During November 2019 the Department of Rural Development and Land Reform, in conjunction with the West Rand District Municipality, commissioned the compilation of the West Rand District Municipality (WRDM) Spatial Development Framework (SDF) in line with the requirements of Sections 12 and 21 of the Spatial Planning and Land Use Management Act, Act 16 of 2013. Furthermore, the District SDF was tabled and adopted by the Municipal Council in June 2022.

2 STUDY OBJECTIVES

The main objective of the project is to develop a SDF for the entire West Rand District Municipality area which:

- Provides a strategic spatial development vision for the district area in line with the broad development objectives of the National and Provincial policies.
- Provides a clear and comprehensive Spatial Framework for the district area which will inform, improve and guide cross-sectoral policy alignment and project implementation and integration.

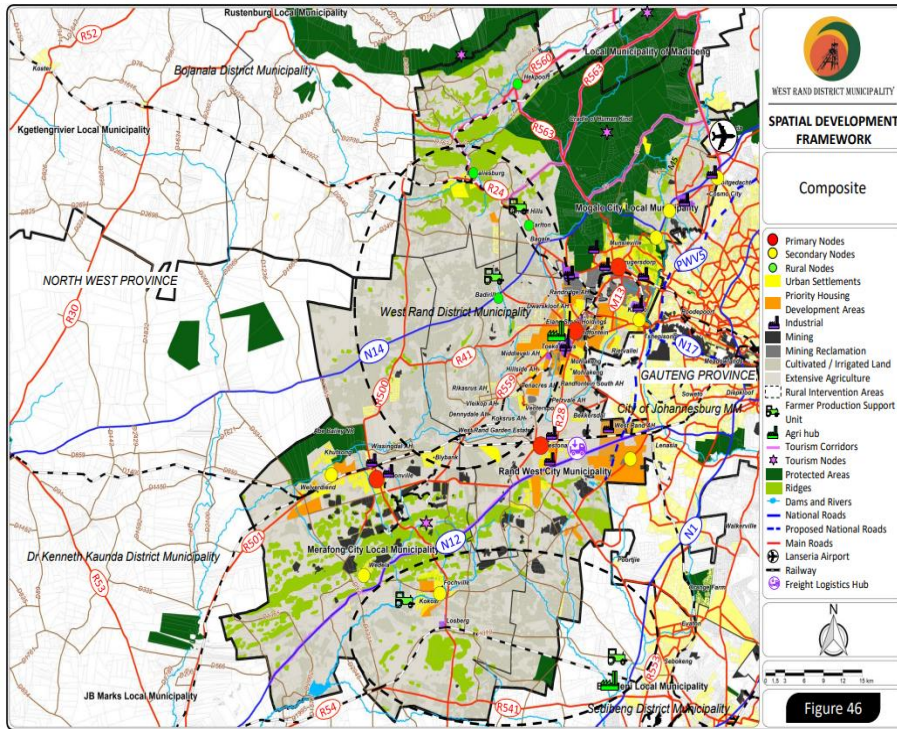
3 SITUATIONAL ANALYSIS FINDINGS

The following key issues and structuring elements have been identified from the Situational Analysis in the WRDM:

3.1 REGIONAL CONTEXT

- The WRDM is well located to connect the central and outer nodes of the Global City Region (GCR) to one another, and to the major economic activity areas around Tlokwe, Lichtenburg, Rustenburg and Madibeng in North-West Province.
- However, the urban settlements of the WRDM are located at the far-western periphery in the context of the Gauteng Province urban conurbation – far removed from the N4, N17/N2 and N3 national corridors which link to the major import/export harbours in Southern Africa (Maputo, Richards Bay and Durban-eThekweni).
- The District is served by three strong corridors, i.e. the N14 to the north and N12 to the south, as well as route R28 which functionally links the aforementioned two corridors as a north-south link through the urban areas of Mogale City, Randfontein and Westonaria.
- There is also potential to link to the N4 Bakwena Platinum corridor via future PWV 3 from Lanseria to Rustenburg.

- The westward extension of route N17 from the City of Joburg to Mogale City/Randfontein will not only provide a direct link to some major export harbours, but also unlock the development potential of the western parts of the Witwatersrand mining belt in the WRDM.



Map indicating location of the WRDM

3.2 DEMOGRAPHIC PROFILE

- The WRDM's population has increased from 820,955 people of to 998 466 which approximately 72% fall within the economically active age bracket and almost 70% are economically active (73.7% of economically active population are employed).
- Education levels of the population improved significantly over the past decade, as did the disposable income per household.
- Socio-economic weaknesses that are critical to address include low and inappropriate skills; low general income levels; and outflow of human and financial capital from the WRDM to other towns in the GCR.

3.3 ECONOMIC POTENTIAL

- The District economy is well established in terms of mining in the southern mining belt (Westonaria- Merafong City), and agriculture in the south-eastern and north-western agricultural hubs.
- Numerous opportunities exist to expand and diversify the economic base of the WRDM, especially in terms of industrial developments and more specifically agro industries associated with the two agricultural hubs located in the district.
- The WRDM Industrial Development Strategy identified 5 Primary Industrial Nodes, 6 Secondary Industrial Nodes, two

new nodes with potential for agro-industries, and two corridors with high potential for industrial development.

- The WRDM should capitalise on the tourism potential of the Cradle of Humankind as part of a significantly larger tourism region comprising the Hartbeespoort Dam, Magalies mountain range and the Pilanesberg Nature Reserve.
- The Magalies Mountain to the north and Gatsrand to the south are strong spatial structuring elements to the WRDM, but also provide the basic footprint for tourism promotion in the district.

3.4 URBAN DEVELOPMENT AND SPATIAL TRANSFORMATION

- Shallow undermining and dolomitic conditions (183,000 ha) limit the extent to which the WRDM urban structure can be consolidated – especially in areas around the Witwatersrand mining belt between the CBD's of Mogale City and Randfontein.
- Irrespective of the above, there is a need to consolidate the fragmented urban structure of the WRDM (locally and in the context of the Gauteng City Region) to be aligned with the principles of sustainable development as promoted in national and provincial spatial policy, keeping in mind geological conditions (cost implications) and ecosystem sensitivities.
- The WRDM has a range of established, affordable residential areas with associated services and amenities that could play a

supportive function in the GCR, but it also has a housing backlog estimated at approximately 58,011 units that need to be addressed.

- Informal settlements and associated housing demand occurs in the urban and rural parts of the district and are mainly associated with existing low income residential areas (former townships), mining activity, and strategic intersections along main routes in rural areas.
- A large component of the housing demand relates to mine workers which are in many instances migrant workers requiring rental stock.
- The temporary nature of mining activity is also problematic in terms of social infrastructure investment like houses, schools etc. if a secondary economy to support the town is not developed.
- There has been a steady improvement in the levels of services provided in the WRDM between 2001, 2011 and 2016. However, backlogs in the former Westonaria municipality is consistently higher than in the other three municipalities.
- Due to the fragmented nature of the WRDM urban structure it is difficult and costly to provide and maintain bulk engineering infrastructure and reticulation networks.
- The future WRDM public transport network could act as catalyst towards social integration of the WRDM society and should be structured around the existing road and rail network.

- Due to continuous processes of human settlement in rural areas there is growing pressure for the establishment of sustainable rural nodes/agri-villages.

4 SPATIAL DEVELOPMENT FRAMEWORK

The structure and sequence of the main components representing the Spatial Proposals of the West Rand District SDF are briefly summarised as follows:

4.1 SPATIAL VISION AND DEVELOPMENT PRINCIPLES

The long term Spatial Development Vision for the West Rand District is to be **“A Safe and Attractive District Where Urban and Rural Development is Spatially Just, Economically Viable and Environmentally Sustainable”**.

In line with the Development Principles for spatial planning as contained in the Spatial Planning and Land Use Management Act, the West Rand District Spatial Development Framework seeks to achieve the following outcomes in the District:

Spatial Sustainability:

- A consolidated settlement structure which allows for the cost-effective and sustainable provision of engineering and community services and infrastructure;
- The sustainable use of land and other natural resources in the District; and

- Well aligned and integrated urban development providing for mining, industry, agriculture and tourism which are the main economic sectors in the District.

Spatial Justice:

- Physical, social and economic inclusion of communities that were previously excluded from services and facilities through processes of urban restructuring and consolidation; and
- All communities have access to resources to improve their living conditions and the poor have the opportunity to participate in the formal urban and rural economy in the District.

Spatial Efficiency:

- The channelling of resources are directed (spatial targeting) to areas in the WRDM which display both economic potential and development need;
- The main growth centres / areas of greatest economic activity in the District are functionally linked to one another and to the regional economy of the GCR; and
- The development potential of existing towns and smaller settlements in rural areas of the District are enhanced by directing the majority of public resources to these areas to ensure that social and economic needs of residents are sufficiently met.

Spatial Resilience:

- The economy of the WRDM is diversified in order to minimise risks associated with periodic sectoral economic cycles; and
- Climate change mitigation measures are in place to efficiently prevent/deal with the consequences of changing environmental conditions.

Good Administration:

- Different sectoral plans and initiatives from various spheres of government, surrounding districts, metropolitan municipalities, and the local municipalities within the WRDM are well-aligned and coordinated via appropriate institutional structures and procedures.

The Spatial Development Framework for the West Rand District thus seeks to facilitate the consolidation of the District's settlement structure; encourage rural-urban interaction; provide a framework (spatial logic) for the efficient, equitable and sustainable provision of community infrastructure and services; unlock the development potential of existing nodal points through proposals for developing industry specific economic clusters in line with the district space economy; functionally link the main growth centres via well-developed corridors; and mitigate existing and potential future land use conflict(s) between industrial developments, mining, agriculture, and tourism.

4.2 SPATIAL OBJECTIVES AND STRATEGIES

4.2.1 Development Objectives

The Spatial Development Framework for the West Rand District Municipality as illustrated on **Figure 2** is based on the following six Spatial Objectives and associated Strategies:

Objective 1: Facilitate the protection and sustainable management of the natural environmental resources.

- The natural environmental resources of the West Rand District are fundamental to future economic development in the area as three key economic sectors to the municipality (tourism, mining and agriculture) are resource based;
- Hence it would be important to protect and conserve all important terrestrial, aquatic and high biodiversity habitats in the WRDM. This would require the containment of urban sprawl and efficient management of rural development in accordance with a coherent set of development guidelines.

Objective 2: Enhance spatial efficiency by defining a range of urban and rural nodes around which to consolidate infrastructure investment and economic development.

- Settlement development should be consolidated in a number of functional nodes of which Krugersdorp, Randfontein, Westonaria and Carletonville are the highest order;

- Secondary nodes of significance include areas such as Muldersdrift, Syferfontein, Fochville, Khutsong and Wedela;
- Magaliesburg, Tarlton, Hekpoort and Badirille act as lower order central places serving surrounding rural areas, with agriculture and tourism being the primary economic sectors supporting these nodes;
- The fragmented urban structure is to be consolidated around Mogale City, Randfontein and Westonaria with infill development, densification and redevelopment being promoted from Lanseria in the north up to Syferfontein/Lenasia to the south. The aim is to integrate this urban complex with the existing urban fabric of the City of Joburg;
- To the west the mining towns around Carletonville-Khutsong, Fochville and Wedela are also consolidated by way of an urban edge;
- The old Witwatersrand mining belt areas between Randfontein and Mogale City needs to be utilized for infill development and densification (in line with mining belt development initiatives in the City of Joburg);
- Development in the rural settlements to the north should be limited and rather be consolidated around a number of priority settlements earmarked for basic service delivery; and
- Growth management instruments should be widely utilised to facilitate urban restructuring as part of a broader Growth Management Strategy for the District.

Objective 3: Optimise regional connectivity and mobility as well as local access and accessibility via a comprehensive movement network.

- Regional connectivity and mobility is provided by routes N12, N14 and R28 which link the WRDM area to a number of important towns and cities in the regional and national context;
- Routes N14 and N12 represent the major east-west movement corridors serving the northern and southern parts of the district respectively;
- Route R28 serves as a development corridor linking the urban fabric between Lanseria, Mogale City, Randfontein and Westonaria, and stimulating and promoting economic growth and infill development between the three urban areas. Further to the south it links the WRDM to the national N1 corridor in the vicinity of Evaton, and to the north it links up with route N14 to the City of Tshwane (and route N1 north);
- Routes N17 and PWV5 will play an important role towards unlocking the development potential of the central mining belt, enhancing infill development, and supporting the development of the Leratong node;
- At local level access and connectivity should be enhanced in order to ensure optimal utilisation of economic opportunities and efficient service delivery in all parts of the municipality (urban and rural areas);

- The Lanseria Airport and the Randfontein-Joburg commuter railway line could also play a significant role towards future economic development (and spatial transformation) in the district – specifically in terms of logistics related industrial/ commercial development in the vicinity of the airport and Transit Oriented Development (TOD) around the railway stations; and
- An integrated public transport network should ensure that all communities have access to a wide range of economic activity areas and community facilities via different modes of transport.

Objective 4: Facilitate the establishment of sustainable human settlements in all identified urban and rural nodes.

- Settlement footprints should be contained at all cost in order to alleviate development pressure on the natural resources of the municipality and to optimise the efficient use of resources (e.g. land) and infrastructure (e.g. engineering services) within existing towns and settlements;
- Hence, the West Rand District Municipality should generally promote higher density, compact, mixed land uses which will also enhance walkability within all settlements (especially along public transport corridors and around commuter railway stations);
- Expansion of the urban footprint should be directed to strategically located priority development areas which should also contribute towards urban restructuring and the overall

consolidation of the fragmented urban footprint characterising the district;

- The development of a diverse range of housing typologies promoting integration of all income groups at low, medium and higher densities and offering a variety of tenure alternatives to all community should also be a priority; and
- Linked to the principle of sustainable human settlements the West Rand District need to rationalise and cluster community facilities at strategically located and accessible points in all the identified settlement areas within the municipal area. The clustering of such facilities should be aimed at providing one-stop services (especially to people dependent on public transport) and to add to the “critical mass” required to also stimulate local economic development around these areas.

Objective 5: Align district infrastructure maintenance and construction programmes with spatial development initiatives.

- Engineering services (bulk and reticulation) maintenance and expansion programmes need to be aligned to land use development programmes focussing on new developments (greenfields) and upgrading/ maintaining services in existing areas (brownfields); and
- The WRDM should also incrementally promote the establishment of the Smart City Concept which focusses on utilising Information and Communication Technology (ICT) to

advance economic development, safety and security, governance, environmental management, transport etc.

Objective 6: Identify and optimally utilise a diverse range of economic development opportunities in a sustainable manner.

- From the situational analysis it was concluded that the most viable economic sectors within the West Rand District are agriculture/agri industries; mining; business; logistics based light industrial/service industries, and tourism;
- Tourism, mining and agriculture are natural resource based activities, hence it is important to align programmes towards the future development of these sectors with the spatial distribution of such resources (e.g. natural scenery, dams and areas of significant biodiversity). This should be done with due consideration to the environmental management (and rehabilitation in the case of mining) programmes applicable to these areas via the relevant legislation as referred to in the West Rand District Environmental Management Plan;
- Tourism and conservation are to be promoted in the far-northern parts of the district around the Cradle of Humankind (which functionally forms part of the Hartbeespoort Dam-Magaliesberg-Pilanesberg tourism region) and towards the south along the Gatsrant series of ridges;
- Two areas of extensive agriculture are set aside in the central-western and southern parts of the district. These areas should

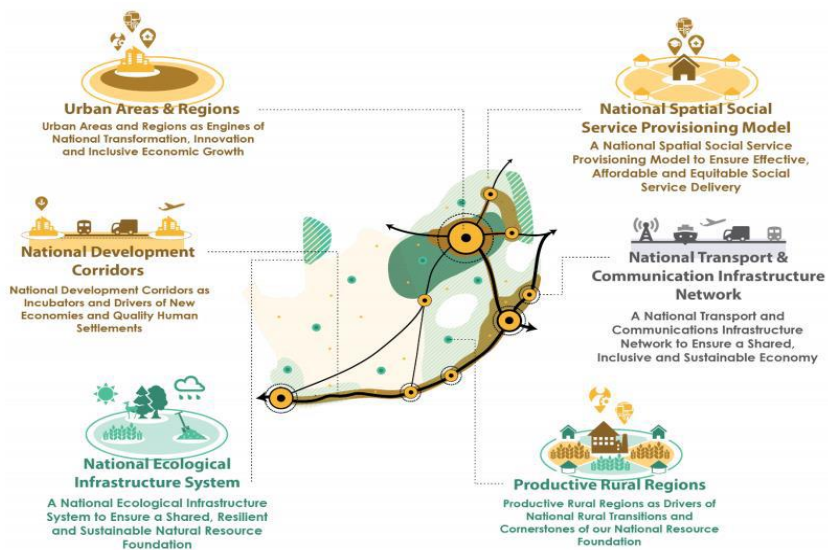
focus on promoting intensive agricultural activity in line with the Gauteng Agri-Parks initiative;

- Mining should continue in an east-west orientated belt along the southern parts of the district in the areas between Carletonville and Westonaria and rehabilitation process should be closely monitored;
- Business development should be promoted in appropriately located mixed use precincts in all settlements, with the existing four Central Business Districts in Krugersdorp, Randfontein, Westonaria and Carletonville being the primary business nodes;
- The WRDM should also focus on the establishment of local service industries and logistics centers, agri industries and “green” industries (e.g. waste to energy) that are compatible with the agriculture, tourism and conservation focus of the district;
- Special mechanisms are to be put in place to provide opportunity for emerging entrepreneurs to do “incremental economic up-scaling” to eventually become part of the mainstream economy of the municipality; and
- Tertiary education and skills training should be aligned with the priority economic sectors within the West Rand District in order to optimally utilise local opportunities in these sectors to the benefit of local residents.

WRDM SDF ALIGNMENT TO NATIONAL CONTAEXT

Alignment with National Spatial Development Framework (NSDF):

Although the WRDM SDF was adopted in 2022, it does acknowledge the strategic content of the NSDF as contained in the adopted SDF. WRDM SDF acknowledges that the foundation for the National SDF consists of five frames. These emanate from the NDP 2030 priorities, the National Spatial Development Vision and Logic as well as development issues identified through the analysis process. The five frames of NSDF are listed below and graphically illustrated on **Diagram below:**



Frame One: Urban Regions, Clusters and Development Corridors as the engines of national transformation and economic growth: To focus and

sustain national economic growth, drive inclusive economic development and derive maximum transformative benefit from urbanisation and urban living;

Frame Two: Productive Rural Regions and Regional Development Anchors as the foundation of national transformation: To ensure national food security, rural transformation and rural enterprise development and quality of life in rural South Africa through a set of strong urban-rural development anchors in functional regional-rural Economies.

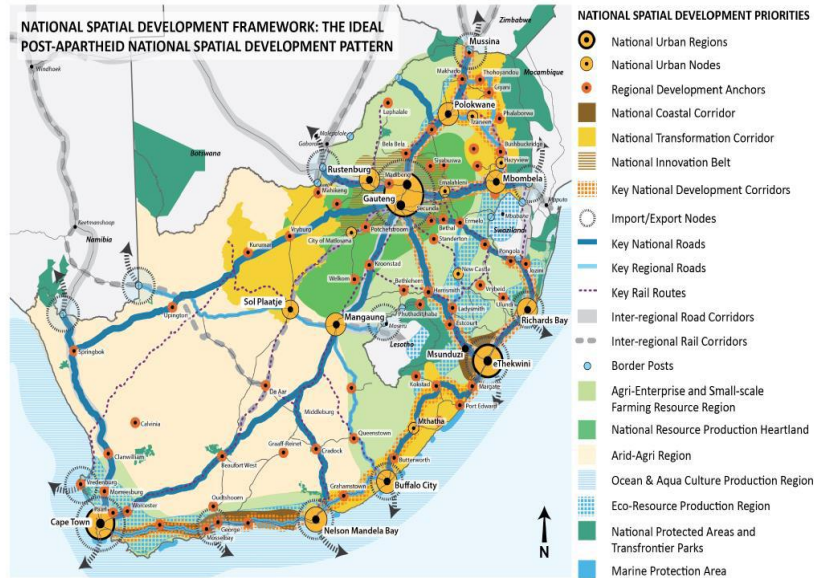
Frame Three: National Ecological Infrastructure System as enabler for a shared and sustainable resource foundation: To protect and enable sustainable and just access to water and other national resources for quality livelihoods of current and future generations;

Frame Four: National Connectivity and Economic Infrastructure Networks as enabler for a shared, sustainable and inclusive economy: To develop, expand and maintain a transport, trade and communication network in support of national, regional and local economic development; and

Frame Five: National Social Service and Settlement Infrastructure Network in support of national well-being: To ensure effective access to the benefits of high-quality basic, social and economic services in a well-located system of vibrant rural service towns, acting as urban-rural anchors and rural-rural connectors.

The five frames formed the foundation for the formulation of a National Spatial Development Framework as depicted on **Figure and map below.** West Rand District is located along two Key National Roads (N1 and N14). N1 connects the cities of Cape Town, Mangaung, Gauteng City Region

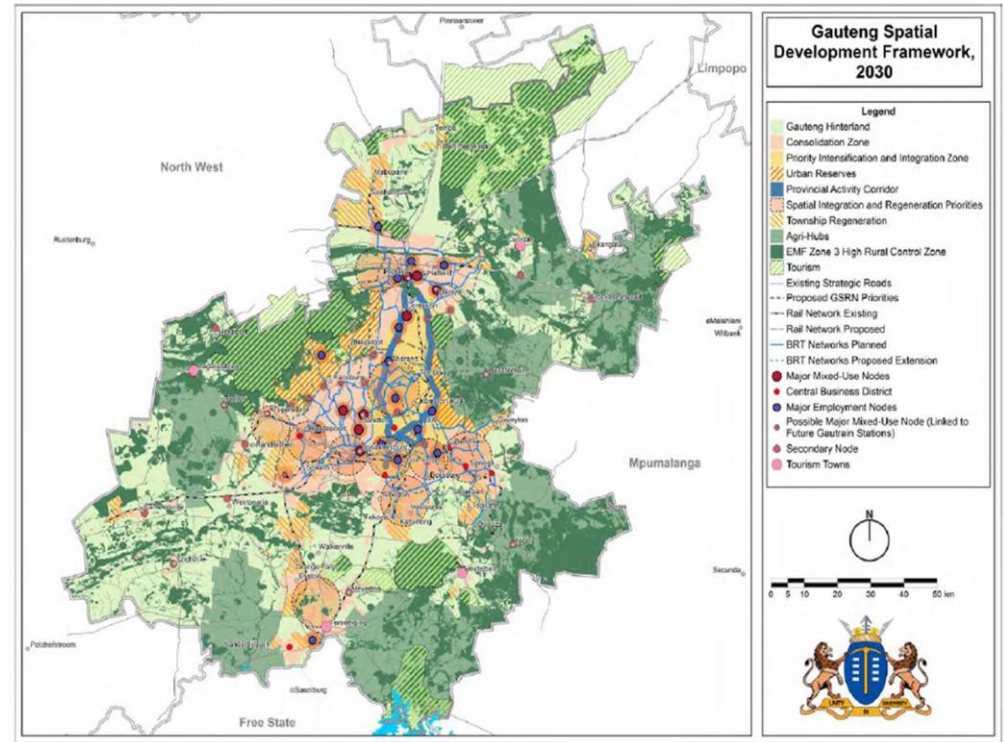
(of which the WRDM represents the western part) and Polokwane to one another and provides the main sub continental link into Southern Africa via Musina. N14 provides a link towards the North-West Province and Northern Cape (National Transformation Corridor), and runs through an area indicated as the National Resource Production Heartland of South Africa.



National Spatial Development Framework Draft 2019

SDF ALIGNMENT TO PROVINCIAL CONTEAXT

WRDM SDF acknowledges the Gauteng Provincial Spatial Development Framework of 2016 See the map below.



The Gauteng Spatial Development Framework (SDF) envisages Gauteng in 2030 is an integrated, connected space that provides for the needs of all who are born in or drawn to the province.

The GSDF 2030 builds on the concept of the GMP and aspires to establish a balanced, polycentric spatial network, with strong and resilient nodes enabling mutually beneficial exchanges of goods and services, and movement of people – refer to Figure 6 (the GSDF 2030). To support the Establishment of this polycentric form, four spatial development strategies are to be followed:

1. **Capitalising on proximity**, by directing higher densities closer to economic nodes and public transport networks, and improving conditions in areas closer to economic opportunities, to ensure even greater benefits for the people and economy of these areas.
2. **Managing new settlement development**, to prioritise infill development and densification, rather than expanding residential development outwards, so new settlements are functional and integrated units of the polycentric provincial network and based not only on the availability of land.
3. **Building an economic network**, through a system of high-order nodes and activity corridors, developing economic clusters that benefit from synergies and unlock the advantages of agglomeration.
4. **Creating a viable and productive hinterland**, by protecting valuable resources and high potential agricultural land from harmful development, and managing water resources fugally and effectively.

Ten high-priority provincial spatial development proposals are outlined, that should be followed through in terms of the West Rand District SDF.

5 IMPLEMENTATION PROGRAMME

5.1 SECTORAL IMPLICATIONS

The following cross-sectoral actions should be undertaken to ensure the successful implementation of the West Rand District Spatial Development Framework:

- Establish/maintain a comprehensive district GIS system which incorporates environmental, land use and infrastructure

information. This GIS system should also comprise a range of overlay zones to inform decision-making processes.

- All core and buffer areas should be appropriately protected and incentive schemes should be put in place to promote development of ecological corridors on privately owned land (public-private partnerships).
- The department responsible for economic development and planning should ensure that a balance is maintained between conservation initiatives and tourism, agriculture, mining and urban activities.
- The department responsible for land use planning / management should:
 - Consistently assess development applications in line with the objectives and strategic spatial directives provided in the WRDM SDF.
 - Launch a capacity building programme aimed at establishing a “paradigm shift” amongst all service providers and stakeholders (politicians and officials of all spheres of government) towards a “strategy led” planning and management approach for the District. This would ensure that unnecessary political pressure(s) does not derail the collective actions needed to restructure the spatially fragmented and unsustainable spatial structure of the West Rand District Municipality.

- ❑ Ensure that each Local Municipality SDF process in the WRDM focuses on incorporating the WRDM SDF Directives into the Local SDF.
- ❑ As part of a broader Growth Management Strategy the WRDM should use a number of Overlay Zones to inform decision-making and to direct investment including:

i. Environmental Overlay Zones:

Comprising various environmental features like areas of high biodiversity, floodlines, fire hazard risk areas, coastal management lines etc.

ii. Restructuring Zones:

Dedicated for specific housing typologies (e.g. social housing).

iii. Special Development Zones / Integration Zones:

With development controls aimed at achieving specific development objectives e.g. higher residential densities, extensive mixed land use etc. along priority corridors or within specific nodes along the priority public transport network in the WRDM.

iv. Transitional Zones:

Providing for a specific Residential Use Zone for Category B informal settlements which will be incrementally upgraded over a period of time in line with the UISP programme and where interim basic services should be provided.

- At the core of the Growth Management Strategy of the WRDM should be the following strategic objectives which is based on a district-wide Theory of Change:

- ❑ Ensure that the WRDM IDP Programmes are aligned with, and adhere to the spatial proposals, guidelines and objectives advocated by the SDF.
- ❑ Determine priority areas for short-medium term investment and allocation of future development rights;
- ❑ Re-direct the respective capital expenditure programmes of the Service Departments to address the short-term problem areas and strategic priority areas (through the IDP, MTREF and SDBIP);
- ❑ Limit future development rights in infrastructure problem areas within the district until backlogs have been addressed;
- ❑ Identify priority investment areas (e.g. Priority Housing Development Areas) for the public and private sector, specifically in respect of municipal infrastructure;
- ❑ Introduce development conditions that are congruent with global best-practice standards relating to resource efficiency (Smart Growth);
- ❑ Introduce development obligations relating to the full spectrum of inclusionary housing (i.e. subsidised housing, bonded, rental / social housing) in identified priority areas, and

- Apply a package of incentives to promote and facilitate development that subscribes to the socio-economic and spatial imperatives of the municipality in priority areas (especially around public transport corridors).
- The existing / proposed movement network should be maintained / upgraded / constructed through agreements with the South African National Roads Agency (SANRAL) and the Provincial Department of Roads and Transport (Gautrans).
- Ensure that the bulk of the subsidised housing stock is provided within the Priority Housing Development Areas and in accordance with the typology directives provided in the SDF (especially with regards to higher densities). This will contribute towards the effective consolidation and restructuring of the district urban structure.
- Ensure that community facilities and services are consolidated within Thusong centers or in designated mixed-use nodes / areas in the district.
- Development of community facilities should be aligned with the housing programme in consultation with the relevant provincial departments.
- Engineering Services should ensure that the bulk of its capital expenditure is focused on infrastructure development and service delivery within the designated settlement areas and more specifically in Priority Housing Development Areas demarcated in the SDF.

- Sector Plans like the Water Master Plan, Roads Master Plan, Integrated Transport Plan and Electricity Master Plan must be aligned to the long term (20 year) spatial directives and growth projections provided in the WRDM SDF when these are reviewed / updated in future; and a District Infrastructure Development and Management Strategy and Long Term Financial Plan for the WRDM should be developed from this.
- The Finance Department should annually assess whether the Municipality spends the bulk of its capital within the priority focus areas – i.e. the proposed corridors, activity nodes and Priority Housing Development Areas identified in each municipality.

5.2 CAPITAL INVESTMENT FRAMEWORK: PRIORITY PROJECTS / ACTIONS FOR IMPLEMENTATION

Following from the above, **Table 1** provides a list of priority projects to be initiated in the West Rand District Municipality, based on the findings and development proposals contained in the WRDM SDF.

Table 1: List of Priority Projects

Project	Responsibility	Estimated Cost	Priority		
			Short (Year 1-2)	Medium (Year 3-5)	Long (Year 5+)
Development Objective 1: Environment					
Establishment of District Environmental Management Unit/Office	<ul style="list-style-type: none"> WRDM 	In-house/Operational	✓		
Establish GIS System with Environmental overlay zones to provide meaningful input to Land Use Applications	<ul style="list-style-type: none"> WRDM 	R 500,000	✓	✓	✓
Implement the LUDS Toolkit issued by NEMA	<ul style="list-style-type: none"> WRDM 	In-house/Operational	✓	✓	✓
Formulate a Karst Management Plan for each of the three LMs	<ul style="list-style-type: none"> WRDM 	3 x R 200,000	✓		
Implementation of the District Environmental Management Plan	<ul style="list-style-type: none"> WRDM 	In-house/Operational	✓		
Continuously monitor or special focus on mining activity rehabilitation processes	<ul style="list-style-type: none"> WRDM 	In-house/Operational	✓	✓	✓
Coordination/alignment with GDACE and local municipalities i.t.o. of Land Use Applications/Protected Areas	<ul style="list-style-type: none"> WRDM 	In-house/Operational	✓	✓	✓
Development Objective 2: Nodal Hierarchy					
Establish nodal hierarchy concept in WRDM and with local municipalities, and align infrastructure development and funding allocation accordingly	<ul style="list-style-type: none"> WRDM Local Municipalities Provincial/National Government 	Operational	✓	✓	✓
Compile Precinct Plans for four rural nodal points	<ul style="list-style-type: none"> DRDLR 	R 300,000/node (average)	✓		
Compile Urban Renewal Strategies for four CBDs	<ul style="list-style-type: none"> WRDM 	R 300,000 x 4	✓		
Implement and coordinate comprehensive Growth Management Strategy in the District	<ul style="list-style-type: none"> WRDM Local Municipality Other spheres of Government 	R 400,000	✓	✓	✓
Implement SMART City Principles: Workshops/Awareness Campaigns	<ul style="list-style-type: none"> WRDM Economic Development, Planning and Engineering Services 	In house	✓	✓	
Development Objective 3: Movement Network					

Project		Responsibility	Estimated Cost	Priority		
				Short (Year 1-2)	Medium (Year 3-5)	Long (Year 5+)
	Facilitate/monitor/prioritise proposed route construction/upgrading programme	<ul style="list-style-type: none"> WRDM Local Municipalities Gautrans SANRAL 	To be determined	✓	✓	✓
	Continuous engagement regarding construction of route N17					
	Implement WRDM public transport network in line with proposed programme	<ul style="list-style-type: none"> WRDM Local Municipalities 	In-house/Operational	✓		
	Upgrade major bus/taxi ranks in nodal areas	<ul style="list-style-type: none"> WRDM Gautrans 	To be determined	✓		
	Compile Precinct Plan for Priority TOD stations	<ul style="list-style-type: none"> WRDM PRASA 	R 200,000/TOD	✓		
	Continuously engage with CoJ on development of Lanseria	<ul style="list-style-type: none"> WRDM CoJ/Lanseria 	In-house/Operational	✓		
	Investigate feasibility of proposed WRDM Freight Logistics Hub	<ul style="list-style-type: none"> WRDM Gautrans 	To be determined	✓		
Development Objective 4: Sustainable Human Settlement						
	Update WRDM Sustainable Human Settlement Plan	<ul style="list-style-type: none"> WRDM Local Municipalities Gauteng Dept. of Sustainable Human Settlements 	R 500,000	✓	✓	✓
	Pre-actively prepare PHDAs for development	<ul style="list-style-type: none"> WRDM GDoHS 	Continuous	✓	✓	✓
	Focus on Social Housing/CRU opportunities in nodal precincts and along corridors		Continuous	✓	✓	✓
	Conduct a district wide Community Facility Audit and compile a Thusong Centre Precinct Plan and Implementation Strategy/Programme for each of the Priority Nodes per local municipality	<ul style="list-style-type: none"> WRDM 	R 150,000 x 4	✓		
	Ensure all provincial and national service departments to align their capital programmes in accordance with the Thusong Strategy at identified Nodes	<ul style="list-style-type: none"> WRDM IDP Technical Committee (Provincial Departments) IDP Representative Forum 	Annual Allocations	✓	✓	✓

Project	Responsibility	Estimated Cost	Priority		
			Short (Year 1-2)	Medium (Year 3-5)	Long (Year 5+)
Development Objective 5: Engineering Service Infrastructure					
Allocate dedicated funding for water, sanitation and electricity infrastructure by way of Infrastructure Prioritisation Model in:	<ul style="list-style-type: none"> WRDM Municipalities COGTA 	Annual Allocations			
o the Upgrading Priority Areas			✓	✓	✓
o Priority Housing Development Areas earmarked for large scale mixed development				✓	✓
o Nodal Areas/Corridors to promote economic development			✓	✓	✓
Align Engineering Services Master Plans with SDF Long Term Vision					
Incrementally implement SMART City technology in the WRDM					
Development Objective 6: Economic Development and Job Creation					
Objective 6.1: Business					
Compile CBD/Nodal Revitalisation Strategies in areas of urban decay	<ul style="list-style-type: none"> WRDM 	R 200,000 per Nodal Plan	✓	✓	✓
Facilitate Informal Trade Upscaling by way of a District Policy	<ul style="list-style-type: none"> WRDM DM/LMs 	R 300,000	✓		
Establish small Fresh Produce Markets at Rural Nodes	<ul style="list-style-type: none"> WRDM GEDA 	To be determined	✓	✓	✓
Objective 6.2: Industry					
Compile Precinct Plans for N14 and N12 Corridors	<ul style="list-style-type: none"> WRDM 	R 500,000/corridor	✓	✓	✓
Incrementally implement WRDM IDS 3 Pillar Strategy	<ul style="list-style-type: none"> WRDM GEDA 	In-house	✓	✓	✓
Objective 6.3: Mining					
Establish District-Provincial forum to assess mining license applications (and comment on these) in line with the requirements of the WRDM Environmental Management Plan (EMP) – also see Development Objective 1	<ul style="list-style-type: none"> WRDM GDACE Mining Houses 	In-house	✓	✓	✓
Liaise with mining houses regarding rehabilitation of old dumps in Mogale City/Randfontein and release for SDAs	<ul style="list-style-type: none"> WRDM 	In-house	✓	✓	✓

Project	Responsibility	Estimated Cost	Priority			
			Short (Year 1-2)	Medium (Year 3-5)	Long (Year 5+)	
	<ul style="list-style-type: none"> • Mining Houses 					
Objective 6.4: Agriculture						
	Protect high potential agricultural areas	<ul style="list-style-type: none"> • WRDM • GDACE 	In-house	✓	✓	✓
	Establish Institutional Structure to assist small farmers	<ul style="list-style-type: none"> • WRDM • DRDLR 	In-house	✓		
	Facilitate establishment of agro industries at the FPSUS	<ul style="list-style-type: none"> • WRDM • DRDLR • GEDA 	In-house	✓		
	Upgrade/maintain rural district roads	<ul style="list-style-type: none"> • WRDM 	To be determined	✓	✓	✓
Objective 6.5: Tourism						
	Formalise WRDM Tourism Network	<ul style="list-style-type: none"> • WRDM 	In-house	✓		
	Implement Tourism Branding, Marketing and Signage Strategy	<ul style="list-style-type: none"> • Local Municipalities • GEDA 	To be determined	✓	✓	✓
	Prioritise implementation of Tourism initiatives listed under Action 6.11	<ul style="list-style-type: none"> • GDACE 	In-house	✓		
	Establish Institutional Structure to monitor/facilitate implementation (public-private)		In-house	✓		

THE DISTRICT INTEGRATED TRANSPORT PLAN

In 1993 the former Western Gauteng Services Council was declared a Metropolitan Transport Area in terms of the Urban Transport Act (Act 78 of 1977), which as a core city, was entrusted with all transport planning functions and administering processes relating to public transport within the West Rand.

In terms of the National Land Transport Act 2009 (Act no 5 of 2009) and the Gauteng Transport Framework Revision Act, a Planning Authority needs to develop an integrated transport plan for its area of jurisdiction. The objectives of these documents are to enhance mobility and accessibility within the West Rand and provide integrated transport master plans against which all planning within the region should be done. It further seeks to:

- Provide for an efficient, cost-effective, reliable multi-modal transportation system for present and future needs.
- Develop and recommend the necessary transportation infrastructure network, policies and initiatives to complement Local Municipal official plans and planned economic growth.
- Enhance multi-modal accessibility to settlements, employment centres, tourist and recreational destinations in the Area.
- Provide connectivity between transportation modes for moving people and for moving goods.
- Facilitate the provision of appropriate and effective NMT infrastructure development

The WRDM requested assistance from the Gauteng Department of Roads and Transport (GDRT) to update the DITP, which assistance was given by GDRT appointing a Service Provider to Develop the DITP and LIPT's in the 2018/2019 Financial Year.

The WRDM Council and the Local Municipalities have adopted the DITP and LITPs respectively. The four Integrated Transport Plans have been submitted to the MEC: Roads and Transport for approval. Approval has subsequently been received.

The DITP identified various district wide projects and programs for implementation. Financial constraints are hindering their implementation.

In 2008, UrbanEcon, a firm of development economists, was appointed by the Gauteng Economic Development Agency to update the existing economic strategies of the West Rand District Municipality in order to develop a Local Economic Development Strategy.

Various spheres of government have presented legislation and policies as guidelines for Local Economic Development (LED) Strategies. The legislation and policies provide a framework influencing the manner in which local authorities conduct local development.

The purpose of Section 1 in this strategy is to investigate applicable policies and legislation with respect to local economic development in the West Rand District Municipality (WRDM).

The purpose of Section 2 is to look at the economy of the West Rand District Municipality and the local municipalities within it. It was important to look at the current economic and social situation in order to identify the most effective interventions for consideration in the LED process.

The analysis was divided into the following sections:

- Demarcation of the Study Area
- Social and Demographic Profile
- Economic Profile
 - Economic performance
 - Employment per sector
 - Sectoral analysis

The West Rand economic production is being contributed to by sectors which have a low comparative advantage. The above analysis shows that if the two primary sectors with a comparative advantage, agriculture and mining, are supported adequately greater economic growth can be achieved in WRDM.

The LED strategy must encourage growth in the private sector so that the economy can run smoothly, with government intervention only in the provision of public goods such as roads, traffic lights and safety and security.

All the aspects mentioned above are contained in detail in the attached *West Rand Economic Development Strategy, 2008 Revision*

During 2013 the WRDM, with the financial assistance of the then Gauteng Dept. of Housing (GDoH), embarked on compiling the West Rand Sustainable Human Settlement Plan (WRSHSP). This document serves as an Addendum to the afore-mentioned, as certain gaps in this plan, evolving over the years since 2013, necessitated a revision.

However, the objectives of this revised WRSHSP are still as originally envisaged, namely:

- To develop a comprehensive housing development and delivery plan for municipalities;
- To integrate the WRSHSP into the Municipal IDP, and ensure that the Plan becomes the housing component of the IDP;
- To ensure that the WRSHSP provide a consistent tool to evaluate proposals and applications;
- To establish a framework for housing delivery;
- To provide both Province and Municipalities with a tool to strategically locate future housing settlements; and
- To identify key issues to be addressed.

(More on these objectives can be obtained from the original document, p. 4).

The following gaps, however, necessitated this revision:

- The merger of the former Randfontein & Westonaria LMs, to form Rand West City LM;
- New Mega Projects & Corridor Development Framework for these Mega Projects, specifically focusing on the Western Corridor;
- Incorporating recommendations from the National Upgrading Support Programme (NUSP), specifically pertaining to informal settlements in the West Rand;
- Delineated Restructuring Zones for the West Rand; and
- Game Changer Projects affecting Human Settlement Projects.

All the aspects mentioned above are contained in detail in the attached *West Rand Sustainable Human Settlement Plan, 2017 Revision*

WEST RAND TOURISM SECTOR STRATEGY, 2011 REVISION

During 2011 the WRDM, with the financial assistance of the Gauteng Tourism Authority (GTA), appointed Grant Thornton to develop a business plan for a Regional Tourism Organisation (“RTO”) in the area of jurisdiction of the WRDM and to revise the West Rand Tourism Sector Strategy (WRTS) to align its applicability to the current environment and to disaggregate it into deliverables that can be incorporated into the IDP. A detailed implementation plan had to be formulated to ensure the roll-out of the WRTS.

The WRTS is closely aligned to the Gauteng Tourism Sector Strategy (GTSS) to not only ensure alignment between provincial and local strategies and as a result tourism plans and activities, but more importantly to benefit where possible from capacity and budget alignment.

The strategic objectives for the WRTS have been aligned to the provincial objectives as per the GTSS which in turn was aligned to the national objectives as per the National Tourism Sector Strategy (“NTSS”).

As per the GTSS and the NTSS, the objectives have been categorised into 3 themes:

- Tourism Growth and the Economy
- Visitor Experience and the Brand
- Sustainability and Good Governance

Through alignment to the Gauteng Tourism Sector Strategies, ensuring that the district strategy meets district, provincial and national objectives as well as through consultation with the industry and stakeholders, a number of strategic actions were identified in order to meet the district objectives.

The identified strategic thrusts/actions have been clustered according to the clusters in the NTSS and also used in the GTSS; and are as follow:

- Cluster 1: Policy, strategy, regulations, governance and monitoring & evaluation
- Cluster 2.1: Tourism growth and development - demand
- Cluster 2.2: Tourism growth and development - supply
- Cluster 3: People development
- Cluster 4: Enablers of growth

All the aspects mentioned above are contained in detail in the attached *West Rand Tourism Sector Strategy, 2011 Revision*

REGIONAL TOURISM ORGANIZATION (RTO)

In line with the Gauteng Tourism Development Strategy, to address the urgent need for ensuring optimal alignment of stakeholders within the province, the West Rand District Municipality, through the Department of Regional Planning and Economic Development, has established a Regional Tourism Organization (RTO) support function through the signing of the Memorandum of Understanding with Morame RTO that will be one of its strategic interventions to support tourism development initiatives in the West Rand Region.

This partnership and support function primarily entails tourism stakeholder/role-player alignment, management, delivery and support of tourism development in the West Rand and coordination of local tourism initiatives in the constituent municipalities (Mogale City, Rand West City & Merafong City) of the West Rand District. This will further entail coordination of activities through an institutional model that

will address all spheres of public sector activity, ongoing private sector stakeholder engagement as well as the provision of platforms for labour and affected communities. The partnership also seek to revive tourism sector that has been negatively affected by the covid-19 pandemic.

MORAME is an acronym for Mogale, Randfontein and Merafong. They are incorporated as a Non-Profit Company to serve as a Regional Tourism Association representing the West Rand. Their membership base is made of individual businesses, Local Tourism Associations, aligned stakeholders and other organised formations.

West Rand District Municipality (WRDM) signed a memorandum of agreement (MOA) with MORAME Regional Tourism Organisation at the District Municipality Tourism Office on 16 January 2023. WRDM also agreed to provide MORAME RTO with office space in the Tourism office from 1 February 2023.

MORAME has commenced coordinating the tourism stakeholders however they still seek funding to cover their operational costs.

Recently they also participated in the Meetings Africa annual event held at Sandton Convention centre where 380 exhibiting companies from 21 African countries, representing a diverse array of products and experiences in the continent's business events industry.

Engagements with Gauteng Tourism Authority are ongoing with the intention of signing a memorandum of understanding. This will help the region to be able to implement some of the projects to promote regional tourism.

The partnership with the cradle of humankind will go a long way towards the same objective of increasing the numbers of tourists coming to the region.

GAUTENG TOWNSHIP ECONOMIC DEVELOPMENT ACT (TEDA)

Township economy can be defined as businesses and markets based in townships that are operated by local entrepreneurs to meet primarily the needs for their local communities and therefore can be understood to be a township enterprise and be distinguished from an enterprise that is operated outside of the township..

The Act seeks to facilitate and promote inclusive economic growth along a transformative paradigm in order to build a cohesive and more equal society which is underpinned by: a growing and inclusive economy that harnesses the potential of all people in the republic who reside in Gauteng.

The main aims of township economic development strategy are to enhance incomes from economic activity taking place in townships. This includes better returns to entrepreneurs, better wages for workers – and better choices for consumers that allow their incomes to go further.

In line with the Act, the region has provided land and the required infrastructure to create space for the establishment of agriparks that are situated within the townships such as mohlakeng, bekkersdal areas. These facilities seek to assist township entrepreneurs as they are allocated tunnels to grow vegetables and flowers. In khutsong, the the municipality plan to also allocate the farm to the local communities and again that will promote the township economy.

Through the Neighbourhood Development Programme Grant a number of SMMEs from the surrounding townships were subcontracted in the construction of the Multi-purpose and the construction of the roads. During this financial year, a continuation of consutruction of roads (link road and Ntuli intersection)

will culminate in number of SMMEs being contracted and thereby contributing positively towards the economy of the region.

Procurement of goods and services from township enterprises in line with the Act is also ongoing. Number of SMMEs will continue to be trained on different skills, to enhance their soft skills and also on procurement compliance with the assistance of the private sector and the Provincial Treasury share the platform.

SPECIAL ECONOMIC ZONE (SEZ) A Catalyst for Economic Growth and Innovation

The Gauteng Department of Economic Development sees the SEZ programme as a catalyst for rapid economic expansion throughout the Western Corridor and a tool for accelerating the implementation of the industrial development programme. The initiative to establish SEZs as anchors of high-growth industrial clusters links with the roll-out of catalytic infrastructure to fast-track economic expansion and growth in the West Rand District. The desired intent is to use the SEZ programme to stimulate reindustrialization and infrastructure development in the different parts of the province to meet the objectives of the GGT 2030.

The West Rand Special Economic Zone (WRSEZ) was created as a “special purposes vehicle” that is tasked with:

- (i) Facilitating development at various levels,
- (ii) Driving sustainable economic growth to provide an improved quality of life for residents
- (iii) Contributing to the viable and sustainable economic regeneration of the West Rand District, and
- (iv) Establishing industries that contribute to job creation, skills and enterprise development.

It is envisaged that the West Rand District SEZ will create much needed jobs in the region. In addition, the SEZ will drive the reindustrialisation of the region by facilitating the establishment of clusters in the following industrial sectors:

- **Industrial agro-processing:** this includes cannabis linked to the establishment of new wholesale food market facilities in the West Rand
- **Green energy (mainly green hydrogen):** this sector provides the opportunity for the Region to be at the centre of the fast-evolving sector, where large scale solar farms can be established to generate renewable energy with the potential to be financed through export offtakes.
- **Bus manufacturing:** this would be linked to the existing Busmark manufacturing plant located in the region

CLIMATE CHANGE

West Rand District Municipality acknowledges that climate change poses a threat to the environment, its residents, and future development. Actions are required to reduce carbon emissions (mitigation), and prepare for the changes that are projected to take place (adaptation) in the District. West Rand District Municipality prioritised the development of a Climate Change Vulnerability Assessment and Climate Change Response Plan and developed Climate Change Response Plan in 2017 with the assistance of DFFE. However, due to budget constraints, WRDM has not developed an implementation plan or implement climate change mitigation and adaptation projects. Therefore, the WRDM mostly conduct climate change awareness campaigns.

Legislative context

- The Constitution of the Republic of South Africa, Act 108 of 1996
- The National Environmental Act No. 107 of 1998
- The National Climate Change Response White Paper (2011)
- WRDM Climate Change Vulnerability Assessment and Response Plan (2017)

Desired state of development

A municipal climate change response has been identified in the national policy for inclusion into IDP planning. The council will have to endorse the integration of climate change into the IDP process.

Develop and Implement Climate Change Strategy

CURRENT STATUS QUO	CURRENT GAPS	ESTIMATED BUDGET	COMMENTS
Draft climate change adaptation strategy	<ul style="list-style-type: none"> • Lack of capacity and resources • The draft strategy does not include mitigation 	R500,000 <i>*Budget needed</i>	Draft climate change adaptation strategy needs to be compiled
<ul style="list-style-type: none"> • Insufficient climate change awareness campaigns. • Lack of integrating climate change issues by other relevant department during planning 	<ul style="list-style-type: none"> • Lack of resources for awareness campaigns. • Insufficient integrated planning and co-ordination 	R1m <i>*Budget needed</i>	WRDM to mobilize resources for extensive awareness campaigns

Climate Change Challenges for Fire Services:

1. Increased frequency and intensity of wildfires due to drought, heat waves, and other weather-related factors.
2. Higher risk of structural fires due to extreme weather events like floods and tornadoes.
3. Limited resources and capacity to respond to more frequent and severe fires.
4. Increased exposure to hazardous materials and toxins during firefighting operations.
5. Need for greater collaboration and coordination between fire services and other emergency management agencies to manage complex and multifaceted disasters.

Outcome:

1. Increased resilience of the fire services to climate change impacts and disasters.

2. Enhanced safety and well-being of the community through effective fire prevention, mitigation, and response measures.

Outputs:

1. Improved wildfire prevention strategies through the implementation of prescribed burning programs, fuel management practices, and community education campaigns.
2. Increased infrastructure resilience through the retrofitting of buildings, installation of fire protection systems, and use of green building codes and sustainable design practices.
3. Enhanced response capabilities of fire services through the provision of training, equipment, and technology such as drones, thermal imaging cameras, and firefighting foam.
4. Strengthened partnerships between fire services, community groups, and other stakeholders through collaborative planning, information sharing, and outreach activities.
5. Improved emergency preparedness and response coordination through the establishment of communication protocols, joint exercises, and other measures to enhance inter-agency cooperation.

GENDER, YOUTH AND PEOPLE LIVING WITH DISABILITY (GEYODI)

Awareness and Education on the impact of teenage pregnancy and sexually transmitted infections continue at schools and communities. This program is done in partnership with the district Community Safety and other partners such as Lifeline, Love life, Provincial Social Crime Prevention and SAPS. In addition to Teenage pregnancy; Alcohol and substance abuse were covered. **Healthy Lifestyles** activities were also conducted targeting men and women with emphasis on Cancer.

Sports, Recreation, Arts and Culture can forge social cohesion within communities: various schools are supported with soccer, netball, and volleyball coaching clinics. **Life skills** as the name says, learners are practising their daily life activities and that is where culture of dance is established and developed. This is achieved through dance moves under the following genres: Pantsula Traditional dance and Choral music. The unit supported schools within the region with the establishment of Arts.

Gender Based Violence remains a challenge in our community. In partnership with other stakeholders such as SAPS, Provincial Community Safety, NPOs, Health promoters from clinics, Public Safety and the Department of Social Development; do door to door awareness education. Awareness campaigns on Gender Based Violence and Femicide in schools and in the communities will continue to be conducted in collaboration with the multisectoral team. The victim empowerment programmes have been conducted by the WRDM in collaboration with other stakeholders and will continue to be conducted to assist the victims of gender based violence.

Gauteng Health and Social Development together with WRDM Gender, Youth and Disability Desk initiated a men's forum aimed at creating a platform where men were encouraged to talk freely "KHULUMA NDODA" on issues affecting their livelihood. Men were also identified as key towards reversing gender-based inequality and violence and they were also urged to adopt an early health seeking behaviour for their physical, mental and emotional wellbeing.

NARYSEC programme is a 24 month skills development programme within the Department of Agriculture, Land Reform and Rural Development (DALRRD), which targets unemployed rural youth ages

of 18 – 35 in possession of Grade 10 to 12, as part of the rural economy transformation strategy from poor rural wards.

The programme developed the skills of targeted NARYSEC participants through various skills development initiatives in partnership with other public and private sector institution in line with rural economy transformation strategy.

EMPLOYMENT OPPORTUNITY THROUGH SOCIAL EMPLOYMENT FUND (SEF)

Solidaridad Network Trust in partnership with Gauteng Department of Agriculture and Rural Development (GDARD), introduced the social employment fund (SEF) sponsored by the Industrial Development Corporation (IDC) to create employment, enhance food security and reduce inequality in 3 provinces of South Africa inclusive of Gauteng province.

The programme seeks to identify unemployed youth and women provided with new job opportunities which involve support farming activities and strengthen good agricultural practices including climate smart agriculture.

The SEF Programme seek to recruit women and youth aged 18 to 35 who have little or no work experience or who have been out of the workforce for an extended period.

HIV/AIDS

WRDM is responsible for HIV/Aids grant received from Provincial Health Department and distributes it equitably amongst Local Municipalities based on population figures. This funding is for the Multisectoral HIV/AIDS Coordination and response and includes the door to door ward based community education on HIV, sexually transmitted infections and TB. The WRDM monitor the work conducted by local municipalities in spending of the HIV/AIDS grants through the different community based programmes.

DISABILITY

The Disability desk in WRDM has and continues working in partnership with different sectors (public and private) in order to fully reach all disabled communities. This has resulted in many programmes directly and indirectly performed by the desk.

Risks and Challenges

Unsafe community behavioural habits and practices

Field workers' safety and indemnity

STATUS OF WRDM SECTOR PLANS

A table below depicts the status of the WRDM sector plans

Name of Sector Plan	Responsible Department/Unit	Date of approval by Council	Date of next review	Comments
District Disaster Management Plan	Disaster Management and community Safety	October 2022	2027	-
District Disaster Management Framework	Disaster Management and community Safety	November 2021	2027	-
Veld fire risk Management strategy	EMS	February 2022	2027	-
Fire Services Master Plan	EMS	March 2024	2029	-
Emergency management services master plan	EMS	February 2022	2027	-
District Safety plan	Disaster Management and community Safety	October 2022	2027	-
Integrated Waste Management Plan	H&SD	2010	2015	Budget need to be availed
Air Quality Management Plan	H&SD	2010	2015	Budget need to be availed
WRDM Green IQ Strategy	H&SD	2012	2017	Budget need to be availed
Bioregional Plan	H&SD	2015	2020	Budget need to be availed
Climate Change Vulnerability Assessment and Response Plan	H&SD	2017	2022	Budget need to be availed
Wetland Strategy and Action Plan for West Rand District Municipality	H&SD	2017	2022	Budget need to be availed
Gap Analysis, Baseline Resource Assessment and High-Level Mapping of Wetlands in the West Rand District Municipality	H&SD	2018	2023	Budget need to be availed
Alien and Invasive Plant Species Management Plan as required in terms of the Conservation of Agricultural Resources Act still need to be compiled.	H&SD	Not yet in place	Not yet in place	still need to be compiled as required in terms of the Conservation of Agricultural Resources Act
WRDM Local Economic Development Strategy	Regional Planning and Economic Development	November 2008	As and when required	Budget need to be availed
West-Rand-Tourism-Sector-Strategy	Regional Planning and Economic Development	August 2011	As and when required	Budget need to be availed

Name of Sector Plan	Responsible Department/Unit	Date of approval by Council	Date of next review	Comments
The District Integrated Transport Plan (DITP)	Regional Planning and Economic Development	May 2019	2024	-
West Rand Spatial Development Framework	Regional Planning and Economic Development	June 2022	2027	-
West Rand Sustainable Human Settlement Plan	Regional Planning and Economic Development	2017	As and when required	-

Attached annexures are IDP sector plans of WRDM:

1. WRDM Disaster Management Framework
2. WRDM DM Summer Plan
3. WRDM DM Winter Season Plan
4. WRDM Emergency Management Services Master Plan 2022 Version 1
5. WRDM Disaster Management Plan
6. West Rand Tourism Sector Strategy
7. WRDM LED Strategy
8. The District Integrated Transport Plan (DITP)
9. West-Rand-Tourism-Sector-Strategy
10. Final West Rand LED Strategy
11. Veldfire management strategy
12. Fire Services Master Plan
13. WRDM Disaster Management Framework
14. High Level Wetland Mapping for the WRDM
15. West Rand Climate Change Response Plan Final Report
16. Air Quality Management By-laws
17. WRDM IWMP
18. AQMP
19. Wetlands Strategy and Action Plan - West Rand
20. Gauteng Province Socio Economic Review and Outlook
21. WRDM DITP WB
22. West Rand Spatial Development Framework
23. West Rand Sustainable Human Settlement Plan - Revision Addendum